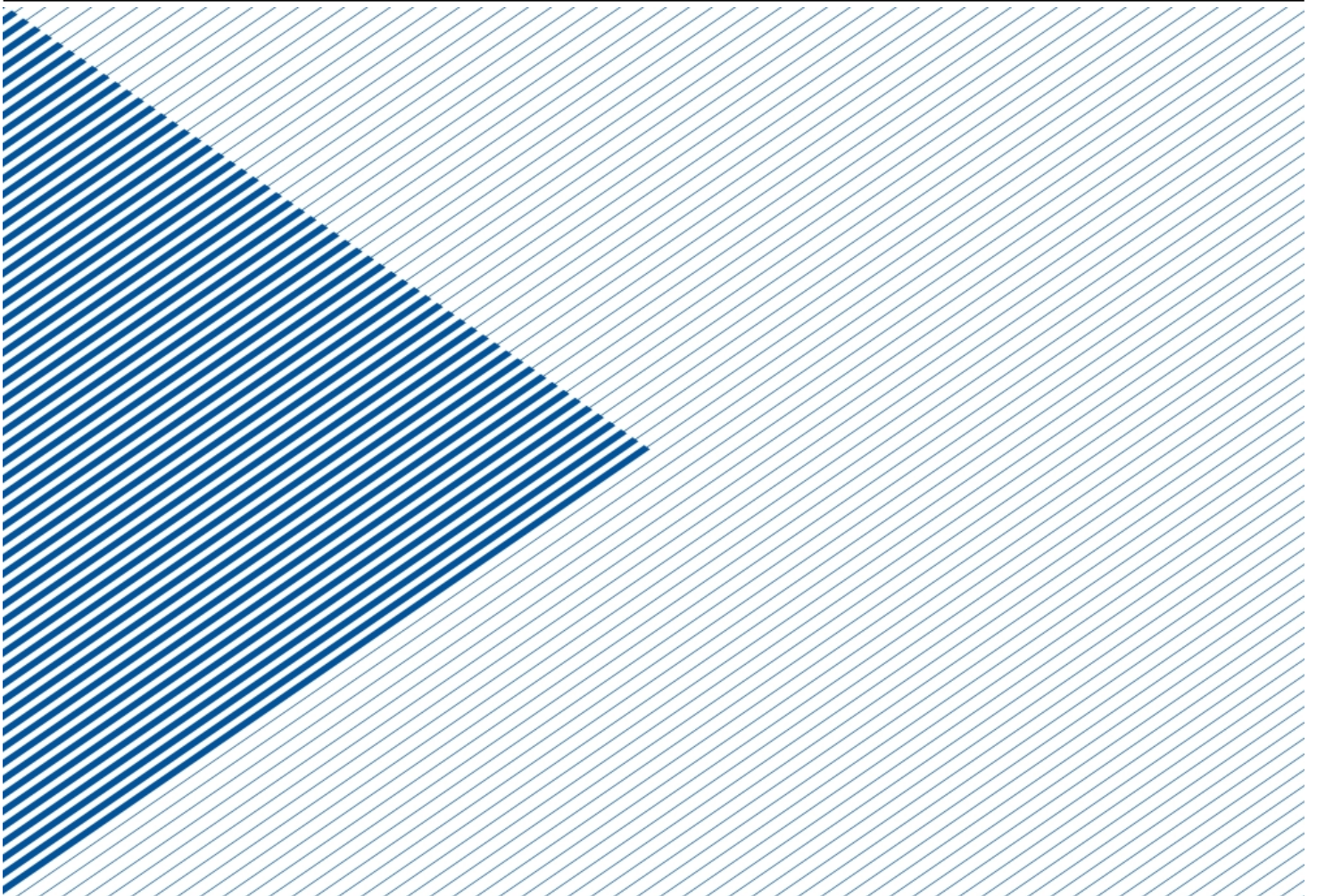


Global Agenda

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# Annual Meeting of the New Champions 2013 Programme

Dalian, People's Republic of China 11-13 September



## Programme Pillars

## Programme Icons

## Programme Mentors

### Transforming Industry Ecosystems



Arts and Culture



BetaZone



Forum Debate



IdeasLab



Televised session



Workshop / WorkStudio /  
WorkSpace session



Interpretation



On the record



Solutions

### Unleashing Innovation

### Building Societal Resilience

### Connecting Markets

**Oleg V. Deripaska**, Chief Executive Officer, RUSAL, Russian Federation

**Hikmet Ersek**, President and Chief Executive Officer, The Western Union Company, USA

**Augie K. Fabela II**, Co-Founder and Chairman Emeritus, VimpelCom, Netherlands

**Andrea Illy**, Chairman and Chief Executive Officer, illycaffè, Italy

**André Kudelski**, Chairman of the Board and Chief Executive Officer, Kudelski Group, Switzerland

**Ellen Kullman**, Chair of the Board and Chief Executive Officer, DuPont, USA

**Rich Lesser**, Global Chief Executive Officer and President, The Boston Consulting Group, USA

**Liu Jiren**, Chairman and Chief Executive Officer, Neusoft Corporation, People's Republic of China; Global Agenda Council on Emerging Multinationals

**Giuseppe Recchi**, Chairman, Eni, Italy

**Zola Tsotsi**, Chairman, Eskom Holdings, South Africa

**Wang Jianlin**, Chairman and President, Dalian Wanda Group, People's Republic of China

Wednesday 11 September

09.00 - 10.00

Dalian International Conference Center - Studio

### 1 betazone/sustainable growth

## The Quest for Sustainable Growth

Scientist Johan Rockström fuses science with imagery to uncover the truth about humanity's relationship with Earth and the quest for a prosperous future within our environmental boundaries.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

#### Introduced by

**Emma Loades**, Senior Director, Programme Development Team, World Economic Forum

**Johan Rockström**, Executive Director, Stockholm Resilience Centre, Sweden; Global Agenda Council on Measuring Sustainability



09.00 - 10.00

Dalian International Conference Center - Forum

### 2 digital ecosystem

## Strategic Shifts in the Digital Ecosystem

What trends, business models and emerging technologies are transforming the digital world?

Dimensions to be addressed:

- Rapid rise of the mobile economy
- Pervasiveness of cloud computing and networked devices
- Changing privacy norms and regulatory environments

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Joep van Beurden**, Chief Executive Officer, CSR, United Kingdom

**Guo Xiao**, Chief Executive Officer, ThoughtWorks, USA

**Jeremy Howard**, President and Chief Scientist, Kaggle, USA; Young Global Leader

**André Kudelski**, Chairman of the Board and Chief Executive Officer, Kudelski Group, Switzerland; Mentor of the Annual Meeting of the New Champions 2013

#### Moderated by

**Justine Cassell**, Charles M. Geschke Director, Human Computer Interaction Institute, Carnegie Mellon University, USA; Global Agenda Council on Robotics & Smart Devices



09.00 - 10.00

Dalian International Conference Center - Davos

### 3 energy ecosystem

## Strategic Shifts in the Energy Ecosystem

What trends, business models and emerging technologies are transforming the energy industry?

Dimensions to be addressed:

- Unconventional energy revolution
- Renewable energy market uncertainties
- New distribution technologies

This session is linked to initiatives and communities of the Forum. Roberto Bocca is available to brief participants.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Eric Giler**, Chief Executive Officer, WiTricity Corporation, USA; Technology Pioneer

**Giuseppe Recchi**, Chairman, Eni, Italy; Mentor of the Annual Meeting of the New Champions 2013

**Alison Redford**, Premier of Alberta, Canada

**Zola Tsotsi**, Chairman, Eskom Holdings, South Africa; Mentor of the Annual Meeting of the New Champions 2013

#### Moderated by

**Fatih Birol**, Chief Economist, International Energy Agency, Paris



Wednesday 11 September

09.00 - 10.00

Dalian International Conference Center - Geneva

#### 4 investment trends

## The New Investment Context

What investment trends are having an impact on competitiveness and influencing foreign direct investment flows?

Dimensions to be addressed:

- FDI trends in emerging versus industrialized economies
- Navigating multilateral, regional and bilateral investment treaties
- Understanding the barriers to FDI flows

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Philipp Freise**, Partner, Kohlberg Kravis Roberts, United Kingdom; Young Global Leader

**Anabel González**, Minister of Foreign Trade of Costa Rica; Global Agenda Council on Global Trade & FDI

**Hemant Kanoria**, Chairman and Managing Director, SREI Infrastructure Finance, India

**Elaine La Roche**, Director, Marsh & McLennan Companies (MMC), USA

**David Li Yi**, Chairman and Country Head, China, UBS, Hong Kong SAR

**Moderated by**

**Martyn Davies**, Chief Executive Officer, Frontier Advisory, South Africa; Young Global Leader; Global Agenda Council on China

**Rapporteur**

**Zhu Ning**, Deputy Director and Professor of Finance, Shanghai Advanced Institute of Finance, People's Republic of China; Global Agenda Council on Fiscal Sustainability



09.00 - 10.00

Dalian International Conference Center - Lugano

#### 5 phoenix/rebranding china

## Rebranding China Inc.

Now firmly positioned as the world's second-largest economy, how is China's corporate image changing globally?

Dimensions to be addressed:

- Building brand equity abroad
- Driving growth via global acquisitions
- Addressing intellectual property challenges

This session was developed in partnership with Phoenix Television and Dalian Television.

*This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Richard W. Edelman**, President and Chief Executive Officer, Edelman, USA

**Jiang Jianqing**, Chairman of the Board, Industrial and Commercial Bank of China, People's Republic of China

**Li Guilian**, Chairman, Dalian Dayang Trends, People's Republic of China

**Li Rongrong**, Chairman (2003-2010), State-owned Assets Supervision and Administration Commission of the State Council (SASAC), People's Republic of China

**Liu Changle**, Chairman and Chief Executive Officer, Phoenix Satellite Television, Hong Kong SAR

**Co-Moderated by**

**Hu Yihu**, TV Presenter, Phoenix Satellite Television, Hong Kong SAR

**Yu Yang**, Deputy Director, News Center, Dalian Radio and TV Station, People's Republic of China



09.15 - 10.30

Dalian International Conference Center - IdeasLab 1

#### 7 ideasl原因/mit

## IdeasLab: Rethinking Education with the Massachusetts Institute of Technology

How are breakthroughs in education transforming learning and research?

Discover and debate in the IdeasLab:

- Idea 1: Exploring the power of collective learning
- Idea 2: Improving education with blended learning models
- Idea 3: Engineering education systems with data-based analytics
- Idea 4: Embedding sensing systems for interactive learning

*Simultaneous interpretation in English and Mandarin Chinese*

**Discussion Leaders**

**Anant Agarwal**, President, edX, USA; Global Agenda Council on the Future of Universities

**Nathan Eagle**, Chief Executive Officer, Jana Mobile, USA; Technology Pioneer; Global Agenda Council on Data-Driven Development

**Thomas W. Malone**, Professor of Management and Director, Center for Collective Intelligence, Sloan School of Management, Massachusetts Institute of Technology, USA

**Joseph Paradiso**, Associate Professor of Media Arts and Sciences, Massachusetts Institute of Technology, USA

**Facilitated by**

**Yoko Ishikura**, Professor, Graduate School of Media Design, Keio University, Japan; Global Agenda Council on Education & Skills





## Wednesday 11 September

09.15 - 11.15

Dalian International Conference Center -  
WorkSpace

### 6 breakthrough innovation

## The State of Innovation

Demographic trends, disruptive technologies and generational change point to a future that will require greater innovation. Will the pace of innovation be able to keep up with the demands of the 21st century? Join chief technology officers, chief innovation officers, chief science officers, Members of the Forum's New Champions communities and other experts in this brainstorming session to explore facets of this critical issue.

#### Session objectives:

- Explore new applications of old technology
- Highlight disruptive discoveries in science
- Understand cross-disciplinary models of innovation

*Simultaneous interpretation in English and Mandarin Chinese*

#### With

**Nathan Blecharczyk**, Chief Technology Officer and Co-Founder, Airbnb, USA; Technology Pioneer  
**Fred Farina**, Chief Innovation Officer and Executive Director, Office of Technology Transfer, California Institute of Technology (CALTECH), USA  
**Herve Marchet**, Group Chief Technology Officer, GEMS Education, United Arab Emirates  
**Ian Roberts**, Chief Technology Officer, Bühler, Switzerland  
**Randy Schwemmin**, Chief Technology Officer, D-Rev: Design Revolution, USA; Technology Pioneer

#### Discussion Leaders

**Jane Marie Chen**, Co-Founder and Chief Executive Officer, Embrace, USA; Young Global Leader  
**Scott David**, Executive Director, Law, Technology and Arts Group, University of Washington, USA; Global Agenda Council on Data-Driven Development  
**Matthew Grob**, Executive Vice-President and Chief Technology Officer, Qualcomm, USA  
**Peggy Liu**, Chairperson, JUCCCE, People's Republic of China; Young Global Leader  
**Ernesto Occhiello**, Executive Vice-President, Technology and Innovation, Saudi Basic Industries Corporation (SABIC), Saudi Arabia  
**Mark Pagel**, Evolutionary Theorist, University of Reading, United Kingdom  
**Indira V. Samarasekera**, President, University of Alberta, Canada  
**Jeremy Sheldon**, Managing Director, Markets, Asia-Pacific, Jones Lang LaSalle, Hong Kong SAR  
**Robert Shelton**, Managing Director, Global Innovation Lead, PwC, USA  
**Hank C. K. Wuh**, Co-Founder and Chairman, TruTag Technologies, USA; Technology Pioneer

#### Facilitated by

**Nik Gowing**, Main Presenter, BBC World News, United Kingdom

#### Rapporteur

**Shuwen Diao**, Producer, International Channel Shanghai, People's Republic of China; Global Shaper



10.00 - 10.30

Dalian International Conference Center - Village.

