



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Global Shapers Community Annual Report 2016-2017



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Klaus Schwab

Founder and Executive Chairman,
World Economic Forum Geneva

Introduction

In 2016-2017, the Global Shapers Community used technology and promoted innovation to confront major challenges in the Shapers' local communities and on a regional and global scale.

The Durban Agreement on Open Africa was launched on the sidelines of the World Economic Forum on Africa with participation from 50 Global Shapers. The decision by Shapers to focus on openness and ease of travel was the result of an online conversation started by the community, #ShapingAfrica. The Durban Agreement makes the case for an open and border-free Africa, driving greater cultural understanding and economic integration.

For Shapers in Italy, collective action was the driving force that brought Hubs together to develop the RefugIT project in the country. RefugIT is developing an open database of best practices on immigration and migrant integration, along with a tutoring programme where Shapers provide coaching on topics such as the fundamentals of the civil code and financial management. The model will be tested in 15 refugee accommodation centres located near Hubs, with the goal of expanding to other centres.

The Ho Hub in Ghana is focused on transforming the way students learn about technology. The Internet of Ho Things Project identifies students who show an avid interest in internet-of-things engineering and provides mentoring opportunities to develop their talents and skills. Activities include fun, hands-on learning and practical activities involving computer programming, robotics and voice commands.

Digital investments as a Foundation were also a priority this year, and Global Shapers were invited to join TopLink, the World Economic Forum online collaboration platform. After an extensive training period, the undertaking proved successful with a 55% engagement rate among Shapers and an 80% rate among Hub leaders. Unique visits increased steadily, with an average of 1,249 visits per month, which has been essential to improving knowledge sharing, transparency and communication.

The second edition of the Global Shapers Annual Survey revealed that, despite serious concerns about corruption, conflicts, climate change and social and economic exclusion, young people remain optimistic. In fact, 70% of respondents see the world as full of opportunity, and 50% believe they can actively contribute to decision-making in their countries. On the regional level, corruption and the lack of government accountability were identified as the most pressing problems. And as in the 2016 survey, climate change was seen as the most serious issue affecting the world.

The Shapers continue to serve as a model for shared responsibility and cooperation, irrespective of differences and geography. This Annual Report aims to provide a window into another purpose-driven year, and we thank the Members, Partners and collaborators whose engagement makes our success possible.

Mission

We believe in a world where young people are central to solution-building, policy-making and lasting change.

Founded by the World Economic Forum in 2011, the Global Shapers Community is a network of inspiring young people working together to address local, regional and global challenges. With more than 6,000 members, the Global Shapers Community spans 378 city-based Hubs in 163 countries and territories.

In each city, teams of Global Shapers self-organize to create initiatives that address the needs of their community. Projects are wide-ranging and include responding to disasters, combating poverty, fighting climate change and building inclusive communities. Shapers are diverse in expertise, education, income and race – but are united by their desire to catalyse positive change.

Community members also connect at the global level through technology and face-to-face events to influence global affairs and make sure that decision-making preserves the interests of the next generation. Giving young leaders opportunities to expand their networks and ideas challenges them to shape a more positive, peaceful and prosperous world.

The Global Shapers Community is a scalable solution for organizing and mobilizing the full potential of young people.

Reach

6,080

Global Shapers

378

Hubs

163

Countries and Territories

400

Active Projects in 2017

Impact

Global Shapers combine new perspectives, grassroots knowledge and a sense of urgency to deliver projects that create lasting change in their communities. Each year, Global Shapers Community Hubs are responsible for implementing at least one project in their community. Highlights of inspiring projects that demonstrate the commitment and reach of the Shapers' network follow.



“The Global Shapers Community provided a powerful platform to work together across sectors to be agents of change, promote pluralism and harness the talents of millennials to enrich the global community.”

Ali Tejpar

Global Shaper, Ottawa Hub, Canada

1 Leftovers Edmonton, Edmonton Hub

Each week, Global Shapers and a network of volunteers rescued a staggering 1,000 lbs of food from bakeries, cafes and groceries, and delivered it to people and places in need, including homeless shelters.

2 Ballot View, Los Angeles Hub

Shapers developed an award-winning app to increase voter turnout in the US election. The free and non-partisan app allowed voters to preview their state's local ballot and learn more about candidates in the running.

3 Blood4All, Washington Hub

Shapers developed a step-by-step process to mobilize communities and set up voluntary blood donations for emergencies and periods when transfusions are needed the most. In three weeks, 30 Hubs mobilized 30 blood donors in 30 countries across the globe.

4 Cómo Vamos Puerto Rico, San Juan Hub

With 24% of the population in Puerto Rico between the ages of 18 and 34, Shapers wanted to better understand the views of young people and monitor commitments made by leaders and political candidates. In partnership with Puerto Rico Technical Studies, they designed a

survey to learn young people's opinions on issues affecting the country. To help inform the youth population, a guide for candidates was developed, which summarized individual positions on topics relevant to young people.

5 Responding to Hurricane Matthew, Port-au-Prince Hub

When Haiti was hit by Category 4 Hurricane Matthew, leaving an estimated 1,000 dead, 11,000 without shelter and 350,000 in need of aid, Shapers mobilized to put together education and survival packages for students and schools. With support from the Sacramento Hub, school bags with supplies were provided, as well as water, solar lamps and school furniture.



6 #StandwithEcuador, Quito Hub
After the 7.8 magnitude earthquake hit the coast of Ecuador, Shapers began a crowdfunding campaign to mobilize resources for 59 communities. The campaign was supported by over 2,000 individuals and institutions and raised \$100,000 for the Ecuadorian Red Cross, which assisted many families as they rebuilt their lives.

7 We Need to Talk, Brasilia Hub
Shapers developed a digital space to share experiences and opinions on the disparities that exist in Brazilian society. It aimed to shine a spotlight on the challenges, raise awareness and encourage users to take a more active role in alleviating inequalities. Debated topics included bullying, transphobia, the lack of jobs and disabilities.

8 Accessibility Project, Oxford Hub
Shapers partnered with the Oxford Accessibility Project and leveraged big data and social intelligence to map the accessibility of community spaces to empower wheelchair users. This was part of the Oxford Hub's ongoing efforts to achieve social inclusion.

9 RefugIT, Venice Hub
The RefugIT project created an open database of best practices on immigration and migrant integration from 15 centres across Europe. The information served as a toolkit for professionals, non-governmental organizations and institutions. RefugIT aims to create a common framework that improves the welcoming process and integration of immigrants.

