



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Global Shapers Community Annual Report 2014-2015

An initiative of the World Economic Forum



Global Community Partners:

**THE
ABRAAJ
GROUP**

Coca-Cola

Our Global Community Partners embody the highest level of commitment to the Global Shapers Community. They support the Community across all activities: aspiring, innovating and shaping with us. We thank them for their exceptional support. Please see the section entitled "Our Partners" for more information about all our partners.

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Foreword



Engaging young people and emerging leaders has always been an important part of World Economic Forum activities. Throughout these activities I have always remained convinced that the integration of youth is essential. And for quite some time, I contemplated how the experiences and the insights can be shared more widely to the benefit of all stakeholders and of society.

In 2011, with over 50% of the world's population under the age of 27, the Forum took an important step and established the Global Shapers Community as a dedicated foundation to focus on ensuring that young leaders play an active role in shaping the agenda globally, regionally and locally.

From the start, the destiny of the Community was placed firmly in the hands of young leaders across the world who share its mission. Structured as a network of self-organizing city-based Hubs, the Community brings together young leaders in their twenties united by a commitment to contribute to resolving challenges within their communities. This sense of purpose is combined with a passion for action and a philosophy of collaboration, and the results continue to inspire.

As at the end of June 2015 and after four years of operation, the Community now numbers 452 Hubs and over 5,000 Global Shapers in 169 countries and territories in the world, with over 300 Hubs undertaking projects in their communities. Recently, I was moved while listening to Global Shapers who are acting to support communities ravaged by natural and man-made disasters around the world. One inspiring example

is the Kathmandu Hub, where Global Shapers have worked in collaboration with others to bring relief to thousands of families and to help get children back to school in the aftermath of the devastating earthquake earlier this year.

It is heartening to see that the world is embracing the Community, as Global Shapers are actively integrated in meaningful ways at global, regional and national levels where the agenda is shaped. Stakeholders from business, government and civil society increasingly share their appreciation of the opportunity to collaborate with the Global Shapers Community.

On this note, I would like to thank the many collaborators who make this continued success possible. Internally, the year ahead marks a transition as David Aikman, who has represented the Forum in an oversight capacity of the Global Shapers Community, moves to take on new important challenges as the Chief Representative Officer of the Forum's activities in China; and Adrian Monck, who is also Head of Public Engagement of the Forum, takes on the responsibilities to oversee the Forum's Foundations, including the Global Shapers Community. Yemi Babington-Ashaye continues to lead as Head of the Global Shapers Community.

Finally, this year the Global Shapers Community releases its first annual report. And as you review the content of the report, I hope that you will agree with me that what we are doing here is not only important, but also very compulsory.

A handwritten signature in black ink, which appears to read 'Klaus Schwab'. The signature is fluid and cursive, written in a professional style.

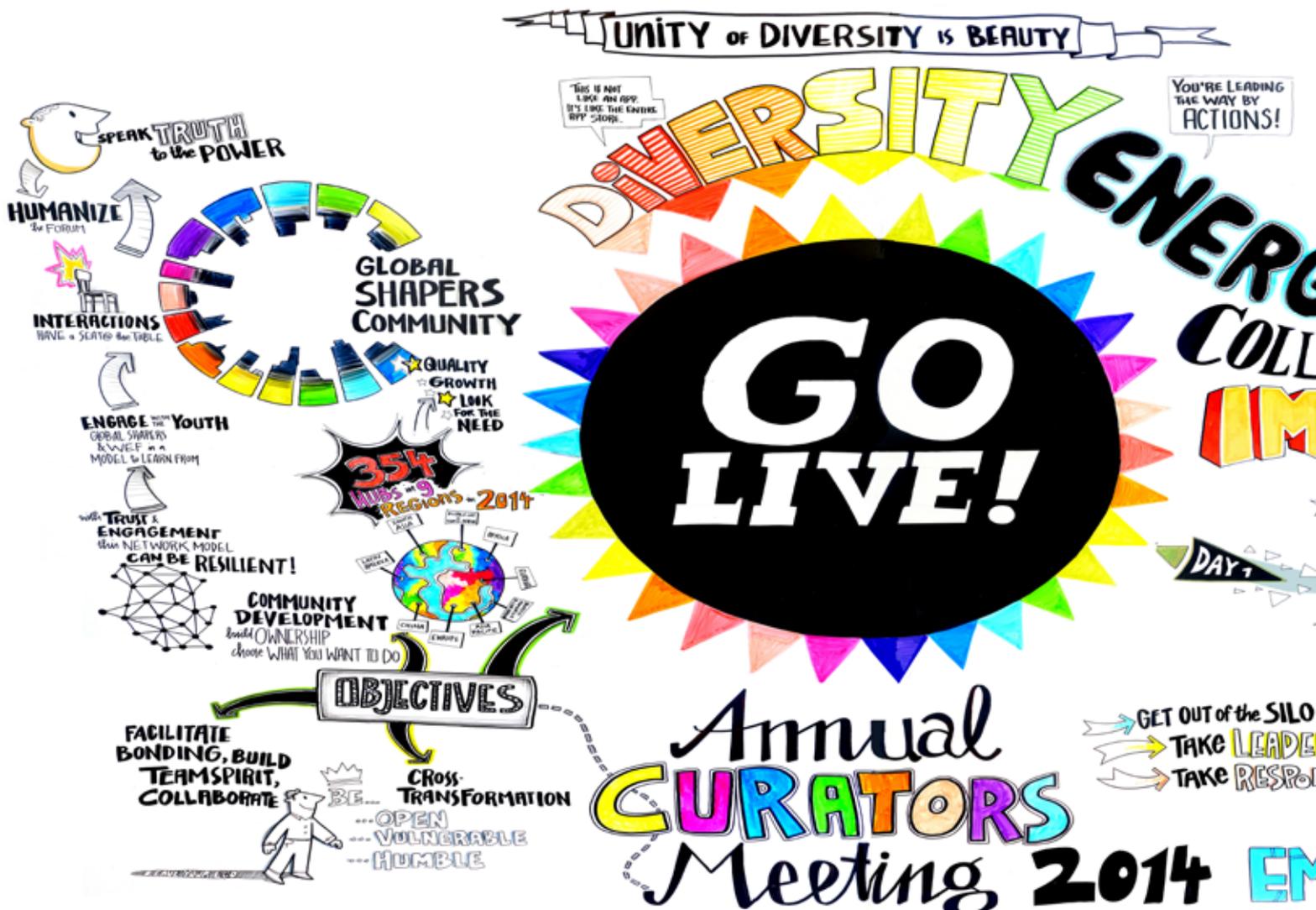
Introduction

This report covers the activities of the Global Shapers Community (GSC) from July 2014 to June 2015. It marks the fourth year of activity for the Global Shapers Community and our first annual report.

The focus of the year was the theme, *Go Live!*: increasing awareness of and engagement with the Community. This focus saw new milestones in the Community's pursuit of its mission: self-organizing for impact and ensuring that young leaders have a seat at the table to shape the agenda. For more details on results, see the sections below on Community in Action (both global and local) and Milestone and Highlights.

The global footprint grew from 354 Hubs in June 2013, to 452 Hubs worldwide (28% growth) with over 5,246 Global Shapers by the end of June 2015. The 400th Hub was also the northernmost as the Anchorage Hub in Alaska was launched. The 450th Hub was the Imphal Hub, which is the capital of Manipur state in India. The Community's impact continues to grow strongly as the number of Hubs undertaking projects in their communities has risen from 210 in June 2014 to over 300 by June 2015. Also this year, a limited impact assessment study was completed successfully with the aim to implement this methodology across the Community.

In addition, this year saw new outputs such as the first ever Annual Survey of the Global Shapers Community, as the community deepens its capacity for thought leadership. Another special output was the Shaping Davos series where Global Shapers created opportunities to explore local solutions to 10 global challenges across 40 cities.



The year also marked a new era with the Foundation's Global Community Partners. The Coca-Cola Company enjoyed the highest level of engagement with its Shaping a Better Future campaign, and dedicated pages to its partnership with GSC in its Global Sustainability Report. The Abraaj Group launched its first-ever campaign, which received the highest level of engagement on record. The Abraaj Group has also dedicated space to the GSC on its corporate website.

We are thus pleased to report that the year *Go Live!* achieved its objectives and resulted in the highest level of activity on record. The year 2014-2015 saw: more organizations requesting collaboration, stronger engagement with current Community Partners, more media coverage, bolder and more impactful Hub projects, more people attending SHAPE events and also a higher level of engagement with all our stakeholders. The year ahead from July 2015 to June 2016 will see the Global Shapers Community shift to consolidation, with a focus on: partnerships and improving the quality of its activities. See more in the section on Strategic Outlook.

All achievements, present and future, are only possible thanks to Global Shapers themselves and the generous support of partners and collaborators at all levels. Beyond an annual activity report, this first-ever annual report also marks a special milestone that closes a chapter on a remarkable first four years in the life of the Global Shapers Community. And so as you review these activities, please join us in thanking all those who have worked to get the Community to this point. A special thank you for the expertise, the time, the funds and more that you give, which enables this Community to continue to focus on its mission.

We look forward to your continued invaluable support as the Global Shapers Community moves into the next phase of its development.

With kind regards,



Yemi Babington-Ashaye
Head, Global Shapers Community



David Aikman
Managing Director, World Economic Forum

Share & Learn → **THAT'S WHERE THE MAGIC HAPPENS!**

LABORATION IMPACT

Regional Conversations

Engage

Partnership Responsibility

EMPOWER to MAKE THE WORLD a BETTER PLACE

TOGETHER, WE ARE BUILDING THE CITY OF THE FUTURE

OUR CITY SHOULD...
... HAVE a CENTRE
... BE GREEN & SUSTAINABLE
... DISORGANIZED

A CITY NEEDS TO ADAPT TO CHANGE & DEMOGRAPHY...

BUILDING A CITY NEVER ENDS...