### 8 innovate/day 1

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

#### With

**Sameer Hajee**, Chief Executive Officer, Nuru Energy Group, Mauritius; Social Entrepreneur  
**Jacob Hsu**, Chief Executive Officer, Symbio, People's Republic of China; Young Global Leader  
**Mads Kjaer**, Chief Executive Officer and Co-Founder, MYC4, Denmark; Social Entrepreneur  
**Giovanna Mingarelli**, Chief Executive Officer and Co-Founder, MCcrowdsourcing (MC2), Canada; Global Shaper  
**Zach Sims**, Chief Executive Officer and Co-Founder, Codecademy, USA; Technology Pioneer

10.30 - 11.30

Dalian International Conference Center - Davos

### 10 east asia

## Rethinking East Asia

How can trade, investment and cultural diplomacy mitigate political tensions in light of recent leadership transitions in China, Japan and Korea?

#### Dimensions to be addressed:

- Trading and investing for regional prosperity
- Exploring win-win business opportunities
- Connecting through the arts and culture

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Yoichi Funabashi**, Chairman, Rebuild Japan Initiative Foundation, Japan; Global Agenda Council on Japan

**Kil Jeong-Woo**, Member of Parliament, Republic of Korea; Global Agenda Council on Korea  
**Charles E. Morrison**, President, East-West Center, USA

**Wang Hui**, Professor of Modern Chinese Thought and Literature, Department of Chinese Language and Literature, Tsinghua University, People's Republic of China

**Zhou Hanmin**, Vice-Chairman, CPPCC Shanghai Committee, People's Republic of China; Global Agenda Council on China

#### Moderated by

**Hellmut Schütte**, Dean and Vice-President; Distinguished Professor of International Management, China Europe International Business School (CEIBS), People's Republic of China



10.30 - 11.30

Dalian International Conference Center - Forum

11 manufacturing ecosystem

## Strategic Shifts in the Manufacturing Ecosystem

What trends, business models and emerging technologies are transforming manufacturing?

Dimensions to be addressed:

- Rise of plug-and-play manufacturing
- Widespread availability of 3D printing
- Access to cheap energy sources

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Erica Fuchs**, Associate Professor, Carnegie Mellon University, USA; Young Scientist  
**Lee Bowei**, Chairman of the Board, LCY Chemical Corp., Taiwan, China  
**Gerald E. Loeb**, Chief Executive Officer, Syntouch, USA; Technology Pioneer  
**Su Bo**, Vice-Minister of Industry and Information Technology of the People's Republic of China  
**Juergen Wild**, Chief Executive Officer, M+W Group, Germany

Moderated by

**Ni Jun**, Shien-Ming Wu Collegiate Professor of Manufacturing Science and Dean, UM-SJTU Joint Institute, University of Michigan, USA; Global Agenda Council on Advanced Manufacturing



10.30 - 11.30

Dalian International Conference Center - Geneva

13 state of the arts

## State of the Arts in China

How are developments in the arts mirroring changes in contemporary culture in China?

Dimensions to be addressed:

- Outlook for artists in China
- Evolving relationship between art and business
- China's growing importance in the art world

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Aric Chen**, Curator, Design and Architecture, M+ Museum, Hong Kong SAR

**Li Yongcun**, Professor, Academy of Arts and Design, Tsinghua University, People's Republic of China

**Magnus Renfrew**, Director, Asia, Art Basel, Hong Kong SAR; Young Global Leader

**Yang Jian**, President, Dalian Hua Li Enterprise Group, People's Republic of China; Global Shaper

Moderated by

**Caroline Watson**, Director and Founder, Hua Dan, France; Young Global Leader; Global Agenda Council on the Role of the Arts in Society



10.30 - 11.30

Dalian International Conference Center - Studio

9 china risk resilience

## Global Risks: The China Context

Where is China most and least resilient in the context of global risks?

Dimensions to be addressed:

- Assessing macroeconomic risks
- Adapting to climate change
- Responding to digital wildfires
- Managing antibiotic resistance

This session is related to the World Economic Forum's Global Risks report special edition for China.

*This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.*

*This session is open to reporting press.*

**Chan YuenYing**, Director and Professor, Journalism and Media Studies Centre, University of Hong Kong, Hong Kong SAR; Global Agenda Council on Informed Societies

**Li Ling**, Professor of Economics, China Center for Economic Research (CCER), People's Republic of China; Global Agenda Council on Population Growth

**Wang Yiming**, Executive Vice-President, Academy of Macroeconomic Research, National Development and Reform Commission, People's Republic of China; Global Agenda Council on China

**Xue Lan**, Dean, School of Public Policy and Management (SPPM), Tsinghua University, People's Republic of China; Global Agenda Council on Institutional Governance Systems

**Zhang Haibin**, Professor, School of International Studies, Peking University, People's Republic of China; Global Agenda Council on Institutional Governance Systems

Moderated by

**Lifen Zhang**, Associate Editor, Financial Times; Editor-in-Chief, FTChinese.com, People's Republic of China



## Wednesday 11 September

10.30 - 11.00

Dalian International Conference Center - Lugano

12 mentor/recchi

### High Growth: High Risk?

Giuseppe Recchi shares insights on effective approaches to doing business in highly unpredictable and volatile, albeit dynamic, growth markets.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Giuseppe Recchi**, Chairman, Eni, Italy; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Peter Thal Larsen**, Asia Editor, Reuters Breakingviews, Hong Kong SAR



10.45 - 11.30

Dalian International Conference Center - Basel

14 mentor/deripaska

### Reinventing China-Russia Relations

Oleg V. Deripaska shares insights on how a Sino-Russian strategic partnership can help to fuel growth in Asia.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Oleg V. Deripaska**, Chief Executive Officer, RUSAL, Russian Federation; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Tian Wei**, Moderator and Host, CCTV News, China Central Television, People's Republic of China; Young Global Leader



11.30 - 13.00

Dalian International Conference Center - IdeasLab 2

15 resource industry ecosystem

### Strategic Shifts in the Extractive Resource Industry

What trends, business models and emerging technologies are transforming the extractive resource industry?

Session objectives:

- Map key drivers and issues in resource management
- Explore implications of water-energy-resource nexus
- Discuss new business models for resource use and extraction

This session is linked to initiatives and communities of the Forum. Alex Wong is available to brief participants.

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**Nicholas A. Curtis**, Chairman, Lynas Corporation, Australia

**Jim Matheson**, President and Chief Executive Officer, Oasys Water, USA; Technology Pioneer

**Dennis Meadows**, Professor Emeritus and Director, Institute for Policy and Social Science, University of New Hampshire, USA

**Johan Rockström**, Executive Director, Stockholm Resilience Centre, Sweden; Global Agenda Council on Measuring Sustainability

**Matthew L. Scullin**, Founder and Chief Executive Officer, Alphabet Energy, USA; Technology Pioneer

Facilitated by

**Paul Dudley Hart**, Senior Vice-President, Global Partnerships and Alliances, MercyCorps, USA



Wednesday 11 September

11.45 - 13.00

Dalian International Conference Center - IdeasLab  
1

16 ideaslab/peking

## IdeasLab: Building China's Digital Future with Peking University

How are social media and e-commerce affecting Chinese culture and society?

Discover and debate in the IdeasLab:  
Idea 1: Impact of social media on trust and innovation

Idea 2: Rise of new leadership styles

Idea 3: Big data ecosystem and public good

Idea 4: Big data, e-commerce and privacy issues

*Simultaneous interpretation in English and Mandarin Chinese*

### Discussion Leaders

**Cai Jian**, Executive Dean, Innovation Research Institute, Peking University, People's Republic of China

**Dong Xiaoying**, Associate Professor, Department of Management Science and Information Systems, Guanghua School of Management, Peking University, People's Republic of China

**Su Meng**, Associate Professor; Deputy Director, Research Center of New Media Marketing, Guanghua School of Management, Peking University, People's Republic of China

**Wang Hansheng**, Professor; Deputy Head, Department of Business Statistics and Econometrics, Guanghua School of Management, Peking University, People's Republic of China

### Facilitated by

**Jason Li Yat-Sen**, Director, The George Institute for Global Health, People's Republic of China; Young Global Leader; Global Agenda Council on China



12.00 - 13.00

Dalian International Conference Center - Davos

19 development imperative

## Driving Smart Development

How can science deliver solutions to global development challenges?

Dimensions to be addressed:

- Determining strategic research priorities
- Ensuring mechanisms to scale breakthroughs
- Developing global funding models

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Oleg V. Deripaska**, Chief Executive Officer, RUSAL, Russian Federation; Mentor of the Annual Meeting of the New Champions 2013

**Klaus Kleinfeld**, Chairman and Chief Executive Officer, Alcoa, USA; World Economic Forum USA Foundation Board Member

**Ellen Kullman**, Chair of the Board and Chief Executive Officer, DuPont, USA; Mentor of the Annual Meeting of the New Champions 2013

**Subra Suresh**, President, Carnegie Mellon University, USA

### Moderated by

**Mariette DiChristina**, Editor-in-Chief, Scientific American, USA



12.00 - 13.00

Dalian International Conference Center - Geneva

20 entrepreneur of tomorrow

## The Entrepreneur of Tomorrow

What qualities distinguish the next generation of entrepreneurs?

Dimensions to be addressed:

- Embracing failure on the path to success
- Understanding cultural nuances in business
- Drawing connections to unrelated disciplines

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Marwan M. Boodai**, Chief Executive Officer, Boodai Corporation, Kuwait

**Eric Giler**, Chief Executive Officer, WiTricity Corporation, USA; Technology Pioneer

**Kathy Gong Xiaosi**, Founder and Chairwoman, KG, People's Republic of China; Co-Chair, APEC Women Leadership Forum; Founding Curator, Beijing II Hub; Global Shaper

**Amy Rosen**, President and Chief Executive Officer, Network for Teaching Entrepreneurship (NFTE), USA; Global Agenda Council on Youth Unemployment

**Wang Jingbo**, Chairman of the Board, Noah Holdings, People's Republic of China

### Moderated by

**Hal B Gregersen**, The Abu Dhabi Commercial Bank Chaired Professor of Innovation and Leadership, INSEAD, United Arab Emirates





Wednesday 11 September

12.00 - 13.00

Dalian International Conference Center - Forum

### 21 healthcare ecosystem

## Strategic Shifts in the Healthcare Ecosystem

What trends, business models and emerging technologies are transforming healthcare?

Dimensions to be addressed:

- Prevention via lifestyle and technology
- Advances in personalized medicine and digital health
- Shifts in regulatory and investment patterns

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Sarah Butler**, Managing Director, Greater China, Booz & Company, People's Republic of China  
**Liu Jiren**, Chairman and Chief Executive Officer, Neusoft Corporation, People's Republic of China; Mentor of the Annual Meeting of the New Champions 2013; Global Agenda Council on Emerging Multinationals  
**Richard Steeves**, Chief Executive Officer, Synergy Healthcare, United Kingdom  
**Iqbal Survé**, Executive Chairman, Sekunjalo Investments, South Africa; Global Agenda Council on Emerging Multinationals

**Moderated by**

**Andrew D. Maynard**, NSF International Chair of Environmental Health Sciences and Director, Risk Science Center, University of Michigan, USA; Global Agenda Council on Emerging Technologies

**Rapporteur**

**Albert Park**, Chair Professor, Division of Social Science; Professor, Department of Economics, Hong Kong University of Science and Technology, Hong Kong SAR



12.00 - 13.00

Dalian International Conference Center - Lugano

### 22 latin america

## Latin America in the Global Economy

How are new partnerships and paradigms repositioning Latin America in the global economy?

Dimensions to be addressed:

- Alliances for intra-regional cooperation
- Extra-regional strategic relationships
- Models for competitiveness and economic sustainability

*Simultaneous interpretation in English, Mandarin Chinese and Spanish*

*This session is on the record and webcast live.*

**Chen Taotao**, Professor, Department of Finance, Tsinghua University, People's Republic of China; Global Agenda Council on China

**Anabel González**, Minister of Foreign Trade of Costa Rica; Global Agenda Council on Global Trade & FDI

**Bernardo Gradin**, Chief Executive Officer, GranBio Investimentos, Brazil

**Luis A. Moreno**, President, Inter-American Development Bank, Washington DC; World Economic Forum Foundation Board Member

**Jesús Alfonso Navarrete Prida**, Secretary of Labour and Social Welfare of Mexico

**Moderated by**

**David Schlesinger**, Honorary Fellow, Reuters Institute for the Study of Journalism, University of Oxford, United Kingdom



12.00 - 12.45

Dalian International Conference Center - Basel

### 23 mentor/lesser

## Globalizing Growth

Rich Lesser exchanges insights with the New Champions community on how globalizing companies can succeed through sustainable value creation.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Rich Lesser**, Global Chief Executive Officer and President, The Boston Consulting Group, USA; Mentor of the Annual Meeting of the New Champions 2013

**Moderated by**

**Stephen Engle**, Correspondent, Bloomberg News, People's Republic of China



## Wednesday 11 September

13.00 - 14.00

Dalian International Conference Center - Village

24 wednesday lunch

### Community Lunch

Participants are cordially invited to a buffet lunch in the Village within the Dalian International Conference Center.

13.00 - 13.10

Dalian International Conference Center - Davos

25 young scientists

### Celebrating the 2013 Young Scientists

Join the New Champions community to celebrate the 2013 class of Young Scientists of the World Economic Forum.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

Presented by

**Klaus Schwab**, Founder and Executive Chairman, World Economic Forum



13.30 - 14.00

Dalian International Conference Center - Village.

26 innovate/day 1

### Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

With

**Sameer Hajee**, Chief Executive Officer, Nuru Energy Group, Mauritius; Social Entrepreneur

**Jacob Hsu**, Chief Executive Officer, Symbio, People's Republic of China; Young Global Leader

**Mads Kjaer**, Chief Executive Officer and Co-Founder, MYC4, Denmark; Social Entrepreneur

**Giovanna Mingarelli**, Chief Executive Officer and Co-Founder, MCrowdsourcing (MC2), Canada; Global Shaper

**Zach Sims**, Chief Executive Officer and Co-Founder, Codecademy, USA; Technology Pioneer

Wednesday 11 September

14.00 - 15.00

Dalian International Conference Center - Studio

27 big data

## Forum Debate: Big Data or Big Hype?

Are the opportunities of big data overinflated?