10 Fourth Industrial Revolution, Istanbul Hub
Shapers united regional stakeholders to explore the social effects of the Fourth Industrial Revolution and to co-design an agenda for social development in Turkey. Over 200 decision-makers participated in the meeting and Shapers secured their spot as leading thinkers of humanizing technological progress and integration in the country.

11 Strong Kids, Bright Futures, Yerevan Hub
Shapers developed a storytelling platform, the Creativity Lab, for children 7 to 9 years of age, leveraging the power of fairy tales to encourage an interest in reading. In addition, the Hub's Strong Kids, Bright Future initiative raised funds to create a school gym for 350 children with hearing impairments and motor disabilities. The aim is help the children make physical activity part of their daily lives and development process.

12 Green Solutions Boot Camp, Gaza Hub
The Green Solutions Boot Camp was the first of its kind in the Palestinian Territories and highlighted entrepreneurial agricultural and environmental projects improving quality of life in Gaza. Of the 170 received applications, 13 projects were selected to join the boot camp. Over three days, participants received invaluable mentoring and support from 35 national and international experts in areas such as start-up models, marketing and financial management. Three projects received seed funding to accelerate their development.

13 Empowering Communities for Change, Manama Hub
In collaboration with the British Council, Shapers organized a roundtable discussion at Bin Matar House in Muharraq on the topic of Empowering Communities for Positive Change. With the participation of the Prince of Wales, the Minister of Labour and Social Development and the Minister of Foreign Affairs, the roundtable discussions covered a range of topics that included entrepreneurship, education and civic engagement. Shapers presented their signature project, a digital platform to connect youths to mentoring, coaching, volunteering and internships across the city.

14 World Mine Action Day, Aden Hub
Shapers raised awareness of mine risk on World Mine Action Day to ensure people can live safely and free from fear through a film screening with Mercy Corps and UNICEF. Mine risk reduction toolkits were also distributed to over 50 families in the city.

15 Employability Programme, Abuja Hub
Shapers empowered 500 young people through a new leadership programme, which included training on résumé writing, interview preparation, communications and digital literacy. The Hub plans to increase the scope of the project to reach 7,000 youths by 2018.

16 Education for Sustainable Development, Uyo Hub
Dilapidated classrooms, poor teacher training and a lack of quality learning materials plague some public schools in Akwa Ibom. With \$10,000, Shapers will build libraries in three communities, stocked with textbooks and training materials to serve over 100,000 students and teachers in the region.

17 BABIC, Sunyani Hub
Shapers and a team of medical professionals hosted a radio talk show on health-related challenges. They also organized free medical screenings in rural communities and treatment if symptoms were detected. To date, 30 pregnant women and young children have benefited from basic health services.

18 SHAPE Financial Literacy, Harare Hub
In partnership with local businesses, Shapers launched SHAPE Financial Literacy, a campaign to furnish secondary school students with financial literacy skills through workshops, online training and experiential learning. Overall, 3,550 students were equipped with new skills.

19 Open Africa, Collaboration of Africa Shapers led by Durban Hub
The Durban Agreement on #OpenAfrica was reached at a meeting of the Africa50 Global Shapers in Durban in May 2017. The Agreement makes the case for an open and border-free Africa by fostering cultural understanding and economic integration. Over the coming year, Shapers will power the Uhuru (freedom) Bus, driving from Hub to Hub across the continent. While on this tour, they will engage with local youths and policy-makers in activities that allow young people to voice their vision of a united Africa.

20 The Gender Stories, Lahore Hub
Pakistan is ranked second in the Gender Inequality Index published by the United Nations Development Programme. The Gender Stories initiative aims to bring inequality to light, fuel public discourse and find new solutions to address inequality locally through workshops, films and media. So far, 5,000 people have engaged in the workshops and campaigns organized by Shapers at the Hub.

21 Shaping Vision, Chandigarh Hub
The Shaping Vision project provides access to eye care to underprivileged students to ensure that poor eyesight is not an impediment to education. The project's strategy is to conduct a baseline survey in schools to examine students for vision health, take corrective action by providing eye care in schools and build awareness of proper vision, a healthy diet and exercise. Vision testing was performed on more than 5,000 students and funds were raised for 900 pairs of new glasses.



22 Science Period, Ahmedabad Hub
 The idea for the project was started when Shapers Monica Yadav and Aditi Gupta collaborated to create a science kit for teaching and learning about menstruation in schools. One of the goals is to end the taboo around menstruation, making it more comfortable for teachers to talk about and explain the connection between science and the essential biological process. Through Science Period, 400 young girls conducted science experiments during in-school programmes to learn about their reproductive systems.

23 Meethotamulla Medical Camp, Colombo Hub
 In April 2017, a garbage dump collapse displaced over 250 families in Colombo. In partnership with the Sri Lanka Red Cross, Shapers coordinated a medical camp, which provided first aid and medical treatment to 200 people and distributed relief supplies to survivors.

24 SAFER, Kolkata Hub
 Shapers are contributing to emergency preparedness in Kolkata's urban slums, where narrow lanes make them inaccessible to ambulances. Shapers have trained over 500 people with basic first-aid training to stabilise patients and cut response time when an ambulance is called but is slow to reach certain locations.

25 Taalgoal, Dhaka Hub
 Shapers brought together 150 children from six urban slums and used football as a tool for local development – addressing issues such as education, health awareness

and social inclusion. The tournament motivated and delivered important messages to disadvantaged youth between the ages of 10 to 14.

26 Shaper Trainings, Beijing II Hub
 By 2020, one-third of the core skill sets required by the global workforce will have changed. To address this challenge, Shapers improved the skills of Beijing's young professionals through 90-minute workshops, helping to put new skills into practice. So far, 112 young professionals have benefited from the workshops. Shapers aim to create a website to enable digital peer-to-peer trainings.

27 Next, Osaka Hub
 Shapers focused on career education for the next generation in the local community, and provided projects that help young people understand professions and social issues they might not know exist. In the Kansai area, Shapers developed a high-school career education programme to attract youths to the jobs of the future. To date, 1,000 young people have participated in the programme.

28 She Loves Tech, Hong Kong Hub
 This global initiative showcased the convergence of the latest trends in technology, entrepreneurship, innovation and the opportunities it creates for women. In a start-up competition, 50 female entrepreneurs and enterprises using technology to empower women pitched to a global audience of investors, early adopters and decision-makers.27.