COOPERATION with ALL STAKEHOLDER GROUPS in the WORLD

BINDING
Bonding
BUILDING

START INSIDE YOUR COMMUNITY

the **ARCHITECTS** of the **FUTURE**

1 Town Plannings
2 TRANSPORT & ENVIRONMENT

DESIGN

There are...
BOOMING
SHRINKING
LINKING
BOTOX
CITIES

Global Footprint

As at 30 June 2015

See the Appendix for a complete list of Hubs.



452

Hubs

169

Countries & Territories

300+

Hubs doing projects

5,246

Global Shapers

Community in Action – Global Activities

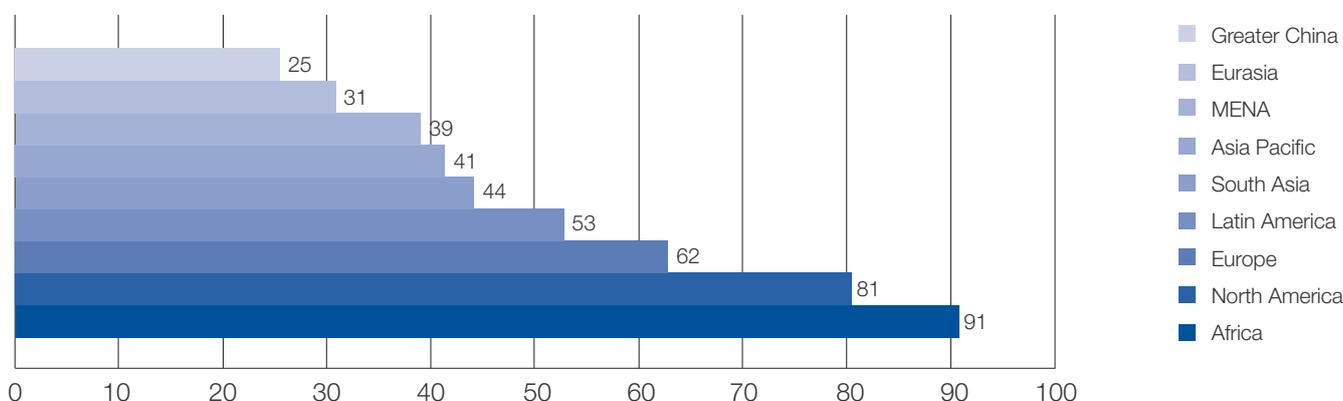
At the global level, the Community pursued its mission by both organizing for global impact and taking a seat at the table at various global activities. In both areas, the Community created new work streams this year, whether it was through special campaigns or the first-ever annual survey, or by creating its own “table” in a special way. Please see more in the sections below.

A. Organizing for Global Impact

1. Global footprint of self-organized Hubs

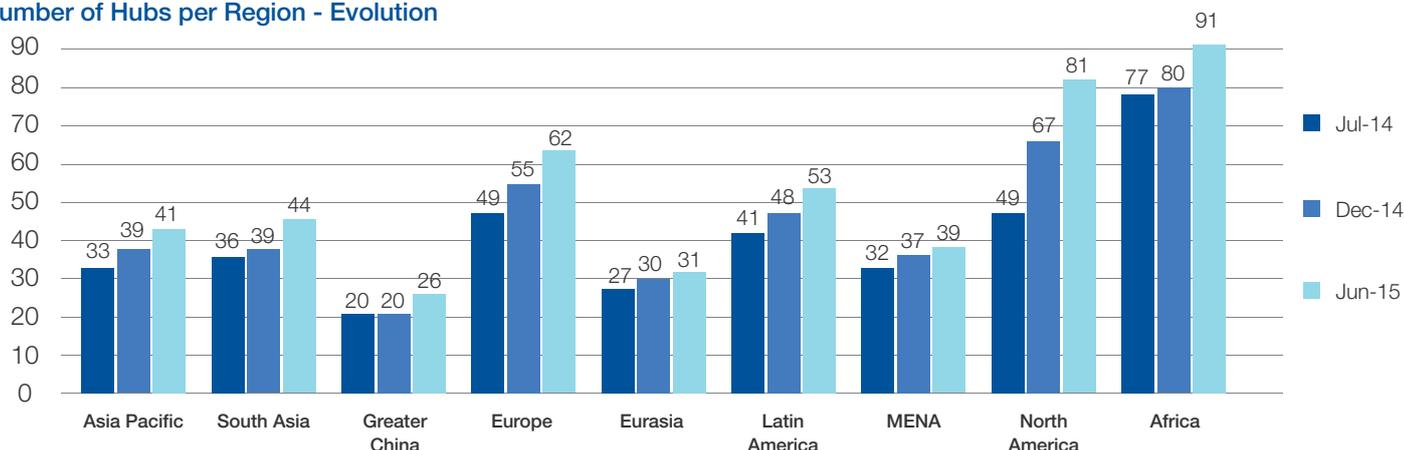
To have impact, it is important to be organized first. And so the establishment of Hubs that enable this organization is an important measure of progress that we track. In 2014-2015, Hub Development remained one of the Community's strategic priorities. The goal was to be in every country of more than 500,000 inhabitants. With the ongoing guidance of the Advisory Council on Hub Development, national and state capitals were prioritized, followed by cities by size, contribution to national gross domestic product and potential to influence the regional agenda. The strategy's rationale was to target cities with both a critical mass of promising change-makers and the visibility needed to inspire neighbouring communities to take action.

Number of Hubs per Region by June 2015

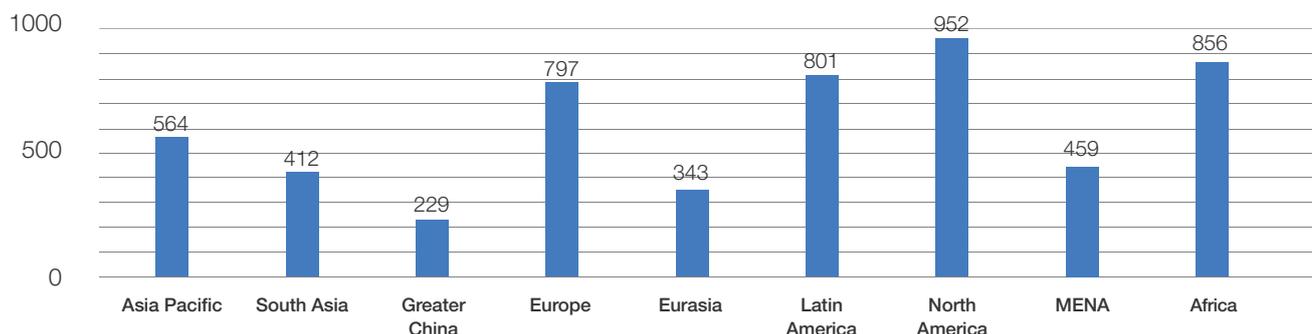


Please note that the Hubs in northern Africa are counted in both the MENA and Africa regions to provide insight into the state of the Community in these two areas of the world.

Number of Hubs per Region - Evolution



Number of Global Shapers per Region



At the end of the year, the completion rate was close to 100% across the board, with specific exceptions in different regions (Cuba in Latin America; Syria and Iran in Middle East/North Africa (MENA); and North Korea in Asia-Pacific). One of the regions with the strongest growth has been North America and the Caribbean, whose strategy has been to move away from the traditional areas of demographic and economic concentration (on the coasts, around the Great Lakes) and establish a Hub in every US state, essentially closing a gap in the middle of the country.

2. Global campaigns

Campaigns are a very visible way to see the Community in action, and the following campaigns made progress this year.

2a. Shape Sustainability

#SHAPESustainability, a global campaign to mainstream sustainability across communities, was launched with a #sustainabilitysunday series designed to promote local action by engaging communities in Global Shapers Hubs. In seven weeks, the Shapers completed #sustainabilitysunday events in the following cities: Kolkata, Port Louis, Paramaribo, Panjim, Chandigarh, Campo Grande, Nairobi, Karachi, Rabat, Chennai, Kathmandu, Taipei, Anshan, Asuncion and Port of Spain.

This distinctive campaign engages youth and community leaders in physical interaction and, through insights and local lessons learned, also involves leaders and global communities in the virtual world through social media. After 10 weeks, the campaign had reached 10 million social media impressions.

Leaders supported, participated in and encouraged the campaign, including Amina Mohammed, Special Adviser to the UN Secretary-General on Post-2015 Development Planning; Borge Brende, Minister of Foreign Affairs of Norway; and Matthieu Ricard, President and Co-Founder, Karuna-Shechen, France; along with Twitter engagement from, among others, Helen E. Clark, Administrator, United Nations Development Programme (UNDP); Ida Auken, Member of Parliament (Folketinget), Denmark; Niall Dunne, Chief Sustainability Officer, BT Group, United Kingdom; the United Nations Framework Convention on Climate Change (UNFCCC); and The Coca-Cola Company.

Helen Clark's message demonstrates the impact of the Global Shapers Community's work:



2b. Shape Love

The Shape Love initiative, involving over 100 cities, is a global photo project that solicited two photographs using the prompts: What is love? What needs love? Each participating city explores the theme of love by responding to these two questions. See more details at shape-love.org



2c. United Against Ebola

The Shapers community launched United Against Ebola, a campaign to promote awareness, best practices and information support in communities in Africa, to tackle the Ebola virus. By the end of June 2015, **78 Hubs** in Africa had signed up for the initiative. Activities include translating expert advice to local languages and reaching out to citizens who are otherwise hard to reach.



3. Global Grant Challenges

Global Grant Challenges enable the Global Shapers Community and our partners to generate impact or ideas around a specific theme. Three global grant challenges were launched during the year – “Shaping a Better Future” by The Coca-Cola Company, “Abraaj Growth Markets Grant” by The Abraaj Group and “ClimateSHAPE” by the World Economic Forum.

3a. Shaping the Better Future Grant Challenge

This year The Coca-Cola Company announced the 2014 winners of its Shaping a Better Future Grant Challenge. Global Shapers launched projects that address the world’s most challenging societal issues, with the opportunity to win seed money to sustain and expand their initiatives, and also launched the 2015 edition of the grant challenge.