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

Debating this question:

**Jeremy Howard**, President and Chief Scientist, Kaggle, USA; Young Global Leader

**Bright Simons**, President, MPedigree Network, Ghana; Young Global Leader; Global Agenda Council on Data-Driven Development

**Su Meng**, Associate Professor; Deputy Director, Research Center of New Media Marketing, Guanghua School of Management, Peking University, People's Republic of China

**Ichita Yamamoto**, Minister of Science and Technology Policy; Minister in charge of Information Technology Policy of Japan

**Moderated by**

**Vijay Vaitheeswaran**, China Business and Finance Editor and Shanghai Bureau Chief, The Economist, People's Republic of China; Global Agenda Council on Sustainable Consumption



14.00 - 15.15

Dalian International Conference Center - IdeasLab 1

30 ideasl原因/johns hopkins

## IdeasLab with Johns Hopkins SAIS: The Geopolitics of Energy

What is the geopolitical landscape of energy, both globally and regionally?

Discover and debate in the IdeasLab:

Idea 1: New foreign policy environment

Idea 2: Chinese domestic energy politics and civil nuclear power

Idea 3: Emerging geopolitics of Eurasian energy

Idea 4: China's Africa challenge

*Simultaneous interpretation in English and Mandarin Chinese*

**Discussion Leaders**

**Deborah Bräutigam**, Director, International Development and Professor, International Development and Comparative Politics, Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, USA

**Kent E. Calder**, Director, Edwin O. Reischauer Center for East Asian Studies, Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, USA

**David M. Lampton**, Hyman Professor and Director of China Studies, Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, USA

**Vali R. Nasr**, Dean and Professor of International Relations, Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, USA; Global Agenda Council on the United States

**Facilitated by**

**Fatih Birol**, Chief Economist, International Energy Agency, Paris



14.00 - 15.00

Dalian International Conference Center - Geneva

29 creative economy

## The Promise of the Creative Economy

How can the potential of the creative economy be realized?

Dimensions to be addressed:

- Economic benefits of creative clusters
- Enablers of joint ventures in creative industries
- Strategies to identify and attract creative talent

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Wendy Dent**, Writer and Filmmaker; Young Global Leader

**Shuwen Diao**, Producer, International Channel Shanghai, People's Republic of China; Global Shaper

**Bibi Russell**, Fashion Designer, Bibi Productions Fashion for Development, Bangladesh

**Hakubun Shimomura**, Minister of Education, Culture, Sports, Science and Technology of Japan

**Moderated by**

**George Foster**, Konosuke Matsushita Professor of Management and Dhirubhai Ambani Fellow in Entrepreneurship, Stanford Graduate School of Business, Stanford University, USA; Global Agenda Council on Fostering Entrepreneurship

**Rapporteur**

**Masa Inakage**, Dean and Professor, Graduate School of Media Design, Keio University, Japan; Global Agenda Council on the Future of Media



Wednesday 11 September

14.00 - 15.15

Dalian International Conference Center - Forum

32 organizational agility

## Organizing a Transformation

How can a large and complex organization become more agile and resilient?

Dimensions to be addressed:

- Adopting an intrapreneurial mindset
- Rethinking governance models
- Transforming operations and processes

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Nathan Blecharczyk**, Chief Technology Officer and Co-Founder, Airbnb, USA; Technology Pioneer  
**Cai Jian**, Executive Dean, Innovation Research Institute, Peking University, People's Republic of China

**Hikmet Ersek**, President and Chief Executive Officer, The Western Union Company, USA; Mentor of the Annual Meeting of the New Champions 2013

**Ge Jun**, Managing Director, Intel China, People's Republic of China

**Kasper Rorsted**, Chief Executive Officer, Henkel, Germany

**Michael Thorneman**, Managing Partner, Bain & Company, Hong Kong SAR

Moderated by

**Richard T. Pascale**, Associate Fellow, Saïd Business School, University of Oxford, United Kingdom



14.00 - 15.00

Dalian International Conference Center - Lugano

28 caixin/likonomics

## China Financial Outlook

Is China's financial system ready for "Likonomics"?

Dimensions to be addressed:

- Reducing state-led investment
- Deleveraging to slash debt
- Liberalizing interest rates

This session was developed in partnership with Caixin Media.

*This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Hong Qi**, President and Chief Executive Officer, China Minsheng Banking Corporation, People's Republic of China

**Morris Li Ming Shieh**, President, China Guangfa Bank (CGB), People's Republic of China

**William R. Rhodes**, Senior Adviser, Citi, USA

**Lord J. Adair Turner**, Senior Fellow, The Institute for New Economic Thinking (INET), United Kingdom

**Zhu Ning**, Deputy Director and Professor of Finance, Shanghai Advanced Institute of Finance, People's Republic of China; Global Agenda Council on Fiscal Sustainability

Moderated by

**Wang Shuo**, Managing Editor, Caixin Media, People's Republic of China; Young Global Leader



15.00 - 15.30

Dalian International Conference Center - Village.

33 innovate/day 1

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

With

**Sameer Hajee**, Chief Executive Officer, Nuru Energy Group, Mauritius; Social Entrepreneur

**Jacob Hsu**, Chief Executive Officer, Symbio, People's Republic of China; Young Global Leader

**Mads Kjaer**, Chief Executive Officer and Co-Founder, MYC4, Denmark; Social Entrepreneur

**Giovanna Mingarelli**, Chief Executive Officer and Co-Founder, MCrowdsourcing (MC2), Canada; Global Shaper

**Zach Sims**, Chief Executive Officer and Co-Founder, Codecademy, USA; Technology Pioneer

Wednesday 11 September

15.30 - 16.30

Dalian International Conference Center - Studio

34 betazone/asia museum

## Asia's Museum of the Future

Discover plans for Hong Kong's M+, Asia's first global museum, exploring the world of visual culture.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Aric Chen**, Curator, Design and Architecture, M+ Museum, Hong Kong SAR  
**Lars Nittve**, Executive Director, M+ Museum, Hong Kong SAR

Moderated by

**Chan YuenYing**, Director and Professor, Journalism and Media Studies Centre, University of Hong Kong, Hong Kong SAR; Global Agenda Council on Informed Societies



15.30 - 16.30

Dalian International Conference Center - Geneva

35 civil society ecosystem

## Strategic Shifts in Societal Ecosystems

What trends, business models and emerging technologies are transforming the relationship between business and civil society?

Dimensions to be addressed:

- Engagement with the rising middle class in emerging markets
- Provision of technical assistance to support business innovation
- Rapid rise in non-governmental delivery of public services
- Shifts in regulatory and funding patterns

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Steve Davis**, President and Chief Executive Officer, PATH, USA; Global Agenda Council on the Role of Civil Society

**Liang Xiaohui**, Chief Researcher and Officer for Social Responsibility, China National Textile and Apparel Council (CNTAC), People's Republic of China; Global Agenda Council on Human Rights  
**Jayendra Naidoo**, Executive Chairman, J&J Group, South Africa

**Daniel Viederman**, Chief Executive Officer, Verité, USA; Social Entrepreneur; Global Agenda Council on Advanced Manufacturing

**Stephen Watts**, President, Asia-Pacific Japan, SAP Asia, Singapore

Moderated by

**Lord Nat Wei**, Member of the House of Lords, United Kingdom; Young Global Leader



15.30 - 16.30

Dalian International Conference Center - Lugano

36 growth imperative

## Reinventing Growth

How will future growth be delivered with the declining potency of long-standing growth models?

Dimensions to be addressed:

- Limitations of export-led models
- Collapsing high-leverage systems
- Shifting to smart-growth models
- Implementing difficult structural reforms

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and Russian*

*This session is on the record and webcast live.*

**Ali Babacan**, Deputy Prime Minister for Economic and Financial Affairs of Turkey

**Arkady Dvorkovich**, Deputy Prime Minister of the Russian Federation

**Richard Goyder**, Chief Executive Officer and Managing Director, Wesfarmers, Australia

**Jyrki Katainen**, Prime Minister of Finland

**Urs Rohner**, Chairman of the Board of Directors, Credit Suisse Group, Switzerland

**Zhang Xiaoqiang**, Vice-Chairman, National Development and Reform Commission, People's Republic of China

Moderated by

**Yang Yanqing**, Deputy Editor-in-Chief and Anchor, China Business News, People's Republic of China





Wednesday 11 September

15.30 - 16.30

Dalian International Conference Center - Davos

37 leadership

## Leading in a Complex World

How do leaders succeed amid rapid technological, economic and social shifts?

Dimensions to be addressed:

- Changing decision-making paradigms
- Adapting to new societal norms
- Managing misinformation

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Alexander De Croo**, Vice-Prime Minister and Minister of Pensions of Belgium; Global Agenda Council on Ageing

**Hu Shuli**, Editor-in-Chief, Caixin Media, People's Republic of China

**Rich Lesser**, Global Chief Executive Officer and President, The Boston Consulting Group, USA; Mentor of the Annual Meeting of the New Champions 2013

**Dennis Meadows**, Professor Emeritus and Director, Institute for Policy and Social Science, University of New Hampshire, USA

**Sheryl Sandberg**, Chief Operating Officer and Member of the Board, Facebook, USA; Young Global Leader Alumna

Moderated by

**Brian A. Gallagher**, President and Chief Executive Officer, United Way Worldwide, USA



15.30 - 16.30

Dalian International Conference Center - Forum

39 urban ecosystems

## Strategic Shifts in Urban Ecosystems

What trends, business models and emerging technologies are transforming urbanization?

Dimensions to be addressed:

- Quest for resource- and energy-efficient cities
- Societal challenge of urban decay
- Smart building materials and sensor technologies

This session is linked to initiatives and communities of the Forum. Alex Wong is available to brief participants.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Ambuj Chaturvedi**, Executive Director, Overseas Infrastructure Alliance (OIAPL), India

**Yoshiaki Fujimori**, President and Chief Executive Officer, LIXIL Group Corporation, Japan

**Li Tie**, Director-General, China Center for Urban Development, People's Republic of China

**Greg Stanton**, Mayor of Phoenix, USA

**Shoji Takenaka**, Global Vice-President, Smart Community Division, Toshiba Corporation, Japan

Moderated by

**Lifen Zhang**, Associate Editor, Financial Times; Editor-in-Chief, FTChinese.com, People's Republic of China



15.30 - 16.15

Dalian International Conference Center - Basel

38 mentor/wang jianlin

## Successful Strategies for Global Alliances

Wang Jianlin shares insights on the crucial role that corporate culture, values and leadership play in creating fruitful global alliances.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Wang Jianlin**, Chairman and President, Dalian Wanda Group, People's Republic of China; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Adrian Monck**, Managing Director, Head of Communications and Media, World Economic Forum



## Wednesday 11 September

17.00 - 17.10

Dalian International Conference Center - Plenary Hall

### 40 welcome

## Welcome to the Annual Meeting of the New Champions 2013

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and Russian*

*This session is on the record and webcast live.*

### Welcoming Remarks by

**Børge Brende**, Managing Director and Member of the Managing Board, World Economic Forum  
**Li Wancai**, Mayor, Dalian Municipal Government, People's Republic of China



17.10 - 18.00

Dalian International Conference Center - Plenary Hall

### 41 opening plenary

## Opening Plenary with Premier Li Keqiang

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and Russian*

*This session is on the record and webcast live.*

**Li Keqiang**, Premier of the People's Republic of China

### Chaired by

**Klaus Schwab**, Founder and Executive Chairman, World Economic Forum



## Thursday 12 September

07.45 - 08.30

Dalian International Conference Center - Forum

42 news 1

### In the News

Join a breakfast discussion with international media leaders to debate the headline issues of the day in business and world politics.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Gady Epstein**, China Correspondent, The Economist, People's Republic of China  
**Kaori Iida**, News Anchor, NHK (Japan Broadcasting Corporation), Japan

**Qin Shuo**, Editor-in-Chief, China Business News, People's Republic of China

Moderated by

**Nik Gowing**, Main Presenter, BBC World News, United Kingdom



08.30 - 11.30

Dalian International Conference Center

43 dalian opportunity visit

### Dalian Opportunity Visit: IT Industry Tour

This half-day excursion includes site visits to the Ascendas IT Park and Neusoft Software Park in the Dalian Hi-tech Zone.

Please refer to the private area of the website for a detailed excursion programme. Seats are available on a first-come, first-served basis with a maximum of 50 participants. Buses leave from the Dalian International Conference Center.

*To reserve a seat, please RSVP to Mr Xin Miao by e-mail at [nickshine1012@foxmail.com](mailto:nickshine1012@foxmail.com), or by telephone at +86 411 8363 9627.*

09.00 - 10.00

Dalian International Conference Center - Studio

45 betazone/twittamentary

### The Truth about Tweeting

Documentary filmmaker Tan Siok Siok shows excerpts from her latest work *Twittamentary*, a crowdsourcing experiment that captures how social media is radically transforming our lives.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Tan Siok Siok**, Documentary Filmmaker and Entrepreneur, Kinetic ONE, People's Republic of China



Thursday 12 September

09.00 - 10.00

Dalian International Conference Center - Forum

#### 44 alternative investment

## Alternative Investment in Asia

How can alternative investment models help to unlock the growth potential of Asia's emerging markets?

Dimensions to be addressed:

- Revisiting the role of private equity, venture capital and hedge funds
- Diversifying funding opportunities for small and medium-sized enterprises
- Channelling investment into higher value-added sectors

This session is linked to initiatives and communities of the Forum. Michael Drexler is available to brief participants.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Victor L. L. Chu**, Chairman and Chief Executive Officer, First Eastern Investment Group, Hong Kong SAR; World Economic Forum Foundation Board Member; Global Agenda Council on Japan

**Mark Machin**, President, Canada Pension Plan Investment Board Asia, Hong Kong SAR

**John J. Studzinski**, Senior Managing Director and Global Head, Blackstone Advisory Partners, Blackstone Group, United Kingdom

**Tan Yinglan**, Adjunct Professor, INSEAD, Singapore; Young Global Leader; Global Agenda Council on Fostering Entrepreneurship

**Lord J. Adair Turner**, Senior Fellow, The Institute for New Economic Thinking (INET), United Kingdom

Moderated by

**Anatole Kaletsky**, Columnist, Thomson Reuters, United Kingdom



09.00 - 10.00

Dalian International Conference Center - Geneva

#### 46 environmental boundaries

## Building within Boundaries

How are policies and industries building resilience in the face of environmental boundaries?