29 International Women's Day, Kuala Lumpur Hub
 Shapers of 16 Hubs in Asia-Pacific united to promote female leadership and empowerment through a series of events, including a fundraiser for a women's shelter, an awareness campaign about the gender pay gap and a hackathon to find solutions to prevent violence against women.

30 Refugee Services, Brisbane Hub
 Shapers supported frontline efforts to empower at-risk Australians starting a new life in South East Queensland. Their volunteer efforts with the Australian Refugee and Migrant Care Services provided quality healthcare, advocacy and social support services to incoming refugees and migrants in Australia.

“The Global Shapers Community empowered me with the confidence, knowledge and network to make a difference in my community.”

Simbarashe Moyo
 Global Shaper, Harare Hub, Zimbabwe

“This community completely transformed my life and multiplied my ability to make great things happen. I have been able to learn and teach, grow and help others and contribute to real projects improving the state of the world starting in my local community.”

Nicholas Johnson
Global Shaper, Brisbane Hub, Australia

Shaping a Better Future Grant Challenge

Through the Shaping a Better Future Grant Challenge, The Coca-Cola Company awarded five winning Hub projects with a grant of \$10,000 to develop their social change initiatives.

1 **Bakongo Paz, Bogota Hub**

The Bogota Hub unites the victims of Colombia’s decades-long war for a one-week immersive experience, based on empathy, non-violence and creativity. During the camp, participants are empowered to become peace ambassadors, sharing their experiences and stories of reconciliation to inspire others to promote peace in their own communities. To date, more than 1,000 young people have participated in the programme.

2 **Politize!, Florianopolis Hub**

Already the largest political education platform in the country, Politize! is the web-based collaboration of 10 Brazilian Hubs that provides political and civic education to young people through fun and interactive online games. The app has over 1.7 million users. In 2018, the project will expand to five additional countries in the region.

3 **Shaping Education, Ahmedabad Hub**

The project builds educational resources for young Indians on subjects not included in standard curricula. It addresses non-conventional issues, such as gender sensitivity, menstrual taboo, the lack of access to knowledge for the underprivileged, and the lack of awareness of basic citizen rights. Shaping Education is creating sustainable community libraries, online do-it-yourself tutorials for educators, and workshops to educate the community about rights and gender issues. It is also extending access to information, for example on civic processes.

4 **Water Purification Project, Ho Hub**

This project improves access to sustainable clean and safe water by using locally-designed technology and civic education. It addresses the critical challenge of contaminated drinking-water sources in selected communities in Ho. The project educates the community about cleaner drinking-water solutions and basic sanitation measures. Further, the project aims to provide the community with sustainable water solutions by the drilling of a borehole, which will improve health and educational outcomes in the affected communities.

5 **Education for Sustainable Development, Uyo Hub**

This initiative is enhancing educational support in the state of Akwa Ibom by building libraries and giving access to reading materials to more than 675,000 students, and training mentors to increase academic achievements. The model targets young people who are out of school, often adolescent mothers or youths in underserved, impoverished communities with poor-quality and limited educational opportunities. By focusing on enabling students to pursue their right to education, the project is eliminating the barriers some face by providing activities and programmes that are innovative, evidence-based and sustainable, including leadership skills and guidance on having happy, healthy families; pursuing rewarding careers; and achieving just, rights-based societies.

The winners were honoured at the World Economic Forum Annual Meeting 2017 in Davos-Klosters, Switzerland.



Influence

Our community exists to strengthen the voice of young people and ensure that decision-making represents the interests of the next generation. Our annual survey, the world's largest poll of individuals between the ages of 18 and 35, and regular thought-leadership competitions provide a critical platform for Global Shapers.

GLOBAL SHAPERS COMMUNITY

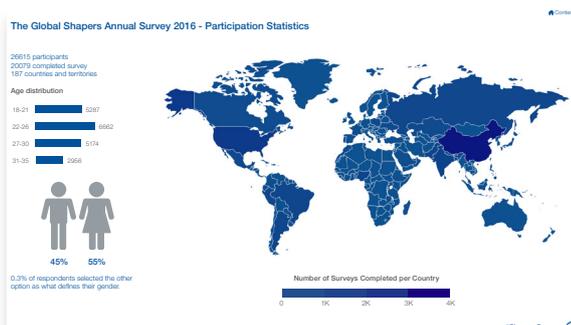
WORLD ECONOMIC FORUM

COMMITTED TO IMPROVING THE STATE OF THE WORLD

Global Shapers Annual Survey 2016

The Global Shapers Community is an initiative of the World Economic Forum

#ShapersSurvey



Government and Civic Engagement

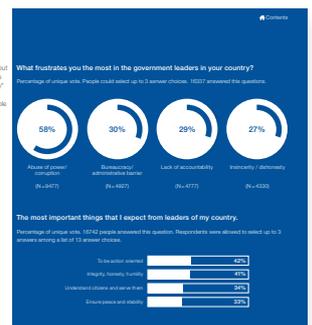
To continue exploring the dissatisfaction with government, young people were asked about what frustrates them most about their government. "Abuse of power/corruption" was the definitive majority response, with 58% of respondents selecting this option. "Bureaucracy" and "lack of accountability" were ranked 2nd and 3rd. Integrity/dishonesty was a noteworthy fourth, especially as it rose into the top three in several regions. It is remarkable that three of the top four responses are related to the key message about a desire for honesty, integrity and transparency.

Concerning recommendations, the most important expectation that young people had of their countries' leaders was "action/innovation and results", followed very closely by "honesty, honesty and humility". This key message recurs and, in fact, was the top response in several regions. The joint third priority is to understand and serve citizens as well as to maintain peace and stability.

These findings are actionable for leaders looking to meet young people's expectations. Specific recommendations for youth empowerment are covered later in these findings.

“
In this report, young people articulate a clear vision of the world they want to live in: a world where values of fairness, equality, integrity and accountability are at the basis of a universal social contract of inclusive development.
”

Cláudia de Swardt, Managing Director, Transparency International



Global Shapers Annual Survey

How do young people see the world? And what do they want to do about it?

Our second annual Global Shapers Survey available in nine languages received over 26,000 responses from 187 countries and territories. The majority of responses were collected online, but workshops were set up to reach young people without easy access to devices so they could participate in the survey.

Overall, four key messages emerged.

