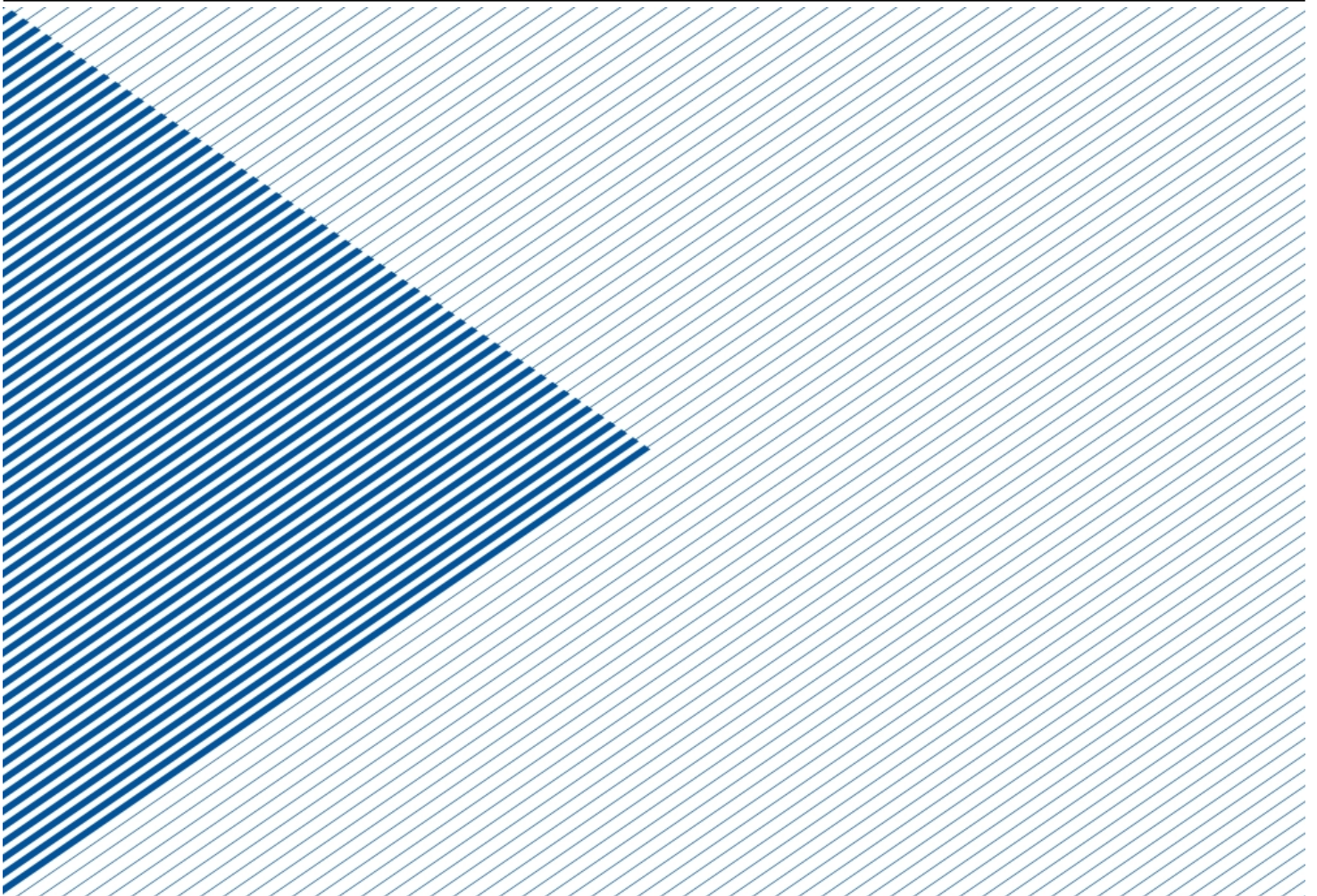


Global Agenda

Annual Meeting of the New Champions 2013 Programme

Dalian, People's Republic of China 11-13 September



Programme Pillars

Programme Icons

Programme Mentors

Transforming Industry Ecosystems



Arts and Culture



BetaZone



Forum Debate



IdeasLab



Televised session

Unleashing Innovation



Workshop / WorkStudio /
WorkSpace session



Interpretation

Building Societal Resilience



On the record

Connecting Markets



Solutions

Oleg V. Deripaska, Chief Executive Officer, RUSAL, Russian Federation

Hikmet Ersek, President and Chief Executive Officer, The Western Union Company, USA