For the 2014 edition, the Chandigarh Hub in India received the \$50,000 Grand Prize for their project, “Kalpa Vrishka,” or “The Tree of Wishes”. This innovative technology-driven project developed a network of mobile apps to match organizations and charities in most need with willing donors and philanthropists. Five other Hubs won \$10,000 grants for the following projects:

- **Bujumbura Hub, Burundi:** The project, “Feed a Child”, identifies street children and creates a profile for them, with a cost estimate of what is required for each child to leave the street and go back to school. It then matches them with mentors and sponsor families to support their rehabilitation.
- **Florianópolis Hub, Brazil:** The project, “Politize!”, is a Web platform for education and debate on public policy, laws and civic matters, featuring interactive series with specialists on specific themes such as education, economics and the environment.
- **Kumasi Hub, Ghana:** The project, “Turning Trash to Treasures”, is rescuing plastic waste and converting it into beautiful, durable, affordable, cost-effective and environmentally friendly products through upcycling as opposed to recycling.
- **Madrid Hub, Spain:** The project, “What Do You Want to Do with Your Life?”, is producing the first rigorous qualitative research and documentary of Spanish youth’s reality and aspirations for the future. This is achieved by inviting youth to document their own perception of their reality and aspirations.
- **San Juan Hub, Puerto Rico:** The project, “I Give a Crap”, is a sustainable ecological sanitation project that addresses rural and urban farmers’ environmental, public health, and agricultural outputs through custom-designed on-site composting systems. It reshapes the public’s perception regarding composting toilets and their benefits, leading to an increase in availability and usage of toilets and home-made compost.

As at the end of June, the 2015 edition is ongoing and had received the strongest response yet, with 108 Hubs submitting projects. Voting is currently underway, as members of the Community determine which Hub projects proceed to the semi-final and final stages of the challenge.

3b. Abraaj Growth Markets Grant Challenge

The Abraaj Group launched the Abraaj Growth Markets Grant (AGMG) in January 2015 to focus on concrete and actionable solutions in nine diverse areas, including Youth and Women’s Empowerment, Environmental Sustainability, Security and Anti-Corruption, Healthcare, and Art and Culture.

In only two months, AGMG received 178 applications for a range of projects aimed at addressing some of the key challenges faced in growth markets. Working in close collaboration with the Foundation to identify promising projects in each region, an internal selection committee consisting of designated Abraaj teams from each of the Group’s operating regions (Latin America, Middle East and North Africa, South-East Asia, South Asia, Sub-Saharan Africa, and Turkey and Central Asia), eventually chose nine projects, using quality, efficiency, sustainability, scale of impact, consistency of measurement, and replicability of the project as its key judging criteria.

The nine winning projects comprised two from Sub-Saharan Africa (Lagos Hub in Nigeria and Nairobi Hub in Kenya), two from South Asia (Indore Hub and Kolkata Hub in India), two from Latin America (Puebla Hub in Mexico and Lima Hub in Peru), one from Turkey (Ankara Hub), one from South-East Asia (Phnom Penh Hub in Cambodia) and one from Middle East and North Africa (Rabat Hub in Morocco). These projects address a range of issues such as empowering youth and women in Phnom Penh, Ankara and Rabat; developing myoelectric prosthetic limbs for disabled women and children living in rural areas of Kolkata; tracking crime patterns for a safer culture in Puebla; and generating electricity through solar power in Nairobi.

The Abraaj Growth Markets Grant has been funded entirely from personal bonuses, meaning that Abraaj employees allocated a portion of their bonus to this grant in support of projects taking place in their region. This initiative stems from Abraaj’s unique 5+5+5 model, whereby the firm contributes 5% of its gross management fees, 5% of employees’ bonuses on a voluntary basis, as well as allowing for 5 days a year per employee for voluntary work, to help build sustainable communities.

Commenting on the awarding of the Abraaj Growth Markets Grant, Arif Naqvi, Founder and Group Chief Executive, The Abraaj Group, said: “By launching the Abraaj Growth Markets Grant, we are looking to directly address some of the challenges faced in the markets in which we operate, helping fund solutions proposed by the young leaders of tomorrow and turning them into reality. Providing support for these young leaders helps them both fulfill their own potential and facilitate the changes that will contribute to the ongoing development of their economies and societies.”

Over the course of the year, Abraaj employees will leverage their experience to provide guidance and mentorship to the winning teams to ensure timely and impactful implementation of the projects in their respective cities.

3c. ClimateSHAPE

ClimateSHAPE was launched by the World Economic Forum, inviting Global Shapers to help develop and scale up projects in their communities that will have an impact on the world’s climate

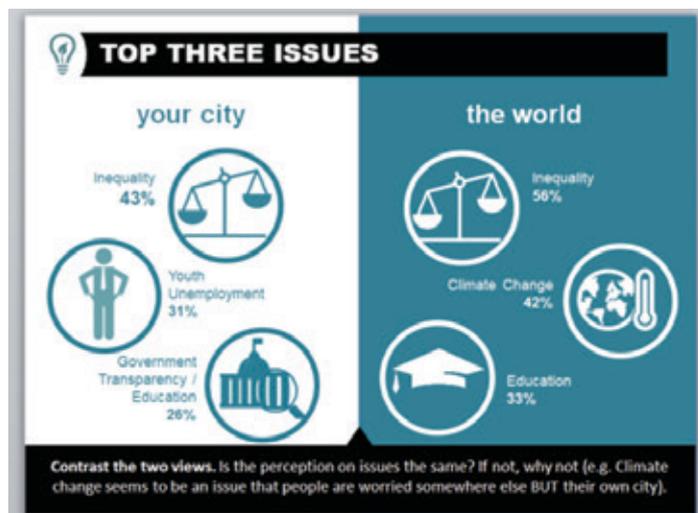
change challenge. Hubs that presented the most innovative and impactful projects were awarded a total of CHF 100,000 (Swiss francs) in grants. Projects were submitted by 60 Hubs from 44 countries.

The Chennai Hub was awarded the grand prize of CHF 50,000 with its project, Kabadiwalla Connect. The project is a unique online platform that allows local rubbish collectors in India to collaborate with businesses and individuals on schemes to reduce the amount of waste that ends up in landfills. The impact of the initiative is expected to reduce the amount of CO₂ emissions of the landfills targeted by 25%-40%, and the funding is expected to help scale the project towards other communities. In addition, a design collective will be developed that will allow for the creation of innovative products sourced from local rubbish collectors, who are known as “kabadiwallas”. “The issue of waste is a perfect entry point because it is already an issue that has a lot of traction in Indian cities. Waste management is an issue that youth is very passionate about, and talking about waste allows us to tap into this large group of people who can take action and drive impact”, said Siddharth Hande, the project manager for Kabadiwalla Connect.

The other finalist Hubs each received CHF 10,000 and they include the Tunis Hub, Zurich Hub, Melbourne Hub, Paramaribo Hub, and Salvador da Bahia Hub. The finalists, as well as the grand prize winner, were selected by a high-level jury led by Christian Rynning-Tønnesen, President and Chief Executive Officer of the Norwegian renewable energy company Statkraft, who was instrumental in creating ClimateSHAPE by acting as the lead partner. Other jury members included H.R.H. Crown Princess Mette-Marit of Norway (Member of the Foundation Board of the Global Shapers Community) and Ken Berlin, President and Chief Executive Officer of The Climate Reality Project, the initiative founded by Al Gore.

4. Millennial insights through the annual survey

In December 2014, for the first time, the Global Shapers Community conducted a comprehensive survey of the Community. It ranged from issues related to youth, to assessments of the Foundation’s work and to feedback for Community Partners who participated in the survey. The survey received a strong response rate, with over 1,000 unique



responses (well over 20% of the Community at the time). An initial report was shared with Partners in April 2015, and the report will be made public after June 2015.

5. The Global Hub

As committed last year, the Foundation has spent much of this year with a deliberate focus on our key processes and guidelines to ensure the scalability of the Global Shapers Community. With increasing numbers of Shapers joining the Community each week, this work has helped to ensure that our internal processes and infrastructure can support and sustain the community. The goal is to create a distributed model where Shapers can connect with Shapers and Hubs, as well as around projects, thematic issues, events, and so on. This creates a knowledge-sharing culture within the Community, modelling good behaviours by creating content that inspires Shapers to create their own impactful photos, videos, and blog, create impactful discussions, share best practices and build a true Community.

To facilitate this, we currently have a private platform for these purposes, the Global Hub. The “Global Hub” is the exclusive platform for all Global Shapers and is designed to make it easier for Global Shapers to undertake the activities that they need to as part of their experience within the Global Shapers Community.

The Global Hub aims to be a single source of truth about matters related to the GSC; from who is a Shaper to what Hubs are working on. As a one-stop shop it also aims to help reduce the operating costs of the Foundation as the time spent in traditional administrative matters is saved. Similarly it makes it easier, faster and cheaper to track the growing activities of the Community without moving between various platforms.

An upgraded Global Hub would also provide tools to Curators, which would make it easier for Curators to play a more active role in the management of their Hubs. It would also provide tools to Community Partners which would make it easier for Partners to make the most of their partnership.

In the past six months, the Foundation has completed significant activities to fully understand the technical possibilities to secure a stronger Global Hub. Working closely with all stakeholders, the Foundation has tested assumptions on the potential solutions and related costs, and run multiple sessions with technology organizations, experts as well as with Global Shapers to ensure that the Foundation is in position to understand how to bring a comprehensive and scalable solution to life.

B. Seat at the Table

This year the Community was very active in participating in opportunities to shape global, regional and local agendas. Please see a few highlights below. Global Shapers were increasingly sought after for their expertise and insights.