1 Young people are **optimistic about the future**, even if they feel some unease about current events. Their greatest concern is climate change and the environment.

- 2 Young people identify themselves as global citizens with a shared **sense of responsibility**. Responses demonstrated great empathy for refugees, with 74% of respondents stating they would welcome newcomers to their country. The largest percentage came from the United States, with 89% indicating they would welcome refugees to their country.
- 3 Young people have a desire for **integrity, honesty and transparency**. When asked about the top issue facing their country, they selected the same answer around the world: corruption.
- 4 Young people **embrace technology**, with 86% reporting that new technologies will create jobs. An overwhelming majority of respondents expressed concern about online privacy, with more than 70% stating they have taken action related to suspicious applications.

For a comprehensive overview of the results, visit www.shaperssurvey.org.

The annual survey was celebrated in the largest media campaign related to the survey to date and was featured in nearly 9,000 news articles, blogs and op-eds in international media, including *Business Insider*, *Fortune*, *CNBC Africa*, *Zeit*, *Spiegel Online*, *Hindustan Times*, *China Daily* and *Xinhuanet*. It was mentioned by such world leaders as Justin Trudeau, Christine Lagarde, Jim Yong Kim, Jack Ma, Arianna Huffington, Arif Naqvi and Paul Polman.

It was shared over 200,000 times on social media.

“By holding meaningful dialogue with Global Shapers, we are showing the world that these young people understand, as Canada does, that pluralism is the key to building resilient, confident nations around the world.”

Justin Trudeau
Prime Minister of Canada



In Our Own Words

The Global Shapers Community hosts monthly essay competitions to showcase and advance innovations and big ideas to change the world. Winners included:

“Leadership applies to every one of us, regardless of age, profession and title.”

Zamantungwa Khumalo

Global Shaper, Tshwane Hub, in “This is what responsive leadership really means”

“The more empowered we become, the more we will stand up for what we know is right. The deeper our connections to ourselves and each other, the less we will tolerate inequality.”

Eric Couillard

Global Shaper, Detroit Hub, in “Confessions of a confused capitalist”

“Globalization has brought great wealth but its benefits have been uneven, and many have found the pace of change unsettling. As the world becomes ever more connected and technologically advanced, people must feel supported, rather than being left to sink or swim.”

Ben Lyons

Global Shaper, London Hub, in “Before Brexit: How the gap between capital and country split Britain in two”

“Technology will evolve over the course of time but how we channel it to maximize the benefits to those in need, for whom it is a matter of plain survival or solving someone’s life-threatening crisis, is what will ensure inclusive growth in our communities.”

Alok Medikepura Anil

Global Shaper, Bangalore Hub, in “Here's how technology can work for everyone”

“170 years to close the economic gender gap is a time frame we do not have to accept. We can do better than that. By actively promoting gender parity, facilitating flexible career growth and empowering more female leaders, we should be able to accomplish this in our lifetimes.”

Vyacheslav Polonski

Global Shaper, Oxford Hub, in “5 things that need to change at work to close the gender gap”

“From the streets of Bangladesh to the halls of power at Paris COP21, youths have channelled moral clarity with disruptive energy to challenge the status quo.”

Risalat Khan

Global Shaper, Dhaka Hub, in “Youth movements work: Just look at the Paris Agreement on Climate Change”



Global Activities

Annual Curators Meeting

August 2016 Geneva, Switzerland

A total of 320 Global Shapers gathered to share their views with senior representatives of international organizations, including the United Nations and the World Trade Organization. After an inspiring welcome by Klaus Schwab and Yemi Babington-Ashaye at the World Economic Forum, Curators participated in workshops, panel discussions and brainstorming sessions focused on topics such as leadership development, values and methods for social change. They mapped their Hub activities against World Economic Forum key initiatives, created regional action plans and explored joint projects. Through peer exchanges, best practices around inclusion and impact were shared. Curators visited the Palace of Nations and heard inspiring remarks by Michael Møller, Director-General, United Nations Office at Geneva, and David Nabarro, Special Adviser on the 2030 Agenda for Sustainable Development and Climate Change, United Nations, New York.

World Economic Forum Annual Meeting 2017

January 2017 Davos-Klosters, Switzerland

The 50 Global Shapers who participated in the Annual Meeting 2017 interacted with 1,500 leaders from across business, government, international organizations, academia and civil society. Under the theme, Responsive and Responsible Leadership, Shapers contributed to the large-scale agenda to improve global governance.

The Shapers began the seven-day experience with a pre-Annual Meeting event hosted by the Zurich Hub, where they were welcomed by the mayor of Zurich, Corine Mauch, and engaged in dialogue around the future of democracy and the role of Switzerland in global governance systems. The Global Shapers Community welcomed Jack Ma, Executive Chairman, Alibaba Group, People's Republic of China, to the Foundation Board of the community during the Annual Meeting.

“As young leaders, you are part of a generation of change-makers that drive progress in communities everywhere. By welcoming you to the United Nations, I hope that we can further integrate our shared efforts for a sustainable, peaceful and prosperous future.”

Michael Møller

Director-General, United Nations Office at Geneva



“Being a Curator taught me what people can do if given the right opportunity and resources. It reminded me of what I am capable of and what, if we work together in teams, we can do to change the world.”

Ama Frimpomaa Adjei Ayim
Global Shaper, Ho Hub, Ghana

Shapers participated in a workshop that aimed to deepen collaboration between community members, and heard from Shapers Cynthia Castro on disrupting the status quo on gender, Michaela Rugwizangoga on solutions to leading in divided times, and Chantal Wong and Abdullahi Alim on the race against racism.

#WorldWeShape, a media campaign that shared Global Shapers’ visions for the future, reached 1.39 million viewers at the Annual Meeting and #ShapingDavos also connected Global Shapers in Abuja, Baku, Bangalore, Beirut, Belfast, Bhopal, Budapest, Chennai, Gaborone, Kyiv, London, Monterrey, Muscat, Paris, Portland, Quito, Seattle, Tunis, Vancouver and Yaroslavl through live two-way streaming to provide participants at the Annual Meeting with unprecedented insights from cities and issues in every major region of the world.

World Economic Forum on Latin America

April 2017 Buenos Aires, Argentina

The 38 Shapers focused on the meeting theme of Fostering Development and Entrepreneurship in the Fourth Industrial Revolution. They co-designed four sessions to ensure regional decision-makers preserve the interests of the next generation. Topics included the future of education and work, advancing regional integration and the role of identity in building an

inclusive Latin America. Shapers met the President of the Inter-American Development Bank to explore economic resilience, sustainability and competitiveness in the region.