Dimensions to be addressed:

- Innovative economic models
- Cross-sectoral partnerships
- Breakthroughs in research and development

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Chen Yilong**, Chairman and Chief Executive Officer, Sunshine Kaidi New Energy Group, People's Republic of China

**Andrew Harding**, Chief Executive, Iron Ore, Rio Tinto, Australia

**Ville Niinistö**, Minister of the Environment of Finland

**Feike Sijbesma**, Chief Executive Officer and Chairman of the Managing Board, Royal DSM, Netherlands; Global Agenda Council on the Role of Business

**Wu Changhua**, Director, Greater China, Climate Group, People's Republic of China; Global Agenda Council on Climate Change

Moderated by

**Jamil Anderlini**, Beijing Bureau Chief, Financial Times, People's Republic of China; Young Global Leader

Rapporteur

**Zhang Xingsheng**, Director, North-East Asia and Greater China, Nature Conservancy, People's Republic of China



09.15 - 10.30

Dalian International Conference Center - IdeasLab 1

#### 48 ideaslab/oxford

## IdeasLab: Avoiding Collective Failure with the University of Oxford

What innovative solutions will help avoid collective failure in addressing global responsibilities?

Discover and debate in the IdeasLab:

Idea 1: Balancing individual needs and global responsibilities

Idea 2: Feeding the world -- tensions and trade-offs  
Idea 3: Prescribing the future -- antimicrobial drug resistance

Idea 4: Spotting weakest links -- infrastructure vulnerability and natural hazards

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**John Frater**, Professor, University of Oxford, United Kingdom

**Charles Godfray**, Director, Programme on the Future of Food, Oxford Martin School, University of Oxford, United Kingdom

**Ian Goldin**, Director and Professor, Oxford Martin School, University of Oxford, United Kingdom

**Jim Hall**, Director, Oxford Martin Programme on Resource Stewardship, University of Oxford, United Kingdom

Facilitated by

**Marina Gorbis**, Executive Director, Institute for the Future, USA



Thursday 12 September

09.15 - 10.15

Dalian International Conference Center - Lugano

47 cctv/consumer nation

## China's Consumer Nation

How will China's transformation into a "consumer nation" affect the nation and the world?

Dimensions to be addressed:

- Impact on global consumer markets
- Expectations of a growing middle class
- Impact on resources and the environment

This session was developed in partnership with CCTV.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Li Zhengmao**, Executive Vice-President, China Mobile Communications Corporation, People's Republic of China

**Henry Lin Yu**, Chairman and Co-Chief Executive Officer, NQ Mobile, People's Republic of China

**Zhang Weiyang**, Professor of Economics, Peking University, People's Republic of China

**Edward Y M Zhu**, Chief Executive Officer, CHIC Group Global Co., People's Republic of China

Moderated by

**Rui Chenggang**, Director and Anchor, China Central Television, People's Republic of China



10.00 - 10.30

Dalian International Conference Center - Village.

49 innovate/day 2

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

With

**Jane Marie Chen**, Co-Founder and Chief Executive Officer, Embrace, USA; Young Global Leader

**David Green**, Founder, AuroLab, India; Social Entrepreneur

**Jonathan Jackson**, Founder and Chief Executive Officer, Dimagi, USA; Social Entrepreneur

**Lynn Loo**, Professor, Princeton University, USA; Young Global Leader

**Rahul Panicker**, Co-Founder and President, Products, Embrace Innovations, India; Social Entrepreneur

**Ryo Umezawa**, Director, J-Seed Ventures, Japan; Global Shaper

10.30 - 11.45

Dalian International Conference Center - IdeasLab 2

51 ideaslab/fudan

## IdeasLab: Solutions for a Healthier China with Fudan University

What actions and innovations could help ensure better health in China?

Discover and debate in the IdeasLab:

Idea 1: Pollution, smog and public health in Chinese cities

Idea 2: Impact of mobile technology and cloud computing on maternal health

Idea 3: Digital healthcare services and public health management

Idea 4: Appropriate public policy measures for an ageing population

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**Kan Haidong**, Professor, Fudan University, People's Republic of China

**Peng Xizhe**, Director, State Innovative Institute for Public Management and Public Policy Studies, Fudan University, People's Republic of China

**Qian Xu**, Professor and Chairwoman, Department of Maternal and Child Health, School of Public Health, Fudan University, People's Republic of China

**Zhu Tongyu**, Professor, Fudan Medical School, Fudan University, People's Republic of China

Facilitated by

**Steve Davis**, President and Chief Executive Officer, PATH, USA; Global Agenda Council on the Role of Civil Society





Thursday 12 September

10.30 - 11.15

Dalian International Conference Center - Geneva

50 conversation/hunt

## Transforming Education Models

Nobel Prize-winning biochemist Tim Hunt shares his insights into how to build science education models to foster innovation.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Tim Hunt**, Professor, Cancer Research UK, United Kingdom

Moderated by

**Adrian Monck**, Managing Director, Head of Communications and Media, World Economic Forum



10.30 - 11.30

Dalian International Conference Center - Davos

52 japan

## Abenomics: An Early Assessment

How will Japan's fiscal and monetary strategy play out regionally and globally in the near and long term?

Dimensions to be addressed:

- Boosting growth through fiscal stimulus
- Injecting momentum through monetary easing
- Achieving long-term competitiveness through structural reforms

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Kent E. Calder**, Director, Edwin O. Reischauer Center for East Asian Studies, Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, USA

**Yorihiko Kojima**, Chairman of the Board, Mitsubishi Corporation, Japan

**Oki Matsumoto**, Chairman and Chief Executive Officer, Monex Group, Japan

**Yasutoshi Nishimura**, Senior Vice-Minister of the Cabinet Office of Japan

**Naoto Ohmi**, President, UA ZENSEN, Japan

**Heizo Takenaka**, Director, Global Security Research Institute, Keio University, Japan; World Economic Forum Foundation Board Member; Global Agenda Council on Japan

Moderated by

**Pauline Chiou**, Anchor, CNN International, Hong Kong SAR



10.30 - 11.30

Dalian International Conference Center - Studio

54 solutions/healthy living

## Innovating for Healthy Living

What innovative approaches are revolutionizing healthcare around the world?

Dimensions to be addressed:

- Incentives for prevention and healthy lifestyles
- Innovative treatments and therapies
- New science, synergies and systems

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Werner Cautreels**, President and Chief Executive Officer, Selecta Biosciences, USA; Technology Pioneer

**Bedriye Hulya**, Founder, B-fit, Turkey; Social Entrepreneur

**Yoshiyuki Sankai**, Chief Executive Officer, Cyberdyne, Japan; Technology Pioneer; Global Agenda Council on Robotics & Smart Devices

**Karl Tsim Wah-Keung**, Chair Professor, Division of Life Science, Hong Kong University of Science and Technology, Hong Kong SAR

Moderated by

**Jason Li Yat-Sen**, Director, The George Institute for Global Health, People's Republic of China; Young Global Leader; Global Agenda Council on China

Rapporteur

**Stephen Morrissey**, Managing Editor, New England Journal of Medicine, USA



Thursday 12 September

10.30 - 11.30

Dalian International Conference Center - Forum

55 value chain

## Surviving Value Chain Shocks

How are companies and governments building resilience into global value chains?

Dimensions to be addressed:

- Deploying agile strategies and contingency planning
- Developing policies to address supply chain barriers
- Optimizing information exchange and digital disruption
- Balancing quality assurance, security and efficiency

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**William (Liam) Casey**, Chairman and Chief Executive Officer, PCH International, People's Republic of China

**Johnny Chen**, Chief Executive Officer, Asia-Pacific, Zurich Insurance Group, Hong Kong SAR

**Jay Cziraky**, Member of the Board, Move One, United Arab Emirates; Global Agenda Council on Illicit Trade & Organized Crime

**Sergio Mujica**, Deputy Secretary-General, World Customs Organization (WCO), Brussels

**Yu Rumin**, Chairman of the Board, Tianjin Port (Group) Company, People's Republic of China

Moderated by

**Gary Coleman**, Managing Director, Global Industries, Deloitte, USA



10.30 - 11.00

Dalian International Conference Center - Lugano

53 mentor/fabela

## The Sustainable Start-up

Augie K. Fabela II shares his experience on how to build a sustainable start-up and turn it into a successful global company.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Augie K. Fabela II**, Co-Founder and Chairman Emeritus, VimpelCom, Netherlands; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Teymoor Nabili**, Executive Editor and Presenter, Channel News Asia, Singapore



11.30 - 12.15

Dalian International Conference Center - Basel

56 mentor/ersek

## Financial Inclusion through Innovation

Hikmet Ersek exchanges insights with the New Champions community on how hybrid cash and digital payments are creating new avenues for innovation and accelerating financial inclusion.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Hikmet Ersek**, President and Chief Executive Officer, The Western Union Company, USA; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Jeroo Billimoria**, Managing Director, Child and Youth Finance International, Netherlands; Social Entrepreneur



Thursday 12 September

11.45 - 13.00

Dalian International Conference Center - IdeasLab  
1

57 [ideaslab/nature](#)

## IdeasLab: Transformative Science with Nature Magazine

How are breakthroughs in science transforming the world?

Discover and debate in the IdeasLab:

Idea 1: The wired citizen - which technology diet for the 21st century?

Idea 2: New quantum frontiers

Idea 3: What is network science?

Idea 4: Quantum technologies of the future

*Simultaneous interpretation in English and Mandarin Chinese*

### Discussion Leaders

**Daphne Bavelier**, Professor, Faculty of Psychology and Educational Science and Geneva Neuroscience Center, University of Geneva, Switzerland

**Jeremy O'Brien**, Professor, University of Bristol, United Kingdom; Young Scientist

**Peter Zoller**, Professor, Institute for Theoretical Physics, Austria

### Facilitated by

**Philip Campbell**, Editor-in-Chief, Nature Magazine, United Kingdom; Global Agenda Council on Well-being & Mental Health



12.00 - 13.00

Dalian International Conference Center - Studio

59 [cyber resilience](#)

## Protecting the Digital Economy

As people, processes and things become more connected, how should cyber risks be managed?

Dimensions to be addressed:

- Developing effective response mechanisms
- Adopting legal frameworks against cyber criminals
- Protecting critical infrastructure

*This session is related to the World Economic Forum's Partnering for Cyber Resilience Initiative. Alan Marcus is available to brief participants.*

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Ali Abbasov**, Minister of Communication and Information Technologies of Azerbaijan

**Chris Clark**, Group Executive, Asia-Pacific, Visa, Singapore

**Lee Xiaodong**, Chief Executive Officer, China Internet Network Information Center, People's Republic of China; Global Agenda Council on the Future of the Internet

**Kevin Mahaffey**, Chief Technology Officer and Co-Founder, Lookout Mobile Security, USA; Technology Pioneer

**Vic Mankotia**, Senior Vice-President, Corporate Strategy and Solution Sales, CA Technologies, Singapore

### Moderated by

**Gady Epstein**, China Correspondent, The Economist, People's Republic of China



12.00 - 13.00

Dalian International Conference Center - Davos

60 [europe](#)

## The Future of Europe

What are the medium-term prospects for European integration and reforms?

Dimensions to be addressed:

- Ensuring economic policy coordination and banking union
- Maintaining momentum for institutional and structural reforms
- Improving market conditions and competitiveness

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and Bulgarian*

*This session is on the record and webcast live.*

**Jyrki Katainen**, Prime Minister of Finland  
**Joseph Muscat**, Prime Minister of Malta  
**Plamen Orecharski**, Prime Minister of Bulgaria

### Moderated by

**Victor Halberstadt**, Professor of Economics, Leiden University, Netherlands; Global Agenda Council on Fiscal Sustainability



Thursday 12 September

12.00 - 13.00

Dalian International Conference Center - Forum

### 61 infrastructure imperative

## Unlocking Infrastructure Financing

How can countries stimulate private-sector investment for critical infrastructure development?

Dimensions to be addressed:

- Building new models to reduce investment risk
- Attracting long-term investors and savings from unconventional sources
- Public-private partnerships to support regional infrastructure needs

This session is linked to initiatives and communities of the Forum. Alex Wong is available to brief participants.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Gordon Brown**, UN Special Envoy for Global Education; Prime Minister of the United Kingdom (2007-2010); Global Agenda Council on Infrastructure

**Mehdi Jomaa**, Minister of Industry of Tunisia

**Luis A. Moreno**, President, Inter-American Development Bank, Washington DC; World Economic Forum Foundation Board Member

**Rintaro Tamaki**, Deputy Secretary-General, Organisation for Economic Co-operation and Development (OECD), Paris

**Sandra Wu Wen-Hsiu**, Chairperson and Chief Executive Officer, Kokusai Kogyo, Japan

**Moderated by**

**Hamish Tyrwhitt**, Chief Executive Officer, Leighton Holdings, Australia; Global Agenda Council on Infrastructure

**Moderated by**

**Hamish Tyrwhitt**, Chief Executive Officer, Leighton Holdings, Australia; Global Agenda Council on Infrastructure

**Rapporteur**

**Luke Bisby**, Arup Chair of Fire and Structures, College of Science and Engineering, University of Edinburgh, United Kingdom; Young Scientist



12.00 - 13.00

Dalian International Conference Center - Geneva

### 62 trade

## Global Trade Shifts

With the Doha Round stalled, how will the surge in cross-regional trade agreements impact global supply chains, global growth and geopolitics in Asia?

