

Future of Urban Development initiative China Working Group launch event

Beijing, China, 14th Oct 2013

Event Summary

The Future of Urban Development Initiative by the World Economic Forum (WEF) serves as a partner in transformation for cities around the world as they address major urban challenges, and aims to make innovation accessible to city leaders and businesses in a mutually beneficial setting.

Following a successful pilot in Tianjin in 2012, the initiative will significantly scale up its work in China in 2013-2014 term. Through the scale-up:

- The Champion City Model will be replicated with 2 additional Chinese cities:
 - Dalian, the host city of WEF's Summer Davos and a major port city of North Eastern China
 - Zhangjiakou, an old industry town at the north western corridor of Beijing seeking sustainable transformation
- Through the process, experts and industry leaders will work closely with mayors of the Champion Cities to formulate innovative recommendations to address 3 common urbanization challenges and then catalyse implementation:
 - Urban energy management
 - o Integrated urban land and transportation planning
 - Sustainable industrial restructuring and development
- Insights from the in-depth work with Champion Cities will be shared with a broader audience of cities, industry leaders and experts to maximize impact.

In order to achieve the ambitious goals, a China Working Group (CWG) has been set up to play key bridging role between international experts and industry leaders serving on a global Advisory Board and the Chinese Champion Cities. The CWG consists of senior executives or experts with extensive urbanization experiences in China.

The initiative organized a China Working Group launch event on 14th Oct 2013, to officially kick off the CWG community and brief the participating experts regarding the new Champion Cities, focused urbanization challenges and the outcomes of the initial discussion with the leaders of Dalian and Zhangjiakou during the Future of Urban Development initiative private session at the Annual Meeting of the New Champions (Summer Davos) 2013 in Dalian, as well as obtaining suggestions and feedbacks from the experts regarding how the initiative could best work with the cities to address their urban challenges.

Summary of key discussion points:

- The existing China Working Group members are mostly technical experts and it would be good if more economists are invited to join the group; in addition, more experts from the business community is also helpful, in particular real estate developers, as they are the organizations on the ground implementing urban development projects.
- The initiative should develop mechanisms to track and evaluate the extent of implementation of the Champion Cities regarding the strategic recommendations developed during the 7-step process. The initiative has already launched its "alumini program" with the inaugural Champion City –Tianjin, and the tracking mechanism could be very useful.
- When working with the Champion Cities, in addition to engage the city leaders such as the
 mayors, it is also very important to involve as many relevant governmental agencies and
 other key stakeholders as possible to have the most comprehensive understanding of the
 real challenges cities facing, e.g. local DRCs, functional departments responsible for

transportation, utilities, energy and other infrastructures, key local businesses, academics, communities etc.

- The initiative need to understand the real challenge Champion Cities are facing, not just on the surface, but to understand what's the main barriers/obstacles, why things are not happening as they should be, so that the solutions developed will be really helpful to the cities.
- There are many existing urbanization related initiatives in China already, and a common issue these initiative/projects encounter are the recommendations developed are not very well adopted and implemented. To address this, one the one hand, the recommendations developed need to be more effective, commercially viable, tailored to the cities' needs while considering the accommondating capacity of the cities; on the other hand, expectations from all the key stakeholders, from the mayors to the communities, need to be collected, analyzed and aligned to make the outcome impactful.
- While developing city level strategies, national level plans and targets also need to be considered, e.g. the energy intensity targets and carbon intensity targets of the 12th Five Year Plan (FYP), the recently announced PM 2.5 targets.
- Currently the initiative is mostly focusing on themes such as energy, transport, urban
 planning and industries, but urbanization challenges Chinese cities facing also include other
 aspects, e.g. social welfare of the migrate workers, governmental debt problems etc. It
 would be good if the initiative could look at these as well in the future
- While the initiative looking at international best practices the Champion Cities could leverage, it should not just focusing on examples from the developed countries, experiences and lessons learnt from developing world, in particular cities currently under stress, are also valuable.
- The currently selection of Champion Cities are mostly focusing on cities with good development potential. It is probably also worth selecting cities on the wrong pathways, e.g. Erdos in Inner Mongolia famous for its ghost towns, and advice them on how to turn things around.

Participant list (with Contact details)

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