World Economic Forum on Africa
May 2017 Durban, South Africa

In all, 50 Global Shapers gathered at the meeting, whose theme was Achieving Inclusive Growth through Responsive and Responsible Leadership. They launched the Durban Agreement on Open Africa, which advocates for border-free travel across the continent. The Shapers also met with President Zuma to explore concrete measures to integrate young people into regional policy-making.



“This community not only helps develop our leadership and community-building skills –having a seat at the table at World Economic Forum meetings also encourages us to actively take part in local and global decision-making processes. This enables us to think beyond borders, languages and cultures to dare to change the world.”

Onur Turk

Global Shaper, Istanbul Hub, Turkey

World Economic Forum on ASEAN May 2017 Phnom Penh, Cambodia

Focused on the theme, Youth, Technology and Growth, 25 Global Shapers joined the ASEAN meeting. They met with Young Global Leaders and Schwab Foundation social entrepreneurs in a unique programme to catalyse solutions that leverage the region’s digital and demographic advantages. A Young Global Leader facilitated a \$50,000 investment in a Shaper’s agricultural project, and the communities committed to working together to launch a financial literacy project across ASEAN.

World Economic Forum on the Middle East and North Africa May 2017 Dead Sea, Jordan

A total of 70 Global Shapers contributed to the theme of Enabling Generational Transformation and led a televised session titled Our Millennial World. The session included conversations with world leaders, including Khalid Abdulla-Janahi, Chairman, Vision 3, United Arab Emirates, and Omar Al Razzaz, Minister of Education of the Hashemite Kingdom of Jordan, on new solutions for society, the economy and conflict resolution. Community members also met with H.M. King Felipe VI of Spain and Fuad Masum, President of Iraq, to explore questions of identity, diversity and our shared future.

World Economic Forum Annual Meeting of the New Champions 2017

June 2017 Dalian, People’s Republic of China

The 75 Global Shapers who participated in the foremost global gathering on science, technology and innovation, held under the theme of Achieving Inclusive Growth in the Fourth Industrial Revolution, examined new ways to enable emerging technologies to work for the global good. Shapers met with Jacques Pellet, Personal Envoy of the President for China, International Committee of the Red Cross (ICRC), Geneva, to explore ways to strengthen the ICRC’s role in the country. The Shapers pledged to scale #IamtheCode in new regions, a World Economic Forum Young Global Leaders initiative to reach 1 million women and girls with science, technology, engineering and mathematics training by 2030.



Regional Activities

“I cherish the opportunity to serve young people from all over the world who believe that we must work together in diverse teams to make the world a better place, one community at a time.”

Jack Ma
Executive Chairman, Alibaba Group,
People’s Republic of China

SHAPE North America

July 2016 Minneapolis, USA

A total of 150 Global Shapers united for a four-day programme focused on the theme of Bridging Purpose. They built alliances across sectors and cultures to help solve some of the greatest challenges of cities, such as sufficient water, energy, transit and sustainability.

SHAPE Eurasia

August 2016 Kazan, Tatarstan

The 115 Global Shapers who participated in this meeting explored what sustainable development means for Eurasia and examined the role of technological innovation for enabling greener, more inclusive societies. They held discussions with the President of the Republic of Tatarstan, who delivered the opening address, as well as with 10 senior representatives of the government.

SHAPE Europe

September 2016 Athens, Greece

In all, 130 Global Shapers united to discuss the region’s most pressing issues: youth unemployment, inclusive growth and the ongoing refugee crisis. The event served as a call to action for all Hubs to enable more agile, innovative and inclusive responses to the challenges they share in their cities. After the official programme, the Shapers also visited the Skaramagas refugee camp and the UNHCR Office in Athens.

SHAPE Africa

October 2016 Port Louis, Mauritius

Under the theme, From Natural Capital to Human Capital: Unlocking Africa’s Greatest Assets, Ameenah Gurib-Fakim, President of the Republic of Mauritius, opened the meeting and called for local action to reduce the negative impact of cities on the environment. Shapers explored such topics as climate change, the circular economy and deforestation. As the first #GreenShape, the Port Louis Hub

provided recycled notepads, glass bottles and tote bags made from scrap cloth, and launched a new initiative, Green Your Hub, to encourage all Hubs to adopt sustainability practices in their daily activities.

SHAPE Asia

October 2016 Hong Kong SAR

As many as 170 Shapers came together to share insights and innovations on how best to navigate regional challenges, such as gender equality and mobility, marine conservation and transportation. They engaged in activities to shape the regional agenda through policy change, advocacy and projects, including China's Belt and Road Initiative, a campaign to create a framework for regional socio-economic cooperation.

SHAPE South Asia

September 2016 Colombo, Sri Lanka

A total of 75 Global Shapers explored the region's need to balance rapid urbanization with social inclusion and environmental protection. Under the theme, Shaping Identities, they also stressed the importance of maintaining cultural identities amid modernization, if the region is to maintain its cultural significance. Sri Lanka's Minister of Finance, Deputy Minister of Foreign Affairs and Minister of Telecommunications and Digital Infrastructure took part in the meeting.

SHAPE Latin America

April 2017 Cordoba, Argentina

In a three-day programme that took place ahead of the World Economic Forum on Latin America, 130 Global Shapers shared experiences, designed solutions and presented proposals to rethink cities. The event explored key principles for ethical leadership, including leading with purpose and heart, having two-way conversations and reconnecting with deep values. The Shapers also supported local development agencies to provide basic services to citizens in need throughout Cordoba.

“This community brought me closer to like-minded individuals, not only in my community but around the world, who are involved in large-scale events and social campaigns that challenge the status quo.”