Third Annual Curators Meeting, Geneva, Switzerland

The Annual Curators Meeting (ACM) in 2014 brought together **310 Curators** from **156 countries** and was anchored under the theme, *Go Live!*. The third ACM featured an ambitious programme with more than 170 sessions. Curators made a significant transition from inwardly focused reflection to an outward series of activities as part of the transition to the “post-start-up” phase. The largest Curators Meeting to date featured a model-city building exercise; a hike in the French Alps; discussions on the global agenda with the World Economic Forum; a first-ever talk show with Global Community Partners; an opportunity to serve the local community in the host city, Geneva; and a Global Shapers Curriculum event with the next generation of Curators to exchange best practices on relevant issues, from selecting Shapers to Hub governance.



Annual Meeting of the New Champions 2014 in Tianjin, People's Republic of China

Over **50 Shapers** took part in a private programme where, for the first time, two sessions were organized around the expertise and Hub projects. The first session, “Big Ideas”, featured **five Shapers**, experts in the fields of neuroscience, energy revolution, futurology, nanotechnology and data revolution.

Vatican Meeting 2014

The World Economic Forum convened Global Shapers in Rome to explore ways of overcoming social and economic exclusion. **Forty Shapers** representing **40 different Hubs** and all regions of the Community discussed the topic of “A New Global Mindset: Overcoming Social and Economic Exclusion”. The meeting's results were summarized in a submission titled, *Towards A New Global Consciousness: Overcoming Social and Economic Exclusion*, hand-delivered to the Pope by two Global Shapers and a member of the Young Global Leaders Community.

World Economic Forum Annual Meeting 2015, Davos-Klosters, Switzerland

The World Economic Forum's Annual Meeting is the pre-eminent international gathering of leaders across all parts of society who are committed to improving the state of the world. Since 2012, Global Shapers have had the privilege to participate in this special gathering, and January 2015 was no different. **Fifty Shapers** represented the Community from Hubs around the world and participated as panellists in 17 different sessions. Beyond the official programme, Global Shapers are increasingly sought after by world leaders to share strategic challenges and ideate together. The private interactions included those with François Hollande, President of France; Ashish Thakkar, Founder, Mara Group, United Arab Emirates; Isabel Cecilia Saint Malo de Alvarado, Vice-President of Panama; Muhammad Yunus, Founder, Grameen Bank, and Chairman, Yunus Centre, Bangladesh, as well as Nobel Peace Prize 2006 Recipient; Jubril Adewale Tinubu, Group Chief Executive, Oando, Nigeria (Regional Community Partner for Africa); Abdallah Bayyah, President, Forum for Promoting Peace in Muslim Societies, United Arab Emirates; David Rosen, Rabbi and International Director, Interreligious Affairs, American Jewish Committee, Israel; and Elhadj As Sy, Secretary-General, International Federation of Red Cross and Red Crescent Societies, Geneva.



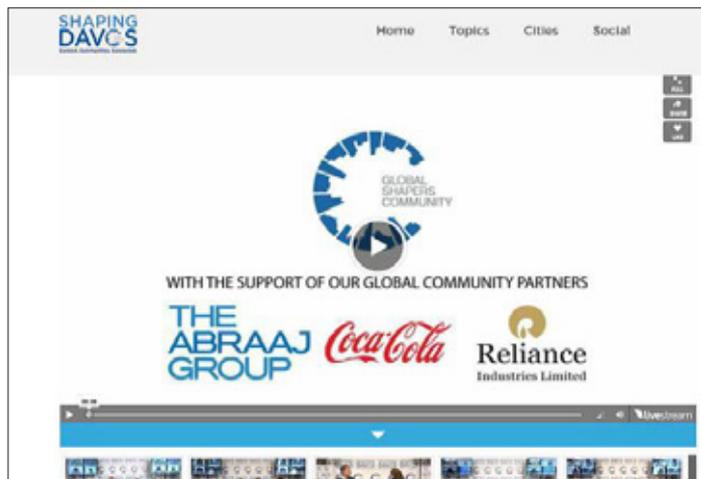
Shaping Davos at the World Economic Forum Annual Meeting 2015

For the first time ever, the Global Shapers Community produced Shaping Davos, a conversation that featured local solutions to global issues. Through a series of live events hosted by the Global Shapers Community, and using two-way video communications technology, Shaping Davos connected **40 cities** from around the world to discuss 10 topics related to the theme of the Forum's Annual Meeting 2015. These 10 conversations were streamed live and watched on mobile phones and computers around the world.



In addition, before the 10 global conversations, 40 community-wide events provided viewers with unprecedented access to insights from cities and issues in every major region of the world. The local events also ensured that communities had the opportunity to move issues forward locally. Sessions included topics such as conflict resolution, disrupting classrooms, engaging youth with work and rethinking politics. Among the [40 cities](#) connecting to the sessions via Skype or satellite were Gaza, Juba, Colombo, Tunis, Manila, Pittsburgh and Rome.

Of the 10 sessions produced for Shaping Davos, four appeared as part of the official World Economic Forum Annual Meeting programme. Three were broadcast to a live audience from the Congress Centre in Davos, and one formed part of the Open Forum series, which invites the general public to participate in the live session. These sessions can be viewed here: www.shapingdavos.org. During the Annual Meeting the site received *17,000 visits from over 12,000 users*.



Welcome screen before each Shaping Davos video. Those who engaged with Shaping Davos also showed support and appreciation for such Global Community Partners as The Coca-Cola Company, as in this tweet from the San Salvador Hub:



Talking Davos

To complement Shaping Davos, the Global Shapers Community also produced Talking Davos, a live recap of the day's events, featuring interviews with some of the Annual Meeting's high-level participants. Among the more than 20 guests who appeared on the Talking Davos set were:

- H.R.H. Crown Prince Haakon of Norway
- H.R.H. Crown Princess Mette-Marit of Norway
- Anthony Fernandes, Group Chief Executive Officer, AirAsia, Malaysia
- W. Lee Howell, Head of Global Programming, Member of the Managing Board, World Economic Forum
- Andrea Illy, Chairman and Chief Executive Officer, illycafe, Italy
- Ahmad Iravani, President and Executive Director, Center for the Study of Islam and the Middle East (CSIME), USA
- Elhadj As Sy, Secretary-General, International Federation of Red Cross and Red Crescent Societies, Geneva
- Jubril Adewale Tinubu, Group Chief Executive, Oando, Nigeria; Regional Community Partner for Africa, Global Shapers Community
- Muhammad Yunus, Founder, Grameen Bank; Chairman, Yunus Centre, Bangladesh; Nobel Peace Prize 2006 Recipient

Additional events

The Global Shapers Community collaborated with several organizations: the United Nations Development Programme, the International Committee of the Red Cross (ICRC), Amnesty International, The International Telecommunication Union Forum, the Al Jazeera Forum and also with several governments. Through these collaborations and others, Global Shapers influenced the agenda on issues including innovations in humanitarian work, as well as entrepreneurship and social responsibility



Community in Action – Local Activities

The Community was equally active at the regional and local level in the pursuit of its mission.

A. Organizing for Local Impact

Global Shapers Hubs undertake projects locally to connect with and to contribute to their communities. Every Hub must undertake at least 1 project a year that makes a positive contribution to the community. Currently, over 300 Hubs have ongoing projects, a number that reflects the highest level of engagement in the Community's history. This section includes some highlights from across each of the Community's nine regions.

Asia-Pacific

Number of Hubs: 41
Number of Shapers: 564

Library Renewal Partnership Project - Manila Hub

This public-private partnership aims to build an interconnected archipelago of public libraries and learning communities around the Philippines. Looking to establish 200 libraries by 2020, with at least one library per province, and reach 2 million beneficiaries, the Manila Shapers have now built more than 70 libraries in public facilities, including in schools, hospitals and prisons. Regarding the latter, in September 2014, a new library was established inside New Bilibid Prison, where 14,500 inmates have access to the donated books. The library represents the freedom of knowledge flowing freely inside the prison's walls. It also supplements the in-place though limited Alternative Learning System of the Bureau of Corrections.



South Asia

Number of Hubs: 44
Number of Shapers: 412

Nepal Earthquake Relief Project - Kathmandu Hub

The Shapers of the Kathmandu Hub went from being ordinary citizens of Nepal to occupying the forefront of rehabilitation and relief work in the aftermath of the Gorkha earthquake of 25 April 2015. The Hub quickly learned about disaster management, impacted thousands of families and made some mistakes (learning from them along the way). The one-month progress report is available at <http://globalshapers.org/news/nepal-earthquake-relief-project-one-month-progress-report>.



I Break My Silence - Chandigarh Hub

The Hub organized the I Break My Silence project to encourage the sharing of stories about sexual abuse and violence. Shapers went into the community and spoke to citizens aged 50 and older to gather their perspectives and discuss how to break the silence on these issues.

Greater China

Number of Hubs: 25
Number of Shapers: 229

On Road of Yi - Yinchuan Hub

Global Shapers from six Chinese Hubs gathered in Yinchuan to hike in the desert to raise funds for an impoverished minority group of children and women in north-west China.

http://v.youku.com/v_show/id_XNzU3NDAYnJA4.html



Europe

Number of Hubs: 62
Number of Shapers: 797

Powering Education - Rome Hub

A project by the Rome and Nairobi Hubs, Powering Education directly supports the diffusion of clean energy and innovative technologies. It aims to replace harmful kerosene lamps with those powered by solar energy, employing the latter also as important enablers for education and access to culture. The joint award-winning project has impacted the lives of 1,750 people. Its second phase in January 2015 as well as the creation of Powering Impact, which leverages the power of data, analytics and technology to tackle pressing social issues, has directly affected over 3,000 families.

ReGeneration - Athens Hub

An initiative that focuses on young people and that will bring about positive change to Greek society over time, the programme targets talented young graduates from all areas of expertise. Its priority is to provide them with new skills through a comprehensive learning experience, which will help them jump-start their professional careers by securing internships. After its first year of operations, ReGeneration's impact was: 2,800 applications, 21 hiring companies and 55 positions. Of the 2014 interns, 78% have had their contract extended by 6 months to a year. The 2015 campaign secured: 4,250 applications, 68 hiring companies and 220 positions.