Dimensions to be addressed:

- Impact of the Trans-Pacific Partnership (TPP)
- Impact of the Transatlantic Trade and Investment Partnership (TTIP)
- Impact of Regional Comprehensive Economic Partnership (RCEP)

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Francisco Nicolás González Díaz**, Chief Executive Officer, ProMéxico, Mexico

**Lin Guijun**, Vice-President, University of International Business and Economics

**Satoshi Miyamoto**, President, Japan External Trade Organization (JETRO), Japan

**Adam S. Posen**, President, Peterson Institute for International Economics, USA; Global Agenda Council on the International Monetary System

**Larry Stone**, President, Group Public and Government Affairs, BT Group, United Kingdom; Global Agenda Council on the Future of Government

**Moderated by**

**Razeen Sally**, Visiting Associate Professor, Lee Kuan Yew School of Public Policy, National University of Singapore, Singapore; Global Agenda Council on Competitiveness

**Moderated by**

**Razeen Sally**, Visiting Associate Professor, Lee Kuan Yew School of Public Policy, National University of Singapore, Singapore; Global Agenda Council on Competitiveness

**Moderated by**

**Razeen Sally**, Visiting Associate Professor, Lee Kuan Yew School of Public Policy, National University of Singapore, Singapore; Global Agenda Council on Competitiveness

**Rapporteur**

**Hong Junjie**, Dean, School of International Trade and Economics, University of International Business and Economics, People's Republic of China; Global Agenda Council on Logistics & Supply Chain Systems



12.00 - 13.00

Dalian International Conference Center - Lugano

### 58 caijing/china global

## China Goes Global

How are Chinese cross-border investments and acquisitions transforming industries and markets?

Dimensions to be addressed:

- Learning from success and failure
- Prioritizing long-term over low-cost strategies
- Understanding policy considerations and business best practices in the Going Out strategy

This session was developed in partnership with Caijing Magazine.

*This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Michael Andrew**, Global Chairman, KPMG International, Hong Kong SAR

**Li Ruogu**, Chairman, Export-Import Bank of China, People's Republic of China

**Ma Weihua**, Chairman, Wing Lung Bank, People's Republic of China

**Francisco J. Sánchez**, US Undersecretary of Commerce for International Trade

**Hellmut Schütte**, Dean and Vice-President; Distinguished Professor of International Management, China Europe International Business School (CEIBS), People's Republic of China

**Moderated by**

**He Gang**, Managing Editor, Caijing Magazine, People's Republic of China; Global Agenda Council on the Role of Business

**Moderated by**

**He Gang**, Managing Editor, Caijing Magazine, People's Republic of China; Global Agenda Council on the Role of Business



## Thursday 12 September

13.00 - 14.15

Dalian International Conference Center - Village

### 63 thursday lunch

## Community Lunch

Participants are cordially invited to a buffet lunch in the Village within the Dalian International Conference Center.

13.30 - 14.00

Dalian International Conference Center - Village.

### 64 innovate/day 2

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

#### With

**Jane Marie Chen**, Co-Founder and Chief Executive Officer, Embrace, USA; Young Global Leader

**David Green**, Founder, Aurolab, India; Social Entrepreneur

**Jonathan Jackson**, Founder and Chief Executive Officer, Dimagi, USA; Social Entrepreneur

**Lynn Loo**, Professor, Princeton University, USA; Young Global Leader

**Rahul Panicker**, Co-Founder and President, Products, Embrace Innovations, India; Social Entrepreneur

**Ryo Umezawa**, Director, J-Seed Ventures, Japan; Global Shaper

14.00 - 15.00

Dalian International Conference Center - Davos

### 67 innovation ecosystem

## Building Innovation Ecosystems

How are breakthrough innovations designed, developed and delivered?

Dimensions to be addressed:

- Supporting interdisciplinary and global partnerships
- Balancing basic and applied research needs
- Developing new criteria to evaluate funding
- Rethinking the role of government and industry

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Mauro Dell'Ambrogio**, State Secretary for Education and Research and Innovation of Switzerland

**Marina Gorbis**, Executive Director, Institute for the Future, USA

**Avi Hasson**, Chief Scientist; Director-General, Innovation and Industrial Research and Development Administration, Ministry of Economy, Israel

**Helga Nowotny**, President, European Research Council, Belgium

#### Moderated by

**Tan Chorh-Chuan**, President, National University of Singapore, Singapore; Global Agenda Council on the Future of Universities







14.00 - 15.00

Dalian International Conference Center - Forum

## 68 ip and digital

# Intellectual Property in a Digital World

How will intellectual property rights adapt to the explosion in the digital distribution of creative content?

Dimensions to be addressed:

- Enabling new business models with technology
- Blurring lines between creators and consumers
- Closing the gap between global trade and national legal frameworks

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Richard Jefferson**, Founder and Chief Executive Officer, Cambia, Australia; Social Entrepreneur  
**Yasuhisa Shiozaki**, Acting Chairman, Policy Research Council, Liberal Democratic Party (LDP), Japan  
**Tan Siok Siok**, Documentary Filmmaker and Entrepreneur, Kinetic ONE, People's Republic of China  
**Yang Jian**, President, Dalian Hua Li Enterprise Group, People's Republic of China; Global Shaper

Moderated by

**Scott David**, Executive Director, Law, Technology and Arts Group, University of Washington, USA; Global Agenda Council on Data-Driven Development



14.00 - 15.00

Dalian International Conference Center - Lugano

## 65 cnbc/growth compass

# The New Growth Compass

As global economic prospects improve, what sectors and economies are driving the recovery?

Dimensions to be addressed:

- Unlocking consumer spending
- Navigating the new normal for macroeconomic policy
- Capitalizing on technology and talent

This session was developed in partnership with CNBC.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Ellen Kullman**, Chair of the Board and Chief Executive Officer, DuPont, USA; Mentor of the Annual Meeting of the New Champions 2013  
**Li Daokui**, Director, Tsinghua University, People's Republic of China; Global Agenda Council on the International Monetary System  
**Adam S. Posen**, President, Peterson Institute for International Economics, USA; Global Agenda Council on the International Monetary System  
**Edward Y M Zhu**, Chief Executive Officer, CHIC Group Global Co., People's Republic of China  
**Min Zhu**, Deputy Managing Director, International Monetary Fund (IMF), Washington DC; World Economic Forum Foundation Board Member

Moderated by

**Bernard Lo Kwok Lap**, Anchor, CNBC Asia, Hong Kong SAR



14.00 - 15.45

Dalian International Conference Center - WorkSpace

## 66 global success

# Achieving Global Success in a Chinese Way

How can Chinese firms succeed in the global marketplace?

Session objectives:

- Examine the role of global management and marketing strategies
- Understand the importance of talent and HR strategies
- Discuss innovation management
- Explore supply chain management

This session was developed in partnership with the China Europe International Business School (CEIBS).

This session is related to the World Economic Forum's Chinese Globalizers project. Olivier Schwab is available to brief participants.

*Simultaneous interpretation in English and Mandarin Chinese*

Opening Address by

**Olivier M. Schwab**, Executive Director, China, World Economic Forum Beijing Representative Office

Discussion Leaders

**Fu Jun**, Executive Dean and Professor, School of Government, Peking University, People's Republic of China; Global Agenda Council on New Growth Models  
**Qiu Jin**, Managing Director and Co-Head, Research Department, China International Capital Corporation (CICC), People's Republic of China  
**Tian Ning**, Chairman and Chief Executive Officer, Zhejiang Panshi Information & Technology, People's Republic of China; Young Global Leader  
**Wang Jingbo**, Chairman of the Board, Noah Holdings, People's Republic of China  
**Jenny Zeng**, Managing Partner, Magic Stone Alternative Investment, People's Republic of China  
**Zhao Min**, Founder and Chairman, Adfaith Consulting, People's Republic of China  
**Zhou Kui**, Partner, Sequoia Capital China, People's Republic of China

Experts

**Han Jian**, Associate Professor of Management; Co-Director, Centre on China Innovation, China Europe International Business School (CEIBS), People's Republic of China; Global Agenda Council on Fostering Entrepreneurship  
**Hellmut Schütte**, Dean and Vice-President; Distinguished Professor of International Management, China Europe International Business School (CEIBS), People's Republic of China  
**George S. Yip**, Professor of Management and Co-Director, CEIBS Centre on China Innovation, China Europe International Business School (CEIBS), People's Republic of China  
**Zhao Xiande**, Professor of Operations and Supply Chain Management, China Europe International Business School (CEIBS), People's Republic of China

Facilitated by

**Yang Yanqing**, Deputy Editor-in-Chief and Anchor, China Business News, People's Republic of China



Thursday 12 September

14.15 - 15.15

Dalian International Conference Center - Studio

69 betazone/cognition and design

## The Attentional Mind

Graphic designer Beat Baudenbacher and behavioural scientist Eldar Shafir explore cognition and design to reveal the triggers that capture our attention when we are overwhelmed by an overload of information.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Beat Baudenbacher**, Designer and Chief Creative Officer, loyalkaspar, USA

**Eldar Shafir**, William Stewart Tod Professor of Psychology and Public Affairs, Princeton University, USA

**Moderated by**

**Indira V. Samarasekera**, President, University of Alberta, Canada



14.15 - 15.15

Dalian International Conference Center - Geneva

71 revival of traditions

## Something Old, Something New

How can traditional practices help maintain a creative edge?

Dimensions to be addressed:

- Reviving crafts to encourage local employment
- Preserving cultural heritage
- Revitalizing and promoting traditional neighbourhoods

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Stefano Avesani**, Artist and Architect, Instant Hutong, People's Republic of China

**Michael Lin**, Artist, Atelier ML, Taiwan, China

**Bibi Russell**, Fashion Designer, Bibi Productions

Fashion for Development, Bangladesh

**Yao Lu**, Artist and Associate Professor of Photography, Central Academy of Fine Arts (CAFA), People's Republic of China

**Moderated by**

**Agnes Cohade**, Founder and Co-Owner, Art+Shanghai Gallery, People's Republic of China

**Rapporteur**

**Weiming Tu**, Professor of Philosophy and Director, Institute for Advanced Humanistic Studies, Peking University, People's Republic of China; Global Agenda Council on the Role of Faith



14.15 - 15.00

Dalian International Conference Center - Basel

70 mentor/liu jiren

## Meeting the Talent Imperative

Liu Jiren shares his experience with the New Champions community on new approaches to attract and retain the best global human capital in an innovation-driven economy.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Liu Jiren**, Chairman and Chief Executive Officer, Neusoft Corporation, People's Republic of China; Mentor of the Annual Meeting of the New Champions 2013; Global Agenda Council on Emerging Multinationals

**Moderated by**

**Annie Koh**, Vice-President, Business Development and External Relations; Associate Professor of Finance, Singapore Management University, Singapore; Global Agenda Council on South-East Asia



Thursday 12 September

15.00 - 15.10

Dalian International Conference Center - Davos

72 technology pioneers

## Celebrating the 2014 Technology Pioneers

Join the New Champions community to celebrate the 2014 class of Technology Pioneers of the World Economic Forum.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

Presented by

**Klaus Schwab**, Founder and Executive Chairman, World Economic Forum



15.15 - 15.45

Dalian International Conference Center - Village.

73 innovate/day 2

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

With

**Jane Marie Chen**, Co-Founder and Chief Executive Officer, Embrace, USA; Young Global Leader

**David Green**, Founder, Aurolab, India; Social Entrepreneur

**Jonathan Jackson**, Founder and Chief Executive Officer, Dimagi, USA; Social Entrepreneur

**Lynn Loo**, Professor, Princeton University, USA; Young Global Leader

**Rahul Panicker**, Co-Founder and President, Products, Embrace Innovations, India; Social Entrepreneur

**Ryo Umezawa**, Director, J-Seed Ventures, Japan; Global Shaper

15.30 - 16.45

Dalian International Conference Center - IdeasLab 1

75 ideasl原因/hkust

## IdeasLab: Breakthroughs in Brain Research with Hong Kong University of Science and Technology

How will breakthroughs in brain research transform our lives?

Discover and debate in the IdeasLab:

Idea 1: Multidisciplinary approaches to combating brain disorders

Idea 2: Viewing brain disorders at the atomic scale

Idea 3: Ancient wisdom of Chinese medicine in brain health

Idea 4: Cognition, extended working life and rethinking the demographic transition

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**Nancy Ip**, Dean of Science; Morningside Chair Professor of Life Science, Hong Kong University of Science and Technology, Hong Kong SAR; Global Agenda Council on Neuroscience & Behaviour

**Albert Park**, Chair Professor, Division of Social Science; Professor, Department of Economics, Hong Kong University of Science and Technology, Hong Kong SAR

**Karl Tsim Wah-Keung**, Chair Professor, Division of Life Science, Hong Kong University of Science and Technology, Hong Kong SAR

**Zhang Mingjie**, Kerry Holdings Professor of Science, Division of Life Science, Hong Kong University of Science and Technology, Hong Kong SAR

Facilitated by

**Indira V. Samarasekera**, President, University of Alberta, Canada



Thursday 12 September

15.30 - 16.30

Dalian International Conference Center - Forum

**74 consumer ecosystem**

## Strategic Shifts in the Consumer Ecosystem

What trends, new models and emerging technologies are transforming the consumer industry?

Dimensions to be addressed:

- Understanding Generation Y and Z consumers
- Assessing the impact of social media tides
- Towards a maker movement revolution

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Aron Cramer**, President and Chief Executive Officer, Business for Social Responsibility (BSR), USA; Global Agenda Council on the Role of Civil Society

**Vijay Eswaran**, Executive Chairman, QI Group, Malaysia

**Gordon Orr**, Chairman, McKinsey Asia, McKinsey & Company, People's Republic of China

**Scott Price**, President and Chief Executive Officer, Asia, Walmart Asia, Hong Kong SAR

**Moderated by**

**Valerie Casey**, Founder and Executive Director, The Designers Accord, USA; Young Global Leader; Global Agenda Council on Design & Innovation



15.30 - 16.30

Dalian International Conference Center - Davos

**76 inequality**

## Reversing Income Inequality

With rising income inequality threatening growth worldwide, what can be done to address this major structural challenge?