Vivian Kwan

Global Shaper, Edmonton Hub, Canada





Governance

Foundation Board

The Global Shapers Community is led by a board of extraordinary global leaders:



Klaus Schwab
Founder and Executive Chairman,
World Economic Forum



Jaideep Bansal
Leader, Energy Access, Global
Himalayan Expedition (GHE), India;
Global Shaper, Chandigarh Hub



Layla Dong
Founder, Boshang Technology Co.,
People's Republic of China; Global
Shaper, Dalian Hub



Jack Ma*
Executive Chairman, Alibaba Group,
People's Republic of China



**H.R.H. Crown Princess Mette-Marit
of Norway**
Founding Curator, Oslo Hub



Fahd Al Rasheed
Group Chief Executive Officer and
Managing Director, King Abdullah
Economic City, Saudi Arabia



William Saito
Special Adviser, Cabinet Office of
Japan

Advisory Councils

In 2016-2017, 84 Global Shapers were selected to serve as strategic advisers to the Global Shapers Community. They reflect the diversity and spirit of the community and provide mission-critical expertise. The six Advisory Councils focus on Hub Engagement, Impact and Collaborations, Governance and Accountability, Partnerships and Events, Elections, and Alumni. Together Advisory Council members challenge Shapers to innovate, accelerate and refocus their daily work.

*While Jack Ma was approved in January 2017, he will begin his official mandate in January 2018.

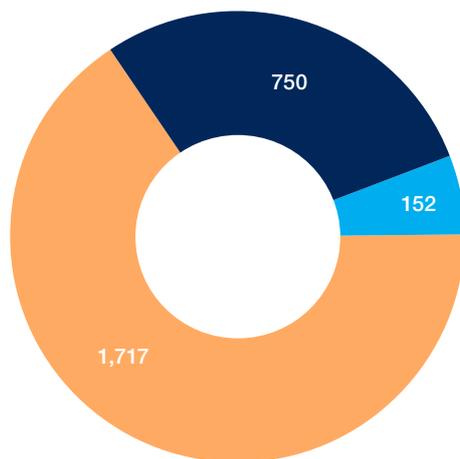
Financial Statement

Global Shapers Community Financials (2016-2017) in kCHF

Revenues

Actual (2016 - 2017)

Total Revenues 2,619

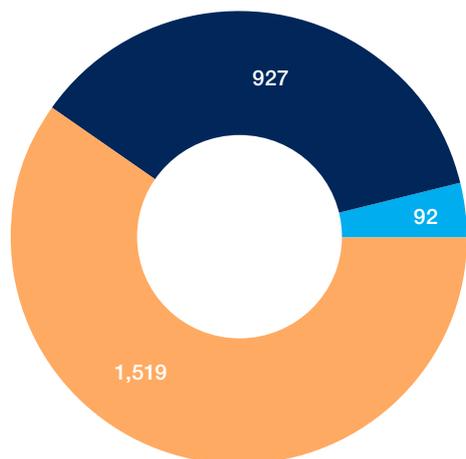


- Contribution from the World Economic Forum
- Partnerships
- Other Income

Costs

Actual (2016 - 2017)

Total Costs 2,619



- Payroll Costs
- Activity Costs
- Other Costs

Net (Contribution/Loss) 0



Partners

Through their partnership with the Global Shapers Community, the following organizations provide invaluable support to the activities and initiatives of Shaper's around the world.

Global Partner

Salesforce, Sàrl

Regional Partner

Oando Plc

National Partner

Reliance Industries Limited

Impact Partner

The Coca-Cola Company

Through their partnership with the World Economic Forum, the following organizations support the Global Shapers Community.

Forum Partners supporting the Global Shapers Community

Crescent Petroleum

GMR Group

Hanwha

MISK Foundation

Porticus

Ulmart

Vision 3

Yara International ASA

Upcoming Activities

Annual Curators Meeting

8-11 September 2017 Geneva, Switzerland

Sustainable Development Impact Summit

18-19 September 2017 New York, USA

India Economic Summit

4-6 October 2017 New Delhi, India

World Economic Forum Annual Meeting 2018

23-26 January 2018 Davos-Klosters, Switzerland

World Economic Forum on Latin America

14-15 March 2018 São Paulo, Brazil

World Economic Forum on the Middle East and North Africa

27-29 April 2018 TBC

World Economic Forum on Africa

9-11 May 2018 TBC

Annual Meeting of the New Champions 2018

26-28 June 2018 Tianjin, People's Republic of China

World Economic Forum on ASEAN

11-13 September 2018 TBC, Vietnam



List of Active Hubs

Abidjan Hub
Abu Dhabi Hub
Abuja Hub
Accra Hub
Addis Ababa Hub
Aden Hub
Aguascalientes Hub
Ahmedabad Hub
Alexandria Hub
Almaty Hub
Amman Hub
Amsterdam Hub
Anchorage Hub
Ankara Hub
Antananarivo Hub
Arusha Hub
Astana Hub
Asuncion Hub
Athens Hub
Atlanta Hub
Auckland Hub
Austin Hub
Baku Hub
Baltimore Hub
Bamako Hub
Bandar Seri Begawan Hub
Bandung Hub
Bangalore Hub
Bangkok Hub
Bangui Hub
Banjul Hub
Barcelona Hub
Barranquilla Hub
Beijing Hub
Beijing II Hub
Beirut Hub
Belfast Hub
Belgrade Hub
Belize City Hub
Belo Horizonte Hub
Berlin Hub
Bern Hub
Bhopal Hub
Bhubaneswar Hub
Bilbao Hub
Birmingham Hub
Bishkek Hub
Bissau Hub
Bogota Hub
Boise Hub
Boston Hub
Boulder Hub
Brasilia Hub
Bratislava Hub
Brazzaville Hub
Bridgetown Hub
Brisbane Hub
Brussels Hub
Bucharest Hub
Budapest Hub
Buenos Aires Hub
Bujumbura Hub
Bulawayo Hub
Cairo Hub

Calabar Hub
Calgary Hub
Cali Hub
Cambridge Hub
Canberra Hub
Cape Coast Hub
Cape Town Hub
Caracas Hub
Cartagena Hub
Casablanca Hub
Cebu Hub
Chandigarh Hub
Charlotte Hub
Chengdu Hub
Chennai Hub
Chicago Hub
Chisinau Hub
Christchurch Hub
Cleveland Hub
Cluj-Napoca Hub
Cochabamba Hub
Coimbatore Hub
Colombo Hub
Copenhagen Hub
Cordoba Hub
Corrientes Hub
Cotonou Hub
Cuernavaca Hub
Culiacan Hub
Curitiba Hub
Dakar Hub
Dalian Hub
Dallas Hub
Danang Hub
Dar es Salaam Hub
Davao Hub
Dehradun Hub
Denpasar Hub
Des Moines Hub
Detroit Hub
Dhaka Hub
Dharamsala Hub
Doha Hub
Douala Hub
Dresden Hub
Dubai Hub
Dublin Hub
Durban Hub
Dusseldorf Hub
Edinburgh Hub
Edmonton Hub
Ekaterinburg Hub
Erbil Hub
Fargo Hub
Fez Hub
Florianopolis Hub
Fortaleza Hub
Francistown Hub
Frankfurt Hub
Freetown Hub
Fukuoka Hub
Gaborone Hub
Gaya Hub
Gaza Hub