Eurasia

Number of Hubs: 31
Number of Shapers: 343

Shape New Year Magic - Saratov Hub

The project aimed to use the power of the Shaper's community to bring a holiday to children in orphanages and to teach them about different cities and countries. For that, 16 Hubs in 7 countries participated, sending the children gifts from their cities to a Hub in a different city, where local Shapers delivered the gifts to the orphanages. A total of 500 gifts were sent, bringing to life 24 community activities and making all the children involved extremely happy.

Meet My Future - Yerevan Hub

Children from socially disadvantaged families were asked by Shapers what skills they would like to acquire and where they would like to work. The Shapers facilitated meetings between the children and representatives of their dream professions, which included a dentist, a programmer, a cook and a military officer. The aim was to motivate the children by spending time with people who are successful in their favourite fields, and to raise the children's awareness about all aspects of their chosen professions.



Latin America

Number of Hubs: 53
Number of Shapers: 801

Bordofarms - Tijuana Hub

There is a humanitarian crisis taking place on the Tijuana River, in an area known as "El Bordo", where thousands of deportees from the US end up living in the most extreme of conditions. To resolve the issue the Tijuana Hub has designed a project called "Bordofarms", which is focused on supporting this community by creating opportunities through the production of a sustainable urban farm. The scope of the project is not only to create opportunities but also to raise awareness on deportation and the lack of care by governments concerning infrastructure and financial support.

The big picture idea is to fill the entire corners of the Tijuana River urban area with high-tech crop production facilities that would hire deportees that enter the city (~65,000 deportees per year) with a vision to sell the production to local and international customers.



Middle East/North Africa

Number of Hubs: 39
Number of Shapers: 459

Syassa - Rabat Hub

A youth-oriented initiative aimed at enhancing young people's participation in politics and civic engagement, this project is based on three approaches: 1) using information technology as a tool to attract youth, 2) offering an easy and amusing way to understand content, and 3) using simulation and exercises.

The first activity included creating and publishing a mobile application, using gamification to provide instruction on six topics: the constitution, government, political parties, civil society, democracy and human rights.

Psychological support for children in Gaza - Gaza Hub

Shapers in the Gaza Hub have implemented several projects aimed at helping children in the conflict area. They brought relief materials to families and also provided psychological support to children affected by the conflict. This was a follow-up to an earlier joint project with the Ramallah Hub bringing relief supplies to affected families.



North America and the Caribbean

Number of Hubs: 81
Number of Shapers: 952

My Block, My Hood, My City - Chicago Hub

The My Block, My Hood, My City initiative introduces Chicagoans to places in their city they've never seen or experienced before. Every month, a group of interested teenagers are taken on a citywide exploration tour, visiting hidden treasures including businesses and artful intersections, and uncovering community roots. The project supports organizations and schools that serve teenagers in under-resourced communities.

The Botanical Park Eco-Technology - Port-au-Prince Hub

The main objective is to strengthen Botanical Eco-Technology Park's largest planting initiative with 300,000 fruit and medicinal plants on 1,500 hectares of land over five years. The project should lead to fruit exports that generate profit to supply school cafeterias and to help Haiti overcome the serious ecological consequences of exploiting coal at the expense of the environment.

Africa

Number of Hubs: 91
Number of Shapers: 856

Seeing Blue - Port Louis Hub

Shapers of the Port Louis Hub believe young people are essential to protecting the oceans. At the end of 2014, they launched #SeeingBlue, an initiative to gather youth around the theme of the oceans. The initiative has a flagship competition and has evolved to encompass various chapters, including a call for projects or solutions that could help address the issue of marine debris at the local, national or global level. The result was the first-ever Young Ocean Champions Award 2015, with a dialogue with fishermen that was directly aired to the World Economic Forum Annual Meeting 2015 in Davos-Klosters.

Hub Governance

Based on the principles of decentralized governance and distributed leadership, the Community is only as strong as the local engagement of Shapers and their Hub governance in the local context. Global Shapers continue to innovate the governance practices in their Hubs. The processes were developed to provide a basis of best practices in managing communities at the local level. From the thoughtful selection process of the Perth and Morelia Hubs (https://www.youtube.com/watch?v=8m_Bzzix_jk) to Chennai's quarterly reports and Al-Khobar's newsletters, the Hubs' local structures are truly impressive.

Global Shapers also take time to exchange best practices among themselves to strengthen the Community's overall governance. In this area, the regional Community "huddles", a monthly get-together usually attended by Hub Curators, have yielded insights and results.

The Election Committee

In March 2015, the Foundation appointed the members of the first-ever Election Committee of the Global Shapers Community. The Committee provides a service to Hubs around the world by overseeing the Hub election process and ensuring that Hubs adhere to the spirit and letter of the Community's charter and to the Election Guidelines. Committee members are selected in such a way as to ensure diversity and also the engagement of different members of our Community. The members originate from the following stakeholder groups:

- i. 1 member who is a current Global Shaper
- ii. 1 member from the Global Shapers Community Hub Activity Advisory Council
- iii. 1 member who has served as a Founding Curator
- iv. 1 member who has served as a Curator
- v. 1 member from the Global Shapers Community Foundation Board
- vi. 2 members from the Global Shapers team that runs the Global Shapers Community Foundation

The Election Committee is independent and comprised of seven members; each is appointed by the Head of the Global Shapers Community to serve a three-year mandate. The Election Committee can only be dissolved by:

- A decision of the Foundation Board of the Global Shapers Community
- Reaching the date of the end of its mandate

Members of the current Election Committee will observe the elections in 2015, 2016, and 2017. Their task is to review the election results submitted by Hubs to make sure that a transparent and open process was followed with no violations. In the case of complaints and grievances, Election Committee members are expected to recommend a course of action for a particular Hub, based on the Global Shapers Community Charter and the Election Guidelines.

The current committee members are:

- [Carolina Parisi](#), Founding Curator, [Luxembourg City Hub](#)
- [Jonathan Coleman](#), Founding Curator, [Lancaster Hub](#)
- [Luis Diego Oreamuno](#), Global Shaper, [San Jose Hub](#)
- [Malvika Iyer](#), Global Shaper, [Chennai Hub](#)
- [Yawa Hansen-Quao](#), member of the Global Shapers Community Foundation Board; Global Shaper, [Accra Hub](#)
- [Wadia Ait Hamza](#) and [Shimer Diao](#) (nominated as representatives from the Forum's Global Shapers Team)

The Global Shapers Community is based on the principles of inclusivity, collaboration and shared decision-making. This is why each year every eligible Hub elects a new Curatorship. Curators play a very special role across the Community and within each Hub, ensuring the health, quality and impact of the Community locally and globally throughout the year. And this means that the annual elections are a critical part of the "infrastructure" that keeps our Community strong. The Election Committee is entrusted with the mandate of safeguarding this infrastructure.

B. Seat at the Table

Global Shapers participated in several regional and national opportunities to influence the agenda. This was especially through World Economic Forum events in India, East Asia, Latin America and MENA.

India Economic Summit in New Delhi: The Shapers' programme at the 2014 Summit began with [35 Shapers](#) visiting social enterprises and Shaper projects, including Lunch Box 17 and Music Basti. All [six countries](#) in South Asia were represented (Afghanistan, Bangladesh, India, Nepal, Pakistan and Sri Lanka). In addition, [six Shapers](#) shared their insights on panels and as discussion leaders in the official Summit programme. Shapers also formed part of a private session, developed by the Shapers team, on "nudging". Behavioural change is the most important factor in addressing large-scale social issues, such as violence against women or littering on streets.

World Economic Forum on East Asia in Jakarta, Indonesia: [30 Shapers](#) participated in the 2015 meeting's high-level sessions, gaining insights from two Community Partners, The Coca-Cola Company and The Abraaj Group. In addition, a Meet-the-Leader session was organized with the chief executive officer of AirAsia. Shapers were active: [four](#) had speaking roles in official sessions and [five](#) in private sessions. The BBC interviewed [two Shapers](#).

World Economic Forum on Latin America in Riviera Maya, Mexico: Participating in an intensive private programme during the 2015 meeting, [50 Shapers](#) from [31 Hubs](#) in [16 countries](#) also had private interactions with Klaus Schwab; Carlos Slim Domit, Chairman, America Movil, Mexico; and Peter Tufano, Dean, Saïd Business School, University of Oxford, United Kingdom. Shapers had public speaking roles and received significant [media attention](#).

World Economic Forum on the Middle East and North Africa at the Dead Sea, Jordan: Of the [50 Shapers](#) participating in the 2015 meeting, [18](#) had speaking roles. Shapers made presentations of impact-related projects, conducted peer reviews and met leaders such as Gordon Brown, Chair, World Economic Forum Global Strategic Infrastructure Initiative and Prime Minister of the United Kingdom (2007-2010), as well as Masoud Barzani, President of the Kurdistan Regional Government.

World Economic Forum on Africa in Cape Town, South Africa: With [80 Shapers](#) representing [60 Hubs](#) from across Africa at the 25th World Economic Forum on Africa, the Community had its largest participation ever at a World Economic Forum event. The Cape Town Hub organized a local event addressing the issue of xenophobia. At the Forum's meeting, Shapers had more than 20 roles in the official programme.

SHAPE

SHAPEs are events held in each region every year that bring together the regional Community. Each year Hubs apply to host a SHAPE event in their region and, following an evaluation process involving Global Shapers, the Foundation determines which Hubs will host the events. SHAPEs allow Shapers to interact and exchange knowledge and expertise with each other at scale. They help to strengthen the sense of purpose as well as its capacity for impact. And while the main audience are the Shapers themselves, SHAPE events integrate members of the local community, such as government officials, entrepreneurs and civil society representatives, as well as Community Partners and other stakeholder groups. The host Hub defines the meeting theme and co-designs the event with the Foundation.