Dimensions to be addressed:

- Reconceptualizing the social contract
- Pinpointing critical structural reforms
- Understanding the role of business in improving wealth distribution
- Providing access to quality education and training

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and Arabic*

*This session is on the record and webcast live.*

**Fan Gang**, Director, National Economic Research Institute, China Reform Foundation, People's Republic of China

**Mochtar Riady**, Chairman, Lippo Group, Indonesia

**Ridha Saidi**, Minister to the Prime Minister in Charge of Economic Affairs of Tunisia, Office of the Deputy Prime Minister, Tunisia

**S. D. Shibulal**, Chief Executive Officer and Managing Director, Infosys, India; Global Agenda Council on Emerging Multinationals

**David Thomlinson**, Global Head, Geographic Strategy and Operations, Accenture, United Kingdom

**Moderated by**

**Rick Aubry**, Chief Executive Officer and Founder, New Foundry Ventures, USA; Social Entrepreneur



15.30 - 16.30

Dalian International Conference Center - Lugano

**77 smart regulation**

## Building the 21st Century Regulatory System

How can regulatory models be adapted to accelerate technological innovation and diffusion?

Dimensions to be addressed:

- Rethinking regulatory benefits and compliance costs
- Revisiting the role of soft vs hard regulation
- Shifting from national policies to global coordination
- Building evidence-based regulatory frameworks

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Andrew D. Maynard**, NSF International Chair of Environmental Health Sciences and Director, Risk Science Center, University of Michigan, USA; Global Agenda Council on Emerging Technologies

**Peter Sands**, Group Chief Executive, Standard Chartered, United Kingdom; World Economic Forum Foundation Board Member

**Peter Terium**, Chief Executive Officer, RWE, Germany; Energy Utilities and Technology Community Leader 2013

**Mark Weinberger**, Global Chairman and Chief Executive Officer, EY, USA

**Moderated by**

**Lee Sang Yup**, Distinguished Professor, Director and Dean, Korea Advanced Institute of Science and Technology (KAIST), Republic of Korea; Global Agenda Council on Biotechnology



Thursday 12 September

15.45 - 17.00

Dalian International Conference Center - Studio

### 80 higher education

## Forum Debate: Is Online the Future of Higher Education?

With the rapidly rising trend of massive open online courses (MOOCs), is the future of higher education becoming predominantly online?

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

Debating this question:

**Anant Agarwal**, President, edX, USA; Global Agenda Council on the Future of Universities  
**Herve Marchet**, Group Chief Technology Officer, GEMS Education, United Arab Emirates  
**Ben Nelson**, Chairman and Chief Executive Officer, The Minerva Project, USA; Global Agenda Council on the Future of Universities  
**Shantanu Prakash**, Chairman and Managing Director, Educomp Solutions, India; Global Agenda Council on Emerging Multinationals  
**Tan Chorh-Chuan**, President, National University of Singapore, Singapore; Global Agenda Council on the Future of Universities  
**Zhang Xinsheng**, President, International Union for Conservation of Nature (IUCN), People's Republic of China; Global Agenda Council on the Future of Universities

#### Moderated by

**Vijay Vaitheeswaran**, China Business and Finance Editor and Shanghai Bureau Chief, The Economist, People's Republic of China; Global Agenda Council on Sustainable Consumption

#### Rapporteur

**Peje Emilsson**, Chairman and Chief Executive Officer, Magnora, Sweden



15.45 - 16.45

Dalian International Conference Center - Geneva

### 79 china influence

## China's Cultural Legacy

How will Chinese thinking influence the world?

Dimensions to be addressed:

- Questioning the status quo of international norms
- Contributing to global thought leadership
- Shaping societal aspirations through the "Chinese dream"

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Gao Xiang**, Secretary-General, Chinese Academy of Social Sciences (CASS), People's Republic of China

**Mark Pagel**, Evolutionary Theorist, University of Reading, United Kingdom

**Alain Peyraube**, Director, Research, Centre National de la Recherche Scientifique (CNRS), France

**Weiming Tu**, Professor of Philosophy and Director, Institute for Advanced Humanistic Studies, Peking University, People's Republic of China; Global Agenda Council on the Role of Faith

#### Moderated by

**David Schlesinger**, Honorary Fellow, Reuters Institute for the Study of Journalism, University of Oxford, United Kingdom

#### Rapporteur

**Liu Peng**, Professor, Institute of American Studies, Chinese Academy of Social Sciences (CASS), People's Republic of China



15.45 - 16.30

Dalian International Conference Center - Basel

### 81 mentor/tsotsi

## Power for Good

Zola Tsotsi exchanges insights with the New Champions community on how business can help to bridge the energy gap in emerging markets.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Zola Tsotsi**, Chairman, Eskom Holdings, South Africa; Mentor of the Annual Meeting of the New Champions 2013

#### Moderated by

**Mina Guli**, Chief Executive Officer, Thirst, People's Republic of China; Young Global Leader; Global Agenda Council on Sustainable Consumption



Thursday 12 September

16.30 - 18.15

Dalian International Conference Center -  
WorkSpace

82 future workplace

## Reinventing the Workplace

How are companies around the world reinventing  
the workplace?

Session objectives:

- Evaluate effectiveness of employee well-being programmes
- Share leadership techniques to foster workforce engagement and collaboration
- Explore physical and organizational design to spur creativity

*Simultaneous interpretation in English and  
Mandarin Chinese*

### Discussion Leaders

**Valerie Casey**, Founder and Executive Director,  
The Designers Accord, USA; Young Global Leader;  
Global Agenda Council on Design & Innovation  
**Etienne H. Deffarges**, Vice-Chairman, Accretive  
Health, USA

**Thomas W. Malone**, Professor of Management  
and Director, Center for Collective Intelligence,  
Sloan School of Management, Massachusetts  
Institute of Technology, USA

**Kal Patel**, Executive Vice-President and Member of  
the Executive Committee, LRN, USA

**Peter Schwartz**, Senior Vice-President, Global  
Government Relations and Strategic Planning,  
Salesforce.com, USA

**Tony Schwartz**, Chief Executive Officer, The  
Energy Project, USA

**Andrew Zimmerman**, President and Chief  
Executive Officer, frog, USA

### Facilitated by

**Hal B Gregersen**, The Abu Dhabi Commercial  
Bank Chaired Professor of Innovation and  
Leadership, INSEAD, United Arab Emirates



17.00 - 18.15

Dalian International Conference Center - IdeasLab  
2

83 ideasl原因/erc

## IdeasLab: Materials of the Future with the European Research Council

How are advances in materials science  
transforming industries and improving lives?

Discover and debate in the IdeasLab:

Idea 1: Large-scale production of high-quality  
nanomaterials

Idea 2: Next-generation two-dimensional  
nanomaterials

Idea 3: Computing biomaterials to transform  
biomedical engineering

Idea 4: Using nanotechnology to manufacture a  
solar revolution

*Simultaneous interpretation in English and  
Mandarin Chinese*

### Introduced by

**Helga Nowotny**, President, European Research  
Council, Belgium

### Discussion Leaders

**Nicole Grobert**, Professor of Nanomaterials,  
University of Oxford, United Kingdom; Young  
Scientist

**Valeria Nicolosi**, Professor, Trinity College,  
Ireland; Young Scientist

**Hele Savin**, Assistant Professor, Micro and  
Nanosciences Department, Aalto University,  
Finland; Young Scientist

**Wilfried Weber**, Professor of Synthetic Biology,  
Albert-Ludwigs-Universität Freiburg, Germany;  
Young Scientist

### Facilitated by

**Philip Campbell**, Editor-in-Chief, Nature Magazine,  
United Kingdom; Global Agenda Council on  
Well-being & Mental Health



17.15 - 18.15

Dalian International Conference Center - Lugano

84 asia energy outlook

## Asia Energy Outlook

What factors are likely to shape Asia's energy  
outlook in the coming years?

Dimensions to be addressed:

- Resource acquisition and competition in Asia
- Unconventional gas, renewable energy and nuclear power
- Policy implications of environmental pollution
- Energy alliances and strategic regional partnerships

*Simultaneous interpretation in English, Mandarin  
Chinese and Japanese*

*This session is on the record and webcast live.*

**Natiq Aliyev**, Minister of Industry and Energy of  
Azerbaijan

**Jun Arai**, Representative Director and Chief  
Operating Officer, Showa Shell Sekiyu, Japan;  
Renewable Energy Community Leader 2013

**Gao Jifan**, Chairman and Chief Executive Officer,  
Trina Solar (TSL), People's Republic of China

**Jam Kamal Khan**, Minister of State for Petroleum  
and Natural Resources of Pakistan

**Lin Boqiang**, Director, China Center for Energy  
Economics Research (CCEER), Xiamen University,  
People's Republic of China; Global Agenda Council  
on Energy Security

### Moderated by

**Tian Wei**, Moderator and Host, CCTV News, China  
Central Television, People's Republic of China;  
Young Global Leader





Thursday 12 September

17.15 - 18.15

Dalian International Conference Center - Geneva

85 eureka

## The Eureka Effect

What inspires leaders to take the risks necessary to achieve their life's ambition?

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Romero Britto**, Artist and President, Britto Central, USA

**Andrea Illy**, Chairman and Chief Executive Officer, illycaffè, Italy; Mentor of the Annual Meeting of the New Champions 2013

**Jin Xing**, Choreographer and Owner, Jin Xing Dance Theatre Shanghai, People's Republic of China

**Peter Zoller**, Professor, Institute for Theoretical Physics, Austria

**Moderated by**

**Mariette DiChristina**, Editor-in-Chief, Scientific American, USA

**Rapporteur**

**Giovanna Mingarelli**, Chief Executive Officer and Co-Founder, MxCrowdsourcing (MC2), Canada; Global Shaper



17.15 - 18.15

Dalian International Conference Center - Forum

86 health in emerging markets

## Health in Emerging Markets: The Untapped Opportunity

As demographics and lifestyles evolve, how can efficient health systems be built to ensure sustainable healthcare in emerging markets?

Dimensions to be addressed:

- Investing in health as an enabler of growth
- Learning from lean innovation models
- Rethinking delivery and implementation for cost-effectiveness

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Deborah DiSanzo**, Executive Vice-President and Chief Executive Officer, Philips Healthcare, Royal Philips, USA

**Du Peng**, Director, Institute of Gerontology, Renmin University of China, People's Republic of China; Global Agenda Council on Ageing

**Li Bin**, Minister, National Health and Family Planning Commission of the People's Republic of China

**Daljit Singh**, President, Fortis Healthcare, India

**Ray Yip**, Director, China Program, Bill & Melinda Gates Foundation, People's Republic of China

**Moderated by**

**Andrew Browne**, China Editor, Wall Street Journal, People's Republic of China



17.15 - 18.15

Dalian International Conference Center - Studio

87 solutions/climate

## Hot Ideas on Climate

How are climate-smart strategies transforming business and regulatory models?

Dimensions to be addressed:

- Innovating climate finance mechanisms
- Getting creative with carbon credit markets
- Establishing climate science beyond question
- Making green energy profitable

This session is linked to initiatives and communities of the Forum. Dominic Waughray is available to brief participants.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Jane Burston**, Head, Centre for Carbon Measurement, National Physical Laboratory, United Kingdom; Young Global Leader

**Renat Heuberger**, Chief Executive Officer and Deputy Chairman, South Pole Carbon, Switzerland; Social Entrepreneur

**Marco G. Monroy**, Chief Executive Officer, MGM Innova Group, Colombia

**Juergen Wild**, Chief Executive Officer, M+W Group, Germany

**Moderated by**

**Mina Guli**, Chief Executive Officer, Thirst, People's Republic of China; Young Global Leader; Global Agenda Council on Sustainable Consumption



## Thursday 12 September

18.15 - 20.00

Dalian International Conference Center

**88 transfer to soirée**

### Transfer to Soirée

Buses will leave from the Dalian International Conference Center every 15 minutes to the Cultural Soirée at the Shangri-La Hotel.

18.30 - 21.00

Shangri-La Hotel

**89 cultural soirée**

### Cultural Soirée

The Dalian Municipal Government invites all participants and their spouses to enjoy delicious local cuisine, folk art demonstrations of paper cutting, miniature engraving, Guqin music and shadow puppetry, and the opportunity to meet with friends from all over the world.

19.30 - 21.30

Shangri-La Hotel

**90 transfer back to hotels**

### Transfer Back to Hotels

Buses will return every 15 minutes from the Cultural Soirée to the Hilton and Conrad hotels.

Friday 13 September

07.45 - 08.30

Dalian International Conference Center - Forum

91 news 2

## In the News

Join a breakfast discussion with international media leaders to debate the headline issues of the day in business and world politics.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Jamil Anderlini**, Beijing Bureau Chief, Financial Times, People's Republic of China; Young Global Leader

**Adam Pasick**, Senior Editor, Quartz - Atlantic Media, USA

**Rui Chenggang**, Director and Anchor, China Central Television, People's Republic of China

**Moderated by**

**Adrian Monck**, Managing Director, Head of Communications and Media, World Economic Forum



08.30 - 10.15

Dalian International Conference Center - Workspace

92 digital asia

## Digital Asia Goes Global

How is the digital landscape in Asia transforming markets, companies and popular culture globally? Session objectives: - Understand regional issues and drivers - Learn how to capitalize on regional differences - Build a framework for a digital Asian landscape *Simultaneous interpretation in English and Mandarin Chinese*

**Discussion Leaders**

**Tony F. Chan**, President, Hong Kong University of Science and Technology, Hong Kong SAR

**Takeshi Natsuno**, Guest Professor, Keio University, Japan; Global Agenda Council on Social Media

**Carol Potter**, President and Chief Executive Officer, Greater China, BBDO China, People's Republic of China

**Shang Junjie**, Vice-Dean, Graduate School of Education, Peking University, People's Republic of China

**Tan Siok Siok**, Documentary Filmmaker and Entrepreneur, Kinetic ONE, People's Republic of China

**Facilitated by**

**Rebecca Fannin**, Contributor, Forbes, USA

**Firestarters**

**Nik Gowing**, Main Presenter, BBC World News, United Kingdom



09.00 - 10.00

Dalian International Conference Center - Geneva

94 learning creativity

## Learning Creativity

Can creativity be taught?