Geneva Hub
Genoa Hub
George Town, C.I. Hub
Georgetown Hub
George Town Hub
Giza Hub
Goma Hub
Guadalajara Hub
Guatemala City Hub
Guayaquil Hub
Halifax Hub
Hangzhou Hub
Hanoi Hub
Harare Hub
Helsinki Hub
Ho Chi Minh City Hub
Ho Hub
Hong Kong Hub
Honolulu Hub
Houston Hub
Hubli Hub
Hulunbuir Hub
Hyderabad Hub
Ibadan Hub
Iloilo Hub
Imphal Hub
Indianapolis Hub
Indore Hub
Irbid Hub
Irvine Hub
Islamabad Hub
Istanbul Hub
Ithaca Hub
Ivanovo Hub
Jaipur Hub
Jakarta Hub
Jeddah Hub
Johannesburg Hub
Joinville Hub
Juba Hub
Kabul Hub
Kaliningrad Hub
Kampala Hub
Kandahar Hub
Kandy Hub
Kankan Hub
Kano Hub
Karachi Hub
Kathmandu Hub
Kazan Hub
Kharkiv Hub
Khartoum Hub
Khorar Hub
Kigali Hub
Kingston Hub
Kinshasa Hub
Kochi Hub
Kohima Hub
Kolkata Hub
Kuala Lumpur Hub
Kumasi Hub
Kyiv Hub
Kyoto Hub
Lagos Hub

Lahore Hub
Lancaster Hub
La Paz Hub
Las Vegas Hub
Leon Hub
Libreville Hub
Lilongwe Hub
Lima Hub
Lisbon Hub
Ljubljana Hub
Lomé Hub
London Hub
Los Angeles Hub
Luanda Hub
Lucknow Hub
Lugano Hub
Lusaka Hub
Luxembourg City Hub
Lviv Hub
Lyon Hub
Madrid Hub
Managua Hub
Manama Hub
Manaus Hub
Manila Hub
Manizales Hub
Maputo Hub
Marrakech Hub
Maseru Hub
Mbabane Hub
Medellin Hub
Meknes Hub
Melbourne Hub
Mendoza Hub
Mexico City Hub
Miami Hub
Milan Hub
Milwaukee Hub
Mindelo Hub
Minneapolis Hub
Minsk Hub
Mogadishu Hub
Monrovia Hub
Montego Bay Hub
Monterrey Hub
Montevideo Hub
Montreal Hub
Morelia Hub
Moroni Hub
Moscow Hub
Mumbai Hub
Munich Hub
Muscat Hub
N'Djamena Hub
Nablus Hub
Nagpur Hub
Nairobi Hub
Nanjing Hub
Nassau Hub
Newark Hub
New Delhi Hub
New Orleans Hub
New York Hub
New York II Hub

Niamey Hub
Nice Hub
Nicosia Hub
Norfolk Hub
Nouakchott Hub
Novosibirsk Hub
Odessa Hub
Oranjestad Hub
Orlando Hub
Osaka Hub
Oslo Hub
Ottawa Hub
Ouagadougou Hub
Oxford Hub
Palo Alto Hub
Panama City Hub
Panjim Hub
Paramaribo Hub
Paris Hub
Pathum Thani Hub
Patna Hub
Perth Hub
Philadelphia Hub
Phoenix Hub
Pittsburgh Hub
Port-Au-Prince Hub
Port Harcourt Hub
Portland, ME Hub
Portland Hub
Port Louis Hub
Porto Alegre Hub
Port of Spain Hub
Prague Hub
Praia Hub
Prishtina Hub
Providence Hub
Puebla Hub
Pune Hub
Quito Hub
Rabat Hub
Raleigh Hub
Ramallah Hub
Rawalpindi Hub
Rio de Janeiro Hub
Riyadh Hub
Rome Hub
Rosario Hub
Sacramento Hub
Salvador da Bahia Hub
Sana'a Hub
San Diego Hub
San Francisco Hub
San Jose Hub
San Juan Hub
San Salvador Hub
Santiago Hub
Santo Domingo Hub
Sao Paulo Hub
Sarajevo Hub
Saratov Hub
Seattle Hub
Seoul Hub
Shanghai I Hub
Shanghai II Hub

Shanghai Yangpu Hub
Shanghai Zizhu Hub
Sharjah Hub
Shenyang Hub
Shenzhen Hub
Singapore Hub
Skopje Hub
Sofia Hub
Soweto Hub
St. Petersburg Hub
Stellenbosch Hub
Sumgait Hub
Sunyani Hub
Surat Hub
Suva Hub
Suzhou Hub
Sydney Hub
Taipei Hub
Tallinn Hub
Tamale Hub
Tanta Hub
Tbilisi Hub
Tegucigalpa Hub
Tel Aviv Hub
Tianjin Hub
Tijuana Hub
Tokyo Hub
Tomsk Hub
Toronto Hub
Tripoli Hub
Tripoli - LB Hub
Tshwane Hub
Tunis Hub
Turin Hub
Ulaanbaatar Hub
Ulan-Ude Hub
Uyo Hub
Vancouver Hub
Venice Hub
Victoria-BC Hub
Victoria Hub
Vienna Hub
Vientiane Hub
Vilnius Hub
Vladivostok Hub
Warsaw Hub
Washington D.C. Hub
Washington D.C. II Hub
Windhoek Hub
Xi'an Hub
Yangon Hub
Yaoundé Hub
Yaroslavl Hub
Yerevan Hub
Yinchuan Hub
Yokohama Hub
Zagreb Hub
Zurich Hub



Thank you to all Global Shapers team members as of June 2017, who worked tirelessly to support hubs and inspire positive change.