For 2015, the regional SHAPEs and their respective host cities/Hubs are:

- SHAPE North America and the Caribbean: Calgary and Edmonton
- SHAPE South Asia: Kathmandu
- SHAPE MENA: Dubai
- SHAPE Latin America: Salvador da Bahia
- SHAPE Europe: Vilnius
- SHAPE Greater China: Beijing II and Dalian
- SHAPE Africa: Rabat
- SHAPE Eurasia: Bishkek
- SHAPE Asia-Pacific: Bandung

The highlights of SHAPEs from July 2014 to June 2015 include:

SHAPE China

Beijing, People's Republic of China 24-26 July 2014

The Beijing I Hub welcomed **30 Shapers** from **18 Chinese Hubs** under the theme of "Integration", with Shapers reflecting on how to encourage greater integration in their Community and how integration is particularly relevant in China today. The programme included team-building elements, an interactive dialogue with Young Global Leaders, a Learning Journey with the China Foundation for Poverty Alleviation and various activities to build Community spirit and energy among Shapers.

SHAPE Europe

Lisbon, Portugal 4-6 September 2014

Anchored under the theme, "From Ideas to Action: Entrepreneurship and Innovation in Europe", the event included an overview of entrepreneurial and innovative activity in Portugal by Antonio Pires de Lima, Minister of Economy of Portugal. With **85 Shapers** participating, the programme also included several Shaper-led sessions, a visit to the art exhibition of Lisbon Shaper Alexandre Farto, and meetings and dinner with Fernando Medina, Deputy Mayor of Lisbon.

SHAPE Eurasia

Astana, Kazakhstan 6-7 September 2014

SHAPE Eurasia was a multicultural event, bringing together over **100 Shapers** from **40 countries**. Under the theme "Multicultural Dialogue", the objectives included: to encourage dialogue and create strong bonds between countries in conflict, and to discuss projects for joint implementation. Ice-breaking exercises and interfaith dialogue through a visit to a concentration camp helped achieve the goals of this event.

SHAPE South Asia

Ahmedabad, India 2 – 3 October 2014

Focused on entrepreneurship, innovation and celebrating the Gandhian spirit of 'doing good for all', **75 Shapers** from South Asian countries spent two days in a variety of activities ranging from peace building to case studies on social impact to framing problems through art. The sessions were led by eminent

personalities that included a movie actor, social entrepreneur and academics, who are doing impactful work in India. There was also a learning journey including a visit to Gandhi Ashram and spending an evening with locals celebrating the Navaratri dancing festival.

SHAPE Asia-Pacific

Hanoi, Vietnam 10-12 October 2014

Under the theme "Fostering Social Entrepreneurship", this event featured a social start-up competition, innovative breakout sessions, an outdoor barbecue and a home-made Vietnamese souvenir session among the exclusive activities for the **85 Shapers** participating. On the last day, Shapers took part in a self-organized hackathon to generate the best idea for a social entrepreneurship project. Suggestions included creating buddy systems between police officers and university students for increased accountability, ready-made study boxes to be used in high schools to boost entrepreneurial skills, and the creation of a disaster relief community driven by young people in the Asia-Pacific region.

SHAPE MENA

Doha, Qatar 3-4 December 2014

Experts and practitioners from a variety of professional and academic backgrounds, along with **100 Shapers**, tackled issues under the theme of economic growth and job creation in the Middle East and North Africa. Participants considered innovative ways to create jobs and stimulate the region's economies, with the aim of better understanding current and future skills gaps, examining the changing nature of work and exploring how to scale impact to make a difference. Shapers also had the chance to visit the Al Jazeera studios.

SHAPE Latin America

Salvador da Bahia, Brazil 14-16 May 2015

The Salvador da Bahia Hub hosted over **100 Shapers** at what was a very hands-on SHAPE event. The event took place in the neighbourhood of Candeal in Salvador. Shapers from all over Latin America helped reclaim and reconstruct some of the abandoned spaces in the neighbourhood to be used by the citizens while discussing the core values of being a Shaper and good collaboration among regional Hubs that share many common issues. The activities the Shapers focused on had been determined by the local community, whose members made a list of dreams that they would like to see come to life; the Shapers then worked together to fulfil these dreams.

Highlights from the City Series

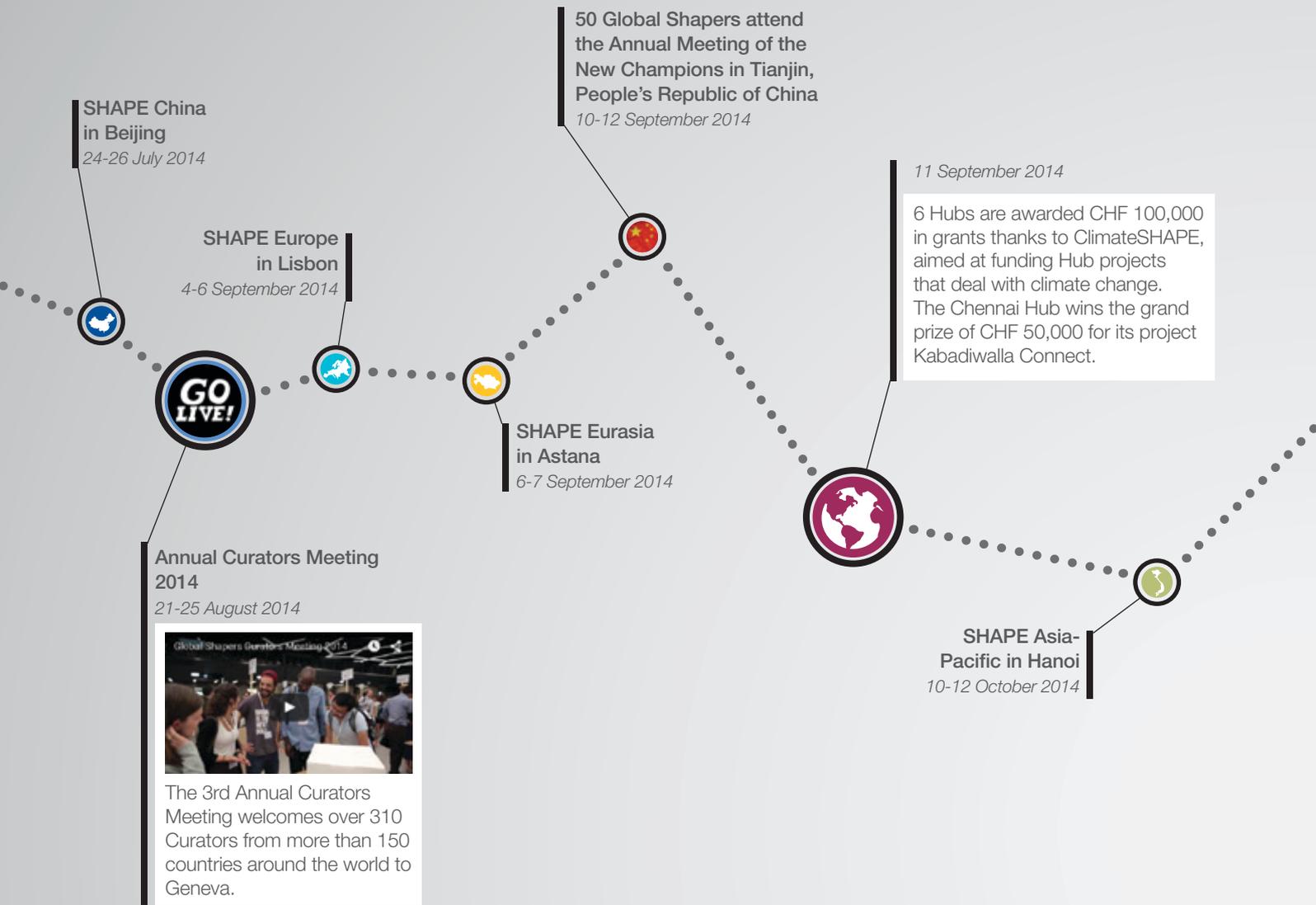
In 2013-2014, the Global Shapers Community implemented several city-focused events, known as the *City Series*, to address local issues. The *City Series* brought together pioneers, disruptors, entrepreneurs and innovators to improve the state of their communities by tackling a pressing local issue or exploring an emerging trend. The final two *City Series* events took place in July and October 2014 in Sydney and New York, respectively.

New York's theme was "City Revolution: Build to Last", with a focus on three substreams: 1) Public Housing and Strengthening Communities, 2) Improving Our City through Design and Technology, and 3) Resilience through Partnership and Collaboration. The New York event attracted some of the most relevant experts as participants, including leaders of Uber and Airbnb and authorities from New York City Housing and Economic Development.

Sydney's theme, "The Future of Social Inclusion", addressed youth unemployment and social inclusion. Key speakers included Robert Milliner, B20 Sherpa for Australia, and Andrew Charlton, Executive, Wesfarmers Group, Australia, who both highlighted the critical issue of youth unemployment, currently estimated at about 13% in Australia. For Sydney, it was the first in a series curated by the Sydney Hub, titled "Making Sydney Great", which focuses on ways to holistically improve the city.

Milestones and Highlights

1 July 2014 to 30 June 2015



SHAPE China in Beijing
24-26 July 2014

SHAPE Europe in Lisbon
4-6 September 2014

50 Global Shapers attend the Annual Meeting of the New Champions in Tianjin, People's Republic of China
10-12 September 2014

11 September 2014
6 Hubs are awarded CHF 100,000 in grants thanks to ClimateSHAPE, aimed at funding Hub projects that deal with climate change. The Chennai Hub wins the grand prize of CHF 50,000 for its project Kabadiwalla Connect.

SHAPE Eurasia in Astana
6-7 September 2014



Annual Curators Meeting 2014
21-25 August 2014



The 3rd Annual Curators Meeting welcomes over 310 Curators from more than 150 countries around the world to Geneva.



SHAPE Asia-Pacific in Hanoi
10-12 October 2014



With Shaping Davos, the Global Shapers Community produces a conversation that featured local solutions to global issues. Through a series of live events hosted by the Global Shapers Community, and using two-way video communications technology, Shaping Davos connects 40 cities from around the world to discuss 10 topics related to the theme of the World Economic Forum Annual Meeting 2015. These 10 conversations are streamed live and watched on mobile phones and computers across the world.