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Anant Agarwal**, President, edX, USA; Global Agenda Council on the Future of Universities

**Tim Hunt**, Professor, Cancer Research UK, United Kingdom

**Anthony Lo**, Vice-President, Exterior Design and Concept Cars, Renault-Nissan BV, France

**Yao Lu**, Artist and Associate Professor of Photography, Central Academy of Fine Arts (CAFA), People's Republic of China

**Moderated by**

**Linda Yueh**, Chief Business Correspondent, BBC News, United Kingdom



Friday 13 September

09.00 - 10.00

Dalian International Conference Center - Forum

### 95 monetary policy

## Tapering or Tampering: Monetary Policy and Asian Markets

How will Asian markets weather looming shifts in US monetary policy?

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Nicolas Aguzin**, Chairman and Chief Executive Officer, Asia-Pacific, JPMorgan Chase Bank, Hong Kong SAR

**Wei Sun Christianson**, Co-Chief Executive Officer, Asia-Pacific and Member of the Management Committee, Morgan Stanley, People's Republic of China

**Alan Cloete**, Co-Chief Executive Officer, Asia-Pacific and Member of the Group Executive Committee, Deutsche Bank, Hong Kong SAR

**Li Daokui**, Director, Tsinghua University, People's Republic of China; Global Agenda Council on the International Monetary System

**Adam S. Posen**, President, Peterson Institute for International Economics, USA; Global Agenda Council on the International Monetary System

**Moderated by**

**Victor Halberstadt**, Professor of Economics, Leiden University, Netherlands; Global Agenda Council on Fiscal Sustainability



09.00 - 10.00

Dalian International Conference Center - Lugano

### 93 cna/asean innovation

## From Trade Centre to Innovation Hub

How can the ASEAN region unleash innovation to build and maintain competitive knowledge economies?

Dimensions to be addressed:

- Rethinking education models
- Investing in people and infrastructure
- Building ecosystems for a creative economy

This session was developed in partnership with Channel News Asia.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Lee Sang Yup**, Distinguished Professor, Director and Dean, Korea Advanced Institute of Science and Technology (KAIST), Republic of Korea; Global Agenda Council on Biotechnology

**Liu Jiren**, Chairman and Chief Executive Officer, Neusoft Corporation, People's Republic of China; Mentor of the Annual Meeting of the New Champions 2013; Global Agenda Council on Emerging Multinationals

**M. Arsjad Rasjid P. Mangkuningrat**, Vice-President Director and Group Chief Financial Officer, Indika Energy, Indonesia; Young Global Leader

**Aireen Omar**, Chief Executive Officer, AirAsia, Malaysia

**Tan Chorh-Chuan**, President, National University of Singapore, Singapore; Global Agenda Council on the Future of Universities

**Moderated by**

**Teymoor Nabili**, Executive Editor and Presenter, Channel News Asia, Singapore



09.15 - 10.00

Dalian International Conference Center - Studio

### 96 betazone/science 2020

## Science 2020

Futurist Marina Gorbis explores the evolution of science and how radical innovation strategies will challenge and overtake traditional approaches to research and discovery by 2020.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Marina Gorbis**, Executive Director, Institute for the Future, USA



Friday 13 September

09.15 - 10.30

Dalian International Conference Center - IdeasLab  
1

98 ideaslab/inet

## IdeasLab: Economics of Innovation with the Institute for New Economic Thinking

How can new thinking in economics refuel the innovation machine?

Discover and debate in the IdeasLab:

Idea 1: Socializing risk and privatizing reward  
Idea 2: Applying the theory of innovative enterprises

Idea 3: Mapping patterns of technological adoption across countries

Idea 4: Managing the unstable relationship among banks, investment and innovation

*Simultaneous interpretation in English and Mandarin Chinese*

Opening Remarks by

**Robert A. Johnson**, Executive Director, Institute for New Economic Thinking (INET), USA; Global Agenda Council on New Economic Thinking

Discussion Leaders

**Diego Comin**, Associate Professor, Business Administration, Harvard Business School, USA

**William Lazonick**, President, The Academic-Industry Research Network, USA

**Mariana Mazzucato**, R. M. Phillips Professor in Science and Technology Policy, University of Sussex, United Kingdom

**Lord J. Adair Turner**, Senior Fellow, The Institute for New Economic Thinking (INET), United Kingdom

Facilitated by

**Anil Gupta**, Michael Dingman Chair in Global Strategy and Entrepreneurship, University of Maryland, USA; Global Agenda Council on Emerging Multinationals



09.15 - 10.45

Dalian International Conference Center - IdeasLab  
2

97 decision-making

## The Art and Science of Decision-making

How can leaders make better decisions in complex, uncertain and high-velocity environments?

Session objectives:

- Examine implications of hyperconnectivity
- Explore a systems-thinking mindset
- Determine key levers of influence and change

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**Viviana Gradinaru**, Assistant Professor of Biology and Biological Engineering, California Institute of Technology (Caltech), USA; Young Scientist

**Yoshito Hori**, Chairman and Chief Executive Officer, GLOBIS Corporation; President, GLOBIS University; Managing Partner, GLOBIS Capital Partners, Japan; Global Agenda Council on New Models of Leadership

**Temitope Ola**, Chief Executive Officer, Koemei, Switzerland; Technology Pioneer

**Sean C. Rush**, President and Chief Executive Officer, JA Worldwide, USA; Global Agenda Council on Youth Unemployment

**Eldar Shafir**, William Stewart Tod Professor of Psychology and Public Affairs, Princeton University, USA

Facilitated by

**Dennis Meadows**, Professor Emeritus and Director, Institute for Policy and Social Science, University of New Hampshire, USA



10.00 - 10.30

Dalian International Conference Center - Village.

99 innovate/day 3

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

With

**Eric Giler**, Chief Executive Officer, WiTricity Corporation, USA; Technology Pioneer

**Francisco Jardim**, Chief Financial Officer and Board Member, Bug Agentes Biologicos, Brazil; Technology Pioneer

**Gerald E. Loeb**, Chief Executive Officer, Syntouch, USA; Technology Pioneer

**Randy Schwemmin**, Chief Technology Officer, D-Rev: Design Revolution, USA; Technology Pioneer

**Peter Wong**, Co-Founder and Chief Operating Officer, TruTag Technologies, USA; Technology Pioneer

Friday 13 September

10.30 - 11.15

Dalian International Conference Center - Studio

100 betazone/quantum information

## A Quantum Leap in Quantum Information

Wolf Prize Winner in Physics Peter Zoller uncovers groundbreaking discoveries in the prospering, interdisciplinary field of quantum information.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Peter Zoller**, Professor, Institute for Theoretical Physics, Austria



10.30 - 11.30

Dalian International Conference Center - Forum

101 china gender and growth

## The Heroines of Gender-driven Growth

How can China's female talent be recognized and fully developed to drive competitiveness and innovation?

Dimensions to be addressed:

- Integrating women into leadership and decision-making roles
- Creating an enabling environment for female entrepreneurs and innovators
- Maintaining progress on educational opportunities and social attitudes
- Exploring comparative approaches across East Asia

This session is linked to initiatives and communities of the Forum. Saadia Zahidi is available to brief participants.

*This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.*

*This session is open to reporting press.*

**Cho Yoon-Sun**, Minister of Gender Equality and Family of the Republic of Korea

**He Zhenhong**, President, China Entrepreneur Magazine, People's Republic of China

**Jiang Xipei**, Chairman, Far East Holding Group, People's Republic of China

**Tan Lin**, Director, Women's Studies Institute of China, People's Republic of China

**Moderated by**

**Rui Chenggang**, Director and Anchor, China Central Television, People's Republic of China



10.30 - 11.30

Dalian International Conference Center - Geneva

102 digital divide

## Addressing the Digital Divide

With access to employment, institutions and markets increasingly reliant on digital infrastructure, how can the growing digital divide be addressed?

Dimensions to be addressed:

- Skills training for the knowledge economy
- Participating in civic dialogue
- Fostering entrepreneurship and employment

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Calvin Chin**, Founder, Transist, People's Republic of China; Young Global Leader

**Njideka Harry**, Founder and Chief Executive, Youth for Technology Foundation (YTF), Nigeria; Social Entrepreneur

**Mario Martin**, Chief Strategic Alliances Officer, Telefonica, Spain

**Jorge Soto**, Founder, Data4, Mexico; Technology Pioneer

**Jay Sullivan**, Chief Operating Officer, Mozilla Corporation, USA

**Moderators**

**David Kirkpatrick**, Founder, Chief Executive Officer and Chief Technologist, Technomy Media, USA

**Rapporteur**

**Janet Longmore**, Founder and Chief Executive Officer, Digital Opportunity Trust (DOT), Canada; Social Entrepreneur



Friday 13 September

10.30 - 11.30

Dalian International Conference Center - Davos

103 employment

## Building Capacity for Employment

Despite 75 million young people out of work worldwide, millions of jobs remain unfilled. What can be done to develop a more employable labour force?

Dimensions to be addressed:

- Making vocational training relevant
- Maximizing the potential of youth entrepreneurship
- Developing new models of higher education
- Creating a framework for a resilient job market

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and Spanish*

*This session is on the record and webcast live.*

**Jeffrey Joerres**, Chairman and Chief Executive Officer, ManpowerGroup, USA

**Teresa N.V. Laos Cáceres**, Minister of Labour and Employment of Peru

**Dominic Llewellyn**, Co-Chief Executive Officer, Numbers4Good, United Kingdom; Global Shaper; Global Agenda Council on Europe

**José Manuel Salazar Xirinachs**, Assistant Director-General for Policy, International Labour Organization (ILO), Geneva; Global Agenda Council on Youth Unemployment

**Zach Sims**, Chief Executive Officer and Co-Founder, Codecademy, USA; Technology Pioneer

Moderated by

**Eunice Yoon**, Senior Correspondent and Host of Inside China, CNBC International, People's Republic of China



11.15 - 12.45

Dalian International Conference Center - IdeasLab 2

104 jazz and improvisation

## The Art of Improvisation

How can jazz and artistic improvisation teach us to make quick and effective decisions?

Session objectives:

- Relearn how to listen
- Discover alternative models of collaboration
- Develop nimbleness and flexibility

Led by a quintet of local and international jazz musicians

*Simultaneous interpretation in English and Mandarin Chinese*

Facilitated by

**Chris Washburne**, Trombonist and Professor, Columbia University, USA



11.45 - 13.00

Dalian International Conference Center - IdeasLab 1

105 ideaslab/nus

## IdeasLab: The Future of High-density Cities with the National University of Singapore

What design innovations will improve liveability in Asia's densest cities?

Discover and debate in the IdeasLab:

Idea 1: Developing new strategies for resource optimization

Idea 2: Using technology for urban preservation efforts

Idea 3: Rethinking urban economics and real estate markets

Idea 4: Creating spaces for civic dialogue and social cohesion

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**Fu Yuming**, Associate Professor and Vice-Dean for Research, School of Design and Environment, National University of Singapore, Singapore

**Heng Chye Kiang**, Professor and Dean, School of Design and Environment, National University of Singapore, Singapore

**Ho Kong Chong**, Associate Professor of Sociology, Faculty of Arts and Social Sciences, National University of Singapore, Singapore

**Lai-Choo Malone-Lee**, Director, Centre for Sustainable Asian Cities, School of Design and Environment, National University of Singapore, Singapore

Facilitated by

**Richard T. Pascale**, Associate Fellow, Saïd Business School, University of Oxford, United Kingdom





Friday 13 September

12.00 - 13.00

Dalian International Conference Center - Studio

106 betazone/architecture thinking

## Thinking Like an Architect

What can we learn from architects and their design approach to complex systems?

Dimensions to be addressed:

- Dealing with abstraction and recognizing patterns
- Building a holistic vision from multiple needs
- Managing from creative concept to tangible delivery

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Kees Christiaanse**, Chair of Architecture and Urban Design, ETH Zurich, Switzerland

**Ma Yansong**, Founder and Principal Architect, MAD Architects, People's Republic of China

Moderated by

**Fred Guterl**, Executive Editor, Scientific American, USA; Global Agenda Council on Complex Systems



12.00 - 13.00

Dalian International Conference Center - Davos

108 local multinational

## The Local Multinational

How can multinational organizations balance global ambitions and local responsibility?

Dimensions to be addressed:

- Developing responsible expansion strategies
- Customizing business models and incentives
- Finding synergies with public investment and development priorities
- Building human capital capacity across regions

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Andrea Illy**, Chairman and Chief Executive Officer, illycaffè, Italy; Mentor of the Annual Meeting of the New Champions 2013

**Paul A. Laudicina**, Partner and Chairman Emeritus, A.T. Kearney, USA; Global Agenda Council on New Models of Leadership

**Patrick Malcor**, Chief Executive Officer, Theodor Wille Intertrade, Switzerland

**Yoshiteru Uramoto**, Regional Director, Asia-Pacific, International Labour Organization (ILO), Bangkok

**Lord Nat Wei**, Member of the House of Lords, United Kingdom; Young Global Leader

Moderated by

**Annie Koh**, Vice-President, Business Development and External Relations; Associate Professor of Finance, Singapore Management University, Singapore; Global Agenda Council on South-East Asia



12.00 - 13.00

Dalian International Conference Center - Geneva

109 marine resources

## Marine Resources: Exploring New Frontiers

How is sustainable ocean management creating new growth and development opportunities?

Dimensions to be addressed:

- Resource frontier: minerals, energy and genetic materials
- Technology frontier: potential disruptive ocean technologies
- Protein frontier: aquaculture and sustainable fisheries
- Security frontier: ocean and coastal security risks

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Lee Sang Yup**, Distinguished Professor, Director and Dean, Korea Advanced Institute of Science and Technology (KAIST), Republic of Korea; Global Agenda Council on Biotechnology

**Kunihiko Shimada**, Special Adviser to the Minister of Environment of Japan; Young Global Leader

**Wu Hougang**, Chairman and President, Zhangzidao Group, People's Republic of China

**Zhang Xincheng**, President, International Union for Conservation of Nature (IUCN), People's Republic of China; Global Agenda Council on the Future of Universities

Moderated by

**Nishan Degnarain**, Senior Economic Adviser, Ministry of Finance and Economic Development of Mauritius; Young Global Leader; Global Agenda Council on Oceans

Rapporteur

**Marco Fiorese**, Co-Founder, The Monaco-Asia Society, Monaco; Young Global Leader



Friday 13 September

12.00 - 13.00

Dalian International Conference Center - Forum

111 mobile economy

## Embracing the Mobile Economy

How is mobile technology transforming business models and consumer behaviour?