Augie K. Fabela II, Co-Founder and Chairman Emeritus, VimpelCom, Netherlands

Andrea Illy, Chairman and Chief Executive Officer, illycaffè, Italy

André Kudelski, Chairman of the Board and Chief Executive Officer, Kudelski Group, Switzerland

Ellen Kullman, Chair of the Board and Chief Executive Officer, DuPont, USA

Rich Lesser, Global Chief Executive Officer and President, The Boston Consulting Group, USA

Liu Jiren, Chairman and Chief Executive Officer, Neusoft Corporation, People's Republic of China; Global Agenda Council on Emerging Multinationals

Giuseppe Recchi, Chairman, Eni, Italy

Zola Tsotsi, Chairman, Eskom Holdings, South Africa

Wang Jianlin, Chairman and President, Dalian Wanda Group, People's Republic of China

09.00 - 10.00

Dalian International Conference Center - Studio

1 betazone/sustainable growth

The Quest for Sustainable Growth

Scientist Johan Rockström fuses science with imagery to uncover the truth about humanity's relationship with Earth and the quest for a prosperous future within our environmental boundaries.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



09.00 - 10.00

Dalian International Conference Center - Forum

2 digital ecosystem

Strategic Shifts in the Digital Ecosystem

What trends, business models and emerging technologies are transforming the digital world?

Dimensions to be addressed:

- Rapid rise of the mobile economy
- Pervasiveness of cloud computing and networked devices
- Changing privacy norms and regulatory environments

Simultaneous interpretation in English, Mandarin Chinese and Japanese



09.00 - 10.00

Dalian International Conference Center - Davos

3 energy ecosystem

Strategic Shifts in the Energy Ecosystem

What trends, business models and emerging technologies are transforming the energy industry?

Dimensions to be addressed:

- Unconventional energy revolution
- Renewable energy market uncertainties
- New distribution technologies

This session is linked to initiatives and communities of the Forum. Roberto Bocca is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



09.00 - 10.00

Dalian International Conference Center - Geneva

4 investment trends

The New Investment Context

What investment trends are having an impact on competitiveness and influencing foreign direct investment flows?

Dimensions to be addressed:

- FDI trends in emerging versus industrialized economies
- Navigating multilateral, regional and bilateral investment treaties
- Understanding the barriers to FDI flows

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



09.00 - 10.00

Dalian International Conference Center - Lugano

5 phoenix/rebranding china

Rebranding China Inc.

Now firmly positioned as the world's second-largest economy, how is China's corporate image changing globally?

Dimensions to be addressed:

- Building brand equity abroad
- Driving growth via global acquisitions
- Addressing intellectual property challenges

This session was developed in partnership with Phoenix Television and Dalian Television.

This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



09.15 - 10.30

Dalian International Conference Center - IdeasLab 1

7 ideasl原因/mit

IdeasLab: Rethinking Education with the Massachusetts Institute of Technology

How are breakthroughs in education transforming learning and research?

Discover and debate in the IdeasLab:

- Idea 1: Exploring the power of collective learning
- Idea 2: Improving education with blended learning models
- Idea 3: Engineering education systems with data-based analytics
- Idea 4: Embedding sensing systems for interactive learning

Simultaneous interpretation in English and Mandarin Chinese



Wednesday 11 September

09.15 - 11.15

Dalian International Conference Center -
WorkSpace

6 breakthrough innovation

The State of Innovation

Demographic trends, disruptive technologies and generational change point to a future that will require greater innovation. Will the pace of innovation be able to keep up with the demands of the 21st century? Join chief technology officers, chief innovation officers, chief science officers, Members of the Forum's New Champions communities and other experts in this brainstorming session to explore facets of this critical issue.