35 Global Shapers attend the India Economic Summit in New Delhi, India
4-6 November 2014



SHAPE MENA in Doha
3-4 December 2014



50 Global Shapers attend the World Economic Forum Annual Meeting 2015 in Davos, Switzerland
21-24 January 2015



19 November 2014

40 Global Shapers travel to the Vatican where they meet with Pope Francis to share ideas that support greater social and economic inclusion around the world.

30 December 2014

The Anchorage Hub is the 400th Hub in the Global Shapers Community



30 June 2015

108 Hubs submit projects for the fourth annual Coca-Cola Shaping a Better Future grant challenge and Hubs begin voting for their favourite projects.



18 June 2015

The Global Shapers Community proudly welcomes its 450th Hub, as the Imphal Hub in India begins operations.

50 Global Shapers attend the World Economic Forum on the Middle East and North Africa at the Dead Sea, Jordan
21-23 May 2015



50 Global Shapers attend the World Economic Forum on Latin America in Riviera Maya, Mexico
6-8 May 2015



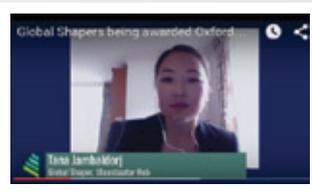
SHAPE Latin America in Salvador da Bahia
14-16 May 2015



80 Global Shapers attend the World Economic Forum on Africa in Cape Town, South Africa
3-5 June 2015



Global Shapers Oxford Awards
22 June 2015



Frankie Fredericks of the New York City Hub and Tana Jambaldorj of the Ulaanbaatar Hub are awarded full scholarships to Said Business School, University of Oxford's MBA programme.

Financial Statements

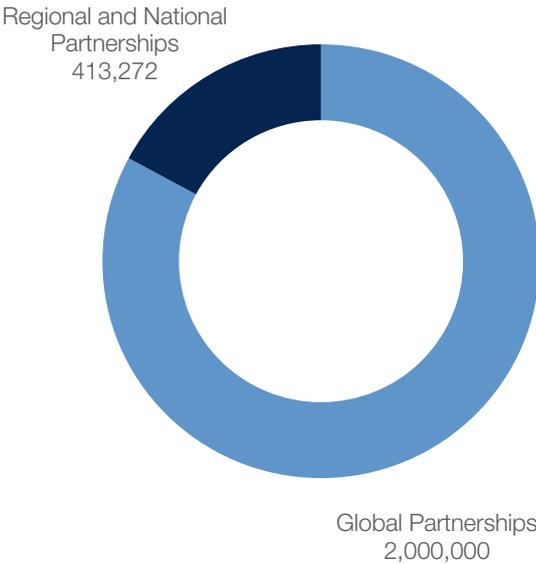
Strong activity this year is reflected in the financial statements of the Global Shapers Foundation, with large operating costs driven by an increase in activities. The Foundation made an operating loss of 2.1 million Swiss francs.

In harmony with the theme *Go Live!*, activities in 2014-2015 served as proof of the potential of the Global Shapers Community with innovative activities in support of our mission. The increased visibility and activities have led to conversations with potential partners and collaborators. Most of these expressions of interest intensified towards the end of the

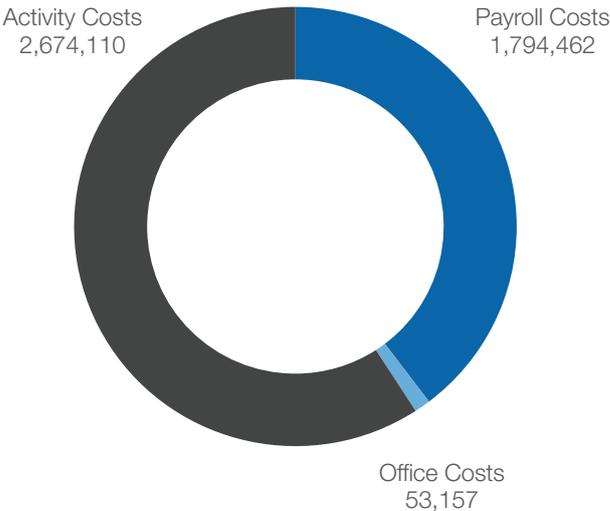
year. And securing some of these potential partnerships and commitments will ensure that the investment in 2014-2015 activities effectively translates into greater revenues in support of the Foundation's mission. This year's operating loss was generously covered by the World Economic Forum and so it does not create a debt on the Foundation's future activities.

In the coming period, the Foundation will diversify its sources of revenue and is already able to accept grants, donations and other contributions or subsidies that are consistent with its mission and which do not compromise its independence.

Revenues



Expenses



Note: All numbers are in Swiss francs.

Strategic Outlook

Over the last four years, the Global Shapers Community has witnessed a rapid growth and roll-out of activities. The year 2015-2016 will be one of consolidation, with a focus on ensuring financial sustainability and improving the quality of our activities. Priorities for the coming year include:

Growing our financial sustainability and searching for the right Partners

Financial sustainability is an important enabler of the Community's ability to fulfil its mission. Bringing on board organizations that are aligned with the Community's values is a top priority, and we seek Partners at the global, regional and national levels. In addition, we will continue to explore creative ways to translate the great support that this Community receives into financial sustainability in the years to come.

Strengthening membership and diversity

Instead of growing the number of Hubs, we focus on strengthening existing membership by increasing the number of Shapers in Hubs. This is coupled with a continued focus on diversity, as the power and resilience of the Global Shapers Community is grounded in its openness to, and inclusion of, young leaders from all backgrounds. The GSC welcomes Shapers with impressive achievements as well as those who demonstrate great potential. These individuals are united by the shared sense of purpose provided by our mission.

Strengthening our activities with data and processes: more impact, more measurements

In June 2015, for the first time, the Foundation concluded a limited impact assessment of 20 Hub projects with a view to developing and testing a methodology to capture the diverse ways that every Hub makes a contribution to its local community. Measuring the GSC's impact is the beginning of a new era for the Global Shapers Community and, in the coming period, we will take this study to a larger group so that we can collectively share the news about the impact of the Community globally. This will continue a trend of using more data across our operations.

Leveraging technology

Technology must play a larger role as part of the Foundation's strategic solutions in this period of consolidation: technology to support the growth of the Community, its activities with partners, stakeholders and even between Global Shapers. The right application of technology will not only support effective cost management; it will also enable the production of insights that enhance the GSC's success.

To the extent that we can achieve success on these four elements in 2015-2016, we will take giant strides towards sustained success and fulfilling the mission of the Global Shapers Community.

We thank you for your strong support and look forward to writing the next chapter of the Global Shapers Community together.

With kind regards,



Yemi Babington-Ashaye
Head, Global Shapers Community



Adrian Monck
Managing Director and Head, Public Engagement and Foundations, World Economic Forum

Governance and Our People

Since its founding in 2011, the Global Shapers Community is incorporated as a not-for-profit foundation registered in Switzerland, under the supervision of the appropriate Swiss regulations.

Foundation Board

Recognizing that an organization is only as strong as its leadership, the Global Shapers Community is guided by a Foundation Board of exceptional individuals who act as guardians of its mission and values, and oversee the Foundation's work in advancing its mission.

The Foundation Board comprises outstanding leaders from business, politics, academia and civil society. And, of course, our board includes Global Shapers too. In their work on the board, members do not represent any personal or professional interests.

Members of the Foundation Board (as at 30 June 2015)

Klaus Schwab, Chairman of the Board, Global Shapers Community; Founder and Executive Chairman, World Economic Forum

Fahd Al Rasheed, Chief Executive Officer and Member of the Board, King Abdullah Economic City, Saudi Arabia

H.R.H. Crown Princess Mette-Marit of Norway

Kathy Gong Xiaosi, Chief Executive Officer, Sichuan Seeway Machinery Co. Ltd, People's Republic of China; Global Shaper, Beijing II Hub

Mary Galeti, Vice-Chair and Executive Director, The Tecovas Foundation, USA; Global Shaper, Washington DC Hub

Patricia Rieper Leandrini Villela Marino, Chairwoman, Ilhabela Institute for Sustainable Growth - IIS, Brazil

William Saito, Chief Executive Officer, InTecur, Japan

Yawa Hansen-Quao, Founding Director, Leading Ladies' Network, Ghana; Global Shaper, Accra Hub.

Our People: the Team in 2014-2015

David Aikman, Managing Director; Head of New Champions, World Economic Forum 2014-2015

Yemi Babington-Ashaye, Head, Global Shapers Community
Anastasia Kalinina, Associate Director, Head of Hub Activity

Antonio Gomez Lopez, Senior Community Manager, Latin America.

Chidiogo Akunyili, Senior Community Manager, Africa

Johann Hartmann, Team Coordinator

Manuel Wachter, Associate Director, Head of Hub Development

Melih Nurluel, Associate Director, Head of Programmes

Murray Nicol, Senior Manager, Media and Communications

Olympia Mantzourou, Senior Partnership Activation Manager & Head of Partnerships

Shimer Diao, Community Manager, China Region

Vera Schneider, Associate Director, Head of Architecture

Vijay Raju, Associate Director, Head of Collaborations

Wadia Ait Hamza, Senior community Manager, MENA & Head of Interactions



01: The Global Shapers Team: Shaping the Shapers

Our Partners

The work of the Global Shapers Community is only possible thanks to special support from various individuals and organizations, including Global, Regional and National Partners, among others. In addition to the invaluable support of the World Economic Forum, we would like to thank our Community Partners:

Global Community Partners



Regional Community Partners

For Africa



For Eurasia



National Community Partners

For India



Testimonials



“Being an agent of positive change has no minimum age requirement. As a proud Founding Global Partner of the World Economic Forum’s Global Shapers Community, The Coca-Cola Company believes young people have an indispensable role in shaping a brighter future. Over the past four years, the Global Shapers movement has grown and thrived, using a grassroots approach and an entrepreneurial spirit to tackle some of the world’s biggest challenges. The Global Shapers are constructively discontent, with an infectious sense of positive purpose, and they’re dedicated to leaving this world better than they found it. Partnering with the Global Shapers Community inspires Coca-Cola and renews our optimism for the future.”