Yemi Babington Ashaye
Head of the Global Shapers Community

Wadia Ait Hamza
Deputy-Head of the Global Shapers Community

Chidiogo Akunyili

Shimer Diao

Ravi Kaneriya

Albina Krasnodemska

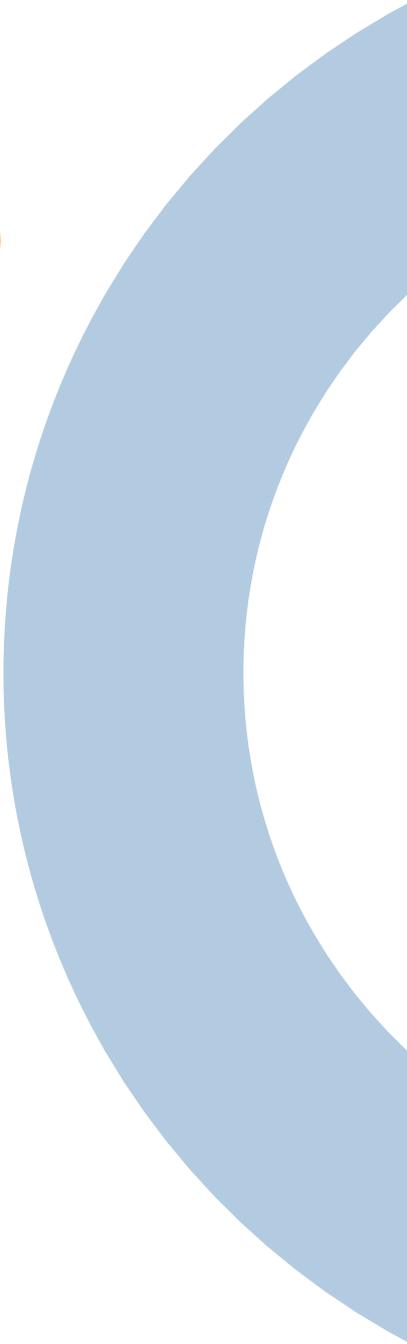
Goy Phumtim

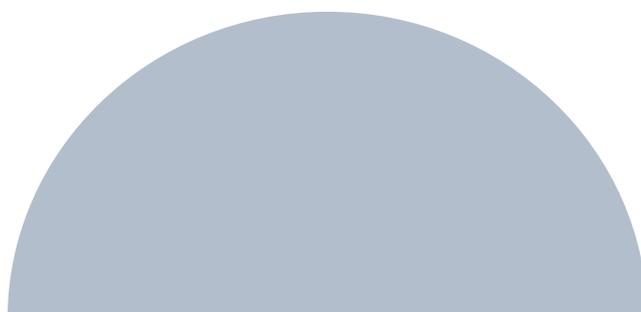
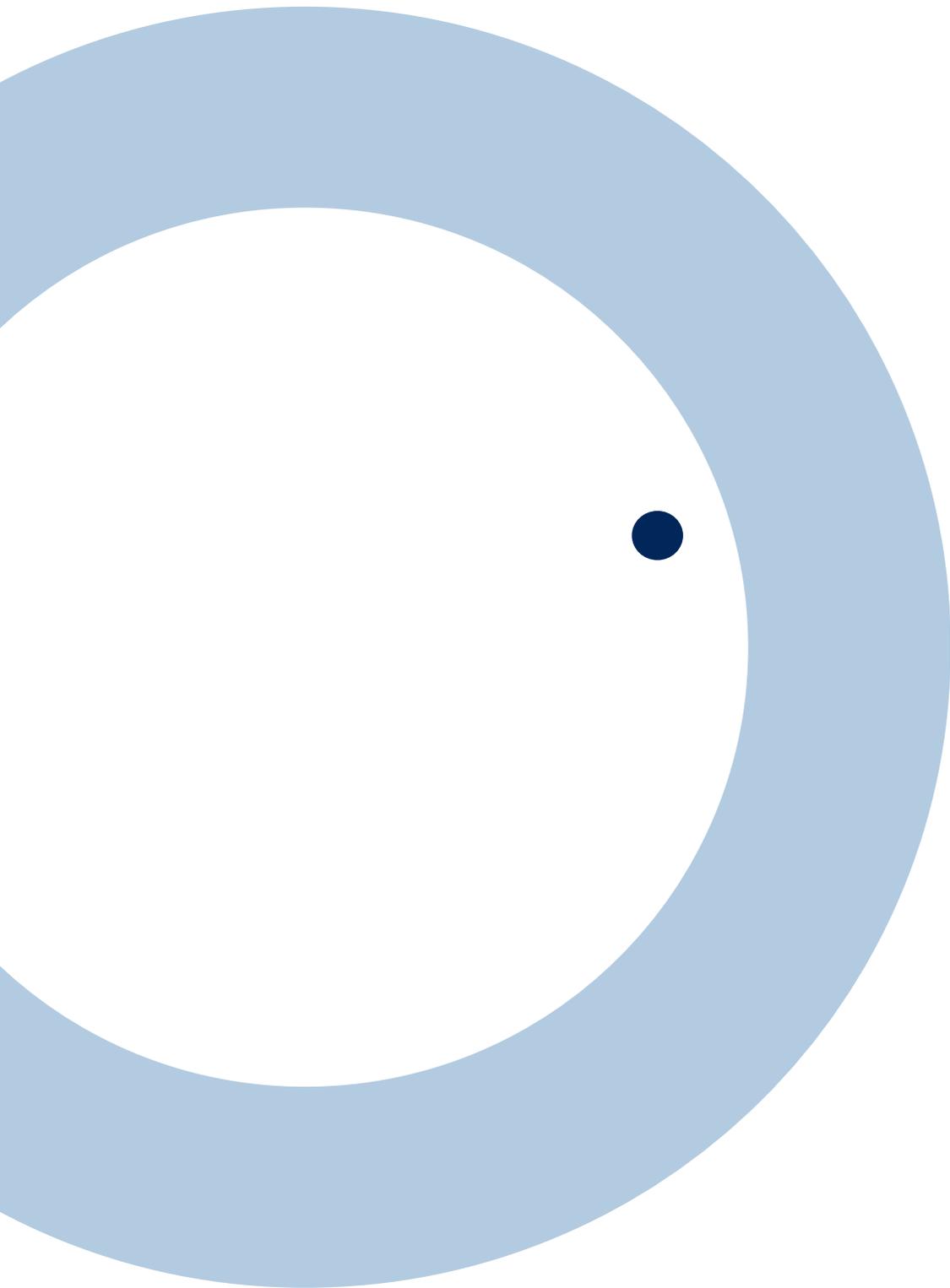
Natalie Pierce

Nashengena Popper

Pierre Saouter

Jakub Tyrakowski







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IMPROVING THE STATE
OF THE WORLD

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