Session objectives:

- Explore new applications of old technology
- Highlight disruptive discoveries in science
- Understand cross-disciplinary models of innovation

*Simultaneous interpretation in English and
Mandarin Chinese*



10.00 - 10.30

Dalian International Conference Center - Village.

8 innovate/day 1

Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

10.30 - 11.30

Dalian International Conference Center - Davos

10 east asia

Rethinking East Asia

How can trade, investment and cultural diplomacy mitigate political tensions in light of recent leadership transitions in China, Japan and Korea?

Dimensions to be addressed:

- Trading and investing for regional prosperity
- Exploring win-win business opportunities
- Connecting through the arts and culture

*Simultaneous interpretation in English, Mandarin
Chinese and Japanese*

This session is on the record and webcast live.



10.30 - 11.30

Dalian International Conference Center - Forum

11 manufacturing ecosystem

Strategic Shifts in the Manufacturing Ecosystem

What trends, business models and emerging technologies are transforming manufacturing?

Dimensions to be addressed:

- Rise of plug-and-play manufacturing
- Widespread availability of 3D printing
- Access to cheap energy sources

Simultaneous interpretation in English, Mandarin Chinese and Japanese



10.30 - 11.30

Dalian International Conference Center - Geneva

13 state of the arts

State of the Arts in China

How are developments in the arts mirroring changes in contemporary culture in China?

Dimensions to be addressed:

- Outlook for artists in China
- Evolving relationship between art and business
- China's growing importance in the art world

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



10.30 - 11.30

Dalian International Conference Center - Studio

9 china risk resilience

Global Risks: The China Context

Where is China most and least resilient in the context of global risks?

Dimensions to be addressed:

- Assessing macroeconomic risks
- Adapting to climate change
- Responding to digital wildfires
- Managing antibiotic resistance

This session is related to the World Economic Forum's Global Risks report special edition for China.

This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.

This session is open to reporting press.



10.30 - 11.00

Dalian International Conference Center - Lugano

12 mentor/recchi

High Growth: High Risk?

Giuseppe Recchi shares insights on effective approaches to doing business in highly unpredictable and volatile, albeit dynamic, growth markets.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



10.45 - 11.30

Dalian International Conference Center - Basel

14 mentor/deripaska

Reinventing China-Russia Relations

Oleg V. Deripaska shares insights on how a Sino-Russian strategic partnership can help to fuel growth in Asia.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



11.30 - 13.00

Dalian International Conference Center - IdeasLab 2

15 resource industry ecosystem

Strategic Shifts in the Extractive Resource Industry

What trends, business models and emerging technologies are transforming the extractive resource industry?

Session objectives:

- Map key drivers and issues in resource management
- Explore implications of water-energy-resource nexus
- Discuss new business models for resource use and extraction

This session is linked to initiatives and communities of the Forum. Alex Wong is available to brief participants.

Simultaneous interpretation in English and Mandarin Chinese



11.45 - 13.00

Dalian International Conference Center - IdeasLab
1

16 ideasl原因/peking

IdeasLab: Building China's Digital Future with Peking University

How are social media and e-commerce affecting Chinese culture and society?

Discover and debate in the IdeasLab:
Idea 1: Impact of social media on trust and innovation

Idea 2: Rise of new leadership styles
Idea 3: Big data ecosystem and public good

Idea 4: Big data, e-commerce and privacy issues

Simultaneous interpretation in English and Mandarin Chinese



12.00 - 13.00

Dalian International Conference Center - Davos

19 development imperative

Driving Smart Development

How can science deliver solutions to global development challenges?

Dimensions to be addressed:

- Determining strategic research priorities
- Ensuring mechanisms to scale breakthroughs
- Developing global funding models

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



12.00 - 13.00

Dalian International Conference Center - Geneva

20 entrepreneur of tomorrow

The Entrepreneur of Tomorrow

What qualities distinguish the next generation of entrepreneurs?