Muhtar Kent

Chairman of the Board and Chief Executive Officer, The Coca-Cola Company, USA; Global Community Partner and Founding Partner, Global Shapers Community



“We actively work towards empowering youth to be positive contributors in their communities, and to engage with the next generation on their journey to leadership, we became a partner of the Global Shapers Community in 2013. Our support for Shapers extended to knowledge-sharing sessions, one-on-one mentorship with colleagues worldwide, as well as supporting Hub projects through the inaugural Abraaj Growth Markets Grant which is entirely funded by our staff. We are proud to have enabled Shapers’ ambitions and look forward to seeing this vibrant community thrive.”

Arif Naqvi

Founder and Group Chief Executive, The Abraaj Group, United Arab Emirates; Global Community Partner, Global Shapers Community



“As individuals and corporations continue to adapt and evolve in a fast-changing and interconnected world, the Global Shapers have inspired consistent and much-needed dialogue, to develop solutions to surmount the societal challenges we still encounter. Oando’s commitment and responsibility to the Global Shapers is hinged on our belief in the short- to long-term strategic implementation of far-reaching, inclusive socio-economic initiatives which we believe will create a stream of opportunities, significantly impact human lives for the better, and further transform civic society, government, and organizations. Drawn from different parts of the world, the Shapers reaffirm our conviction as social entrepreneurs that we are all instrumental in shaping the world into a better place, one person at a time. We are tremendously delighted with their achievements thus far, and hope that with our support they will continue to collaborate across global communities, conceptualizing innovative methods and creating a better future today.”

Jubril Adewale Tinubu

Group Chief Executive, Oando, Nigeria; Regional Community Partner (Africa), Global Shapers Community



♥ Reports state that 1 in 1000 kids have heart problem & need diagnosis.
♥ We aim to save 2,000,000 young hearts.

Appendix

List of Hubs in the Global Shapers Community

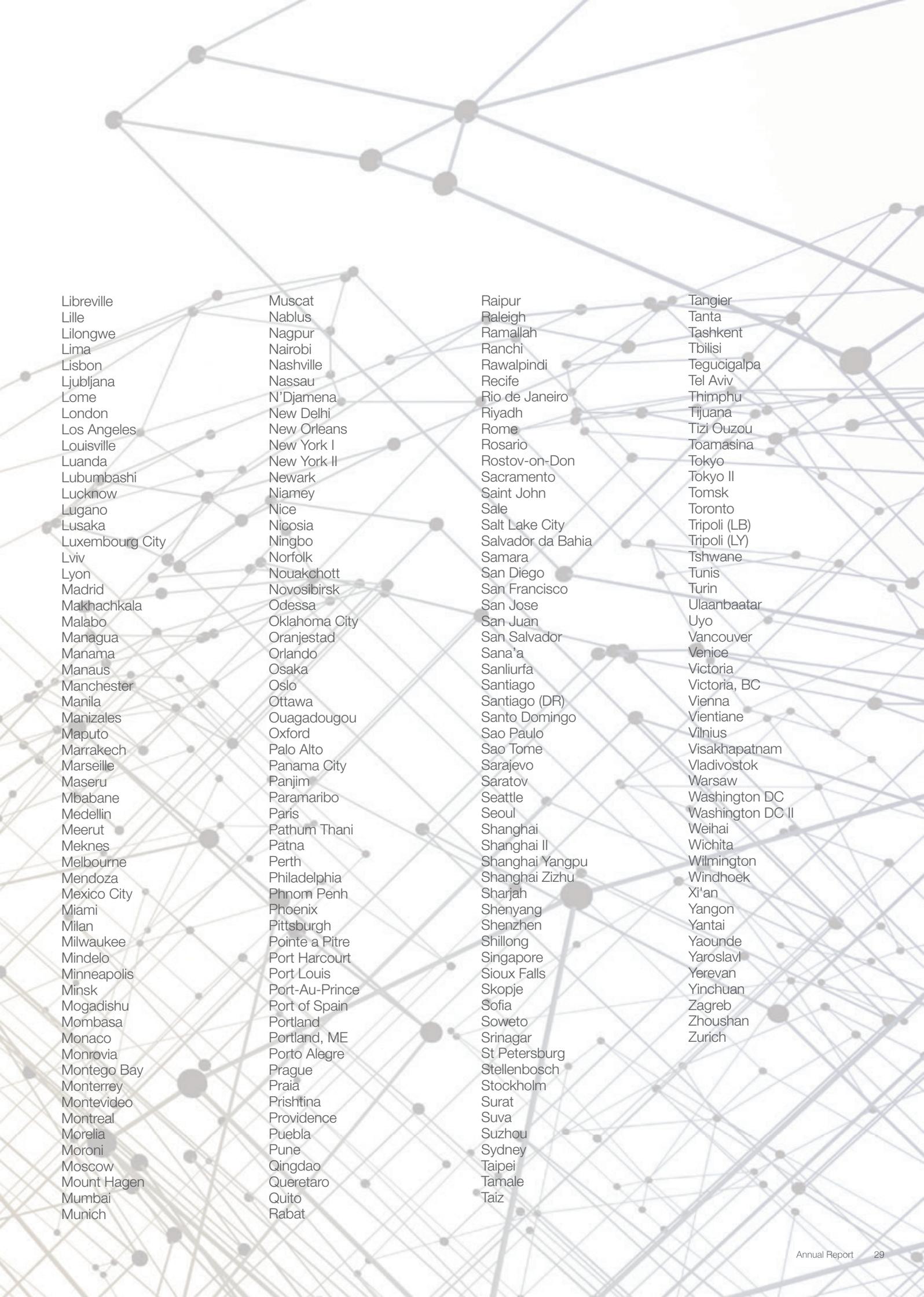
The Global Shapers Community is a network of Hubs developed and led by young people between 20 and 30 years of age who are exceptional in their potential, their achievements and their drive to make a contribution to their communities. Global Shapers undertake activities that generate positive impact in their communities.

Abidjan
Abu Dhabi
Abuja
Accra
Addis Ababa
Adelaide
Aden
Agadir
Aguascalientes
Ahmedabad
Albuquerque
Alexandria
Algiers
Al-Khobar
Almaty
Amman
Amsterdam
Anchorage
Andorra la Vella
Ankara
Anshan
Antananarivo
Arusha
Ashgabat
Asmara
Astana
Asuncion
Asyut
Athens
Atlanta
Auckland
Austin
Baku
Baltimore
Bamako
Bandar Seri B.
Bandung
Bangalore
Bangkok
Bangui
Banjul
Barcelona
Barranquilla
Beijing
Beijing II
Beirut
Belfast
Belgrade
Belize City
Belo Horizonte
Berlin
Bern
Bhopal
Bhubaneswar
Birmingham
Bishkek
Bissau
Bogota

Boise
Boston
Boulder
Brasilia
Bratislava
Brazzaville
Bridgetown
Brisbane
Brussels
Bucharest
Budapest
Buenos Aires
Bujumbura
Bulawayo
Burlington
Cairo
Calabar
Calgary
Cali
Cambridge
Campo Grande
Canberra
Cape Coast
Cape Town
Caracas
Cartagena
Casablanca
Cebu
Chandigarh
Charlotte
Chengdu
Chennai
Chiang Mai
Chicago
Chongqing
Christchurch
Cincinnati
Cleveland
Cluj-Napoca
Cochabamba
Coimbatore
Cologne
Colombo
Columbia
Conakry
Copenhagen
Cordoba
Corrientes
Cotonou
Cuernavaca
Culiacan
Curitiba
Dakar
Dalian
Dallas
Danang
Dar es Salaam
Darwin

Davao
Dehradun
Denpasar
Des Moines
Detroit
Dezhou
Dhaka
Dharamsala
Diyarbakir
Djibouti
Doha
Douala
Dresden
Dubai
Dublin
Durban
Dushanbe
Dusseldorf
Edinburgh
Edmonton
Ekaterinburg
Erbil
Fargo
Fez
Florianopolis
Fortaleza
Francistown
Frankfurt
Freetown
Fukuoka
Fuzhou
Gaborone
Gaya
Gaza
Geneva
Genoa
Georgetown
George Town
George Town, C.I.
Giza
Goma
Grozny
Guadalajara
Guangzhou
Guatemala City
Guayaquil
Halifax
Hamburg
Hangzhou
Hanoi
Harare
Hargeisa
Hartford
Helsinki
Ho Chi Minh City
Ho
Hobart
Hong Kong

Honolulu
Houston
Hubli
Hulunbair
Hyderabad
Ibadan
Iloilo
Imphal
Indianapolis
Indore
Irbid
Irkutsk
Irvine
Islamabad
Istanbul
Itanagar
Ithaca
Ivanovo
Izmir
Jackson
Jaipur
Jakarta
Jeddah
Jinan
Johannesburg
Joinville
Juba
Kabul
Kaliningrad
Kampala
Kandahar
Kandy
Kano
Kansas City
Karachi
Kathmandu
Kazan
Kharkiv
Khartoum
Kiev
Kigali
Kingston
Kinshasa
Kisumu
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Kuala Lumpur
Kumasi
Kuwait City
Kyoto
La Paz
Lagos
Lahore
Lancaster
Las Vegas
Leon



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 Marrakech
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 Mbabane
 Medellin
 Meerut
 Meknes
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 Mendoza
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 Mindelo
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 Minsk
 Mogadishu
 Mombasa
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 Monrovia
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 Monterrey
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 Morelia
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Tangier
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 Tashkent
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 Tizi Ouzou
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 Tokyo II
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 Tripoli (LY)
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 Turin
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 Uyo
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 Victoria, BC
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For enquiries:
contact@globalshapers.org
www.globalshapers.org

World Economic Forum
91–93 route de la Capite
CH-1223 Cologny/Geneva
Switzerland

Tel.: +41 (0) 22 869 1212
Fax: +41 (0) 22 786 2744

www.weforum.org