Dimensions to be addressed:

- Harnessing the power of mobile banking
- Mobile marketing and location-based services
- Accessing real-time information

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Jonathan Jackson**, Founder and Chief Executive Officer, Dimagi, USA; Social Entrepreneur

**Bessie Lee**, Chief Executive Officer, WPP, People's Republic of China

**Henry Lin Yu**, Chairman and Co-Chief Executive Officer, NQ Mobile, People's Republic of China

**Lungisa Matshoba**, Founding Chief Technology Officer, YOCO, South Africa; Global Shaper

**Joe Schoendorf**, Partner, Accel Partners, USA; World Economic Forum Foundation Board Member

Moderated by

**David Kirkpatrick**, Founder, Chief Executive Officer and Chief Technologist, Technomy Media, USA



12.00 - 12.45

Dalian International Conference Center - Basel

110 mentor/kudelski

## Creating an Enduring Family Business

André Kudelski exchanges insights with the New Champions community on how family-owned and controlled companies navigate challenges and opportunities on their path to achieving sustainable long-term growth.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**André Kudelski**, Chairman of the Board and Chief Executive Officer, Kudelski Group, Switzerland; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Anil Gupta**, Michael Dingman Chair in Global Strategy and Entrepreneurship, University of Maryland, USA; Global Agenda Council on Emerging Multinationals



12.00 - 13.00

Dalian International Conference Center - Lugano

107 cnbc africa/innovation

## From Investment to Innovation

How can foreign investment tap into Africa's innovation and entrepreneurship potential?

This session was developed in partnership with CNBC Africa.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Clare Akamanzi**, Chief Executive Officer, Rwanda Development Board (RDB), Rwanda; Young Global Leader; Global Agenda Council on Fragile States & Conflict Prevention

**Deborah Bräutigam**, Director, International Development and Professor, International

Development and Comparative Politics, Paul H. Nitze School of Advanced International Studies (SAIS), Johns Hopkins University, USA

**Monhla Wilma Hlahla**, Chairman of the Board, Industrial Development Corporation of South Africa (IDC), South Africa

**Jayendra Naidoo**, Executive Chairman, J&J Group, South Africa

**Zhong Jianhua**, Special Representative of the Chinese Government on African Affairs, Ministry of Foreign Affairs, People's Republic of China; Global

Agenda Council on Africa

Moderated by

**Bronwyn Nielsen**, Senior Anchor and Executive Director, CNBC Africa, South Africa



## Friday 13 September

13.00 - 14.00

Dalian International Conference Center - Village

### 112 friday lunch

## Community Lunch

Participants are cordially invited to a buffet lunch in the Village within the Dalian International Conference Center.

13.30 - 14.00

Dalian International Conference Center - Village.

### 113 innovate/day 3

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

#### With

**Eric Giler**, Chief Executive Officer, WiTricity Corporation, USA; Technology Pioneer

**Francisco Jardim**, Chief Financial Officer and Board Member, Bug Agentes Biologicos, Brazil; Technology Pioneer

**Gerald E. Loeb**, Chief Executive Officer, Syntouch, USA; Technology Pioneer

**Randy Schwemmin**, Chief Technology Officer, D-Rev: Design Revolution, USA; Technology Pioneer

**Peter Wong**, Co-Founder and Chief Operating Officer, TruTag Technologies, USA; Technology Pioneer

14.00 - 14.45

Dalian International Conference Center - Studio

### 114 betazone/data visualization

## The Value of Visual Data

Infographic designer Nicholas Felton reveals the power of data visualization by plotting his life to create annual reports that take personal data quantification to new heights.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

#### Introduced by

**Adrian Monck**, Managing Director, Head of Communications and Media, World Economic Forum

**Nicholas Felton**, Data Visualizer, The Office of Felton, USA



Friday 13 September

14.00 - 15.00

Dalian International Conference Center - Geneva

116 food security

## The Food Security Imperative

How can innovations in agricultural investment, sustainable food production and distribution be scaled for national and regional impact?

Dimensions to be addressed:

- Successful collaboration with smallholder farmers
- Innovations in resource and land use
- Improving nutritional value and quality

*Simultaneous interpretation in English, Mandarin Chinese, Japanese*

*This session is open to reporting press.*

**Roland Decorvet**, Chairman and Chief Executive Officer, Nestlé (China), People's Republic of China  
**K. Siddaramaiah**, Chief Minister of Karnataka, India

**Feike Sijbesma**, Chief Executive Officer and Chairman of the Managing Board, Royal DSM, Netherlands; Global Agenda Council on the Role of Business

**Wu Changhua**, Director, Greater China, Climate Group, People's Republic of China; Global Agenda Council on Climate Change

**Moderated by**

**Tim Hanstad**, President and Chief Executive Officer, Landesa, USA; Social Entrepreneur



14.00 - 15.00

Dalian International Conference Center - Forum

119 urban competitiveness

## Building Urban Competitiveness

With the majority of the world now living in urban areas, how can cities drive sustainable growth?

Dimensions to be addressed:

- Building smart infrastructure
- Ensuring food, water and energy security
- Creating centres of excellence

This session is linked to initiatives and communities of the Forum. Jennifer Blanke is available to brief participants.

*Simultaneous interpretation in English, Mandarin Chinese, Japanese and French*

*This session is open to reporting press.*

**Charles Beer**, President of the State Council of Geneva, Switzerland

**Ernst Ligteringen**, Chief Executive, Global Reporting Initiative (GRI), Netherlands; Global Agenda Council on the Role of Business

**Liu Xiaoguang**, President and Chief Executive Officer, Beijing Capital Group, People's Republic of China

**Jorge Soto**, Founder, Data4, Mexico; Technology Pioneer

**Moderated by**

**Kevin Lu**, Regional Director, Asia-Pacific MIGA, World Bank Group, Singapore; Young Global Leader; Global Agenda Council on China



14.00 - 14.45

Dalian International Conference Center - Basel

117 mentor/illy

## The Art of Branding

Andrea Illy exchanges insights with the New Champions communities on how to blend art, aesthetics and excellence to create a special branding experience.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

**Andrea Illy**, Chairman and Chief Executive Officer, illycaffè, Italy; Mentor of the Annual Meeting of the New Champions 2013

**Moderated by**

**Sarita Nayyar**, Managing Director, Head of Consumer Industries, World Economic Forum USA



Friday 13 September

14.00 - 15.00

Dalian International Conference Center - Lugano

115 bloomberg/economic outlook

## Global Economic Outlook: The View from Asia

How robust is the global economic recovery?

Dimensions to be addressed:

- Endgame of "quantitative easing"
- Future of China's credit market
- Possible global shocks
- Positive regional indicators

This session was developed in partnership with Bloomberg Television.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.*

**Ali Babacan**, Deputy Prime Minister for Economic and Financial Affairs of Turkey

**Rich Lesser**, Global Chief Executive Officer and President, The Boston Consulting Group, USA; Mentor of the Annual Meeting of the New Champions 2013

**Zhang Yichen**, Chairman and Chief Executive Officer, CITIC Capital, Hong Kong SAR

**Min Zhu**, Deputy Managing Director, International Monetary Fund (IMF), Washington DC; World Economic Forum Foundation Board Member

Moderated by

**Susan Li**, Anchor, Bloomberg Television, Hong Kong SAR



14.00 - 15.30

Dalian International Conference Center - WorkSpace

118 solutions/circular economy

## The Circular Economy in Application

How are leading organizations implementing principles of a "circular economy"?

Session objectives:

- Examine enablers and incentives
- Rethink material flows
- Explore the shift from consumers to users

This session is linked to initiatives and communities of the Forum. Dominic Waughray is available to brief participants.

*Simultaneous interpretation in English and Mandarin Chinese*

Discussion Leaders

**Alexander Collot d'Escury**, Chief Executive Officer, Desso Holding, Netherlands

**April Crow**, Director, Global Sustainability, Packaging, Coca-Cola Company, USA

**Peter Lacy**, Managing Director, Strategy and Sustainability Services, Asia-Pacific, Accenture, People's Republic of China; Young Global Leader

**Ma Jun**, Director, Institute of Public and Environmental Affairs, People's Republic of China

**Tim Wang**, Senior Vice-President and General Manager, Greater China, Ecolab (China)

Investment, People's Republic of China

**Simon Zadek**, Senior Fellow, Global Green Growth Institute (GGGI), Switzerland; Global Agenda Council on New Growth Models

Facilitated by

**Dominic Waughray**, Senior Director, Head of Environmental Initiatives, World Economic Forum



15.00 - 15.30

Dalian International Conference Center - Village.

120 innovate/day 3

## Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

With

**Eric Giler**, Chief Executive Officer, WiTricity Corporation, USA; Technology Pioneer

**Francisco Jardim**, Chief Financial Officer and Board Member, Bug Agentes Biologicos, Brazil; Technology Pioneer

**Gerald E. Loeb**, Chief Executive Officer, Syntouch, USA; Technology Pioneer

**Randy Schwemmin**, Chief Technology Officer, D-Rev: Design Revolution, USA; Technology Pioneer

**Peter Wong**, Co-Founder and Chief Operating Officer, TruTag Technologies, USA; Technology Pioneer

Friday 13 September

15.30 - 16.30

Dalian International Conference Center - Studio

121 betazone/gaming

## Winning Strategies in Gaming

What can science teach us about the real-world benefits of gaming?

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Daphne Bavelier**, Professor, Faculty of Psychology and Educational Science and Geneva Neuroscience Center, University of Geneva, Switzerland

**Alan Gershenfeld**, Founder and President, E-Line Media, USA

**Shang Junjie**, Vice-Dean, Graduate School of Education, Peking University, People's Republic of China



15.30 - 16.30

Dalian International Conference Center - Forum

122 entrepreneurial ecosystems

## Creating Entrepreneurial Ecosystems

What drives the emergence and growth of entrepreneurship?

Dimensions to be addressed:

- Early stage financing
- Venture-friendly legislation and taxation
- Role of accelerators and incubators

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Iyinoluwa Aboyeji**, Chief Executive Officer, For, Canada; Global Shaper

**Orlando Ayala**, Chairman, Emerging Markets, Microsoft Corporation, USA; Global Agenda Council on Competitiveness

**Huang Mengfu**, Honorary Chairman, All-China Federation of Industry and Commerce (ACFIC), People's Republic of China

**Mariana Mazzucato**, R. M. Phillips Professor in Science and Technology Policy, University of Sussex, United Kingdom

**Kristin Peterson**, Co-Founder and Chief Executive Officer, Inveneo, USA; Social Entrepreneur

**Moderated by**

**Krisztina "Z" Holly**, Adviser, National Advisory Council for Innovation and Entrepreneurship, USA; Global Agenda Council on Fostering Entrepreneurship



15.30 - 16.30

Dalian International Conference Center - Geneva

124 solutions/social innovation

## Enabling Social Innovation in Asia

How is a new generation of entrepreneurs across Asia directing innovation to social development?

Dimensions to be addressed:

- Building a network of social innovators across sectors and other regions
- Engaging policy-makers in shaping development priorities and incentives
- Mobilizing investment and R&D towards societal goals

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is open to reporting press.*

**Virginia Cha**, Chief, Research and Innovation, Institute of Systems Science, National University of Singapore, Singapore; Global Agenda Council on Fostering Entrepreneurship

**Jonathan Hursh**, Executive Director and Founder, INCLUDED, People's Republic of China; Social Entrepreneur

**William Schoenfeld**, President and Founder, Asia Pacific Land, Hong Kong SAR

**Tang Min**, Executive Vice-Chairperson, YouChange, People's Republic of China

**Moderated by**

**Sarah Mavrincac**, Founder, aidha, United Arab Emirates; Social Entrepreneur



Friday 13 September

15.30 - 16.00

Dalian International Conference Center - Lugano

123 mentor/kullman

## The Science behind Innovation

Ellen Kullman shares insights on how market-driven science can contribute to corporate and societal success.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Ellen Kullman**, Chair of the Board and Chief Executive Officer, DuPont, USA; Mentor of the Annual Meeting of the New Champions 2013

Moderated by

**Shanker Ramamurthy**, President, Global Growth and Operations, Thomson Reuters, USA



16.45 - 18.00

Dalian International Conference Center - Davos

125 innovating into the future

## Innovating into the Future

New Champions share their expectations, aspirations and predictions on the innovations that will drive future global growth.

Featuring a live jazz performance with local and international musicians

In this session, you may pose questions and share comments from your mobile device by e-mailing [innovatefuture@wef.ch](mailto:innovatefuture@wef.ch) or posting on Twitter using the hashtag #innovatefuture.

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Clare Akamanzi**, Chief Executive Officer, Rwanda Development Board (RDB), Rwanda; Young Global Leader; Global Agenda Council on Fragile States & Conflict Prevention

**Nathan Eagle**, Chief Executive Officer, Jana Mobile, USA; Technology Pioneer; Global Agenda Council on Data-Driven Development

**Ma Jun**, Director, Institute of Public and Environmental Affairs, People's Republic of China

**Mariana Mazzucato**, R. M. Phillips Professor in Science and Technology Policy, University of Sussex, United Kingdom

**Hank C. K. Wuh**, Co-Founder and Chairman, TruTag Technologies, USA; Technology Pioneer

With

**Chris Washburne**, Trombonist and Professor, Columbia University, USA

Chaired by

**Nik Gowing**, Main Presenter, BBC World News, United Kingdom



18.00 - 18.10

Dalian International Conference Center - Davos

126 closing remarks

## Closing Remarks

*Simultaneous interpretation in English, Mandarin Chinese and Japanese*

*This session is on the record and webcast live.*

**Qu Xiaofei**, Vice-Mayor of Dalian, People's Republic of China

**Ren Xuefeng**, Vice-Mayor of Tianjin, People's Republic of China

**Olivier M. Schwab**, Executive Director, China, World Economic Forum Beijing Representative Office





**Friday 13 September**

18.10 - 19.00

Dalian International Conference Center - Village

**127 farewell reception**

## Farewell Reception

*Hosted by the Dalian Municipal Government*