Dimensions to be addressed:

- Embracing failure on the path to success
- Understanding cultural nuances in business
- Drawing connections to unrelated disciplines

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



12.00 - 13.00

Dalian International Conference Center - Forum

21 healthcare ecosystem

Strategic Shifts in the Healthcare Ecosystem

What trends, business models and emerging technologies are transforming healthcare?

Dimensions to be addressed:

- Prevention via lifestyle and technology
- Advances in personalized medicine and digital health
- Shifts in regulatory and investment patterns

Simultaneous interpretation in English, Mandarin Chinese and Japanese



12.00 - 13.00

Dalian International Conference Center - Lugano

22 latin america

Latin America in the Global Economy

How are new partnerships and paradigms repositioning Latin America in the global economy?

Dimensions to be addressed:

- Alliances for intra-regional cooperation
- Extra-regional strategic relationships
- Models for competitiveness and economic sustainability

Simultaneous interpretation in English, Mandarin Chinese and Spanish

This session is on the record and webcast live.



12.00 - 12.45

Dalian International Conference Center - Basel

23 mentor/lesser

Globalizing Growth

Rich Lesser exchanges insights with the New Champions community on how globalizing companies can succeed through sustainable value creation.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



Wednesday 11 September

13.00 - 14.00

Dalian International Conference Center - Village

24 wednesday lunch

Community Lunch

Participants are cordially invited to a buffet lunch in the Village within the Dalian International Conference Center.

13.00 - 13.10

Dalian International Conference Center - Davos

25 young scientists

Celebrating the 2013 Young Scientists

Join the New Champions community to celebrate the 2013 class of Young Scientists of the World Economic Forum.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



13.30 - 14.00

Dalian International Conference Center - Village.

26 innovate/day 1

Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

Wednesday 11 September

14.00 - 15.00

Dalian International Conference Center - Studio

27 big data

Forum Debate: Big Data or Big Hype?

Are the opportunities of big data overinflated?

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.

Debating this question:



14.00 - 15.15

Dalian International Conference Center - IdeasLab 1

30 ideasl原因lab/johns hopkins

IdeasLab with Johns Hopkins SAIS: The Geopolitics of Energy

What is the geopolitical landscape of energy, both globally and regionally?

Discover and debate in the IdeasLab:
Idea 1: New foreign policy environment
Idea 2: Chinese domestic energy politics and civil nuclear power
Idea 3: Emerging geopolitics of Eurasian energy
Idea 4: China's Africa challenge

Simultaneous interpretation in English and Mandarin Chinese



14.00 - 15.00

Dalian International Conference Center - Geneva

29 creative economy

The Promise of the Creative Economy

How can the potential of the creative economy be realized?

Dimensions to be addressed:

- Economic benefits of creative clusters
- Enablers of joint ventures in creative industries
- Strategies to identify and attract creative talent

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



14.00 - 15.15

Dalian International Conference Center - Forum

32 organizational agility

Organizing a Transformation

How can a large and complex organization become more agile and resilient?

Dimensions to be addressed:

- Adopting an intrapreneurial mindset
- Rethinking governance models
- Transforming operations and processes

Simultaneous interpretation in English, Mandarin Chinese and Japanese



14.00 - 15.00

Dalian International Conference Center - Lugano

28 caixin/likonomics

China Financial Outlook

Is China's financial system ready for "Likonomics"?

Dimensions to be addressed:

- Reducing state-led investment
- Deleveraging to slash debt
- Liberalizing interest rates

This session was developed in partnership with Caixin Media.

This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



15.00 - 15.30

Dalian International Conference Center - Village.

33 innovate/day 1

Innovate!

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Wednesday 11 September

15.30 - 16.30

Dalian International Conference Center - Studio

34 betazone/asia museum

Asia's Museum of the Future

Discover plans for Hong Kong's M+, Asia's first global museum, exploring the world of visual culture.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



15.30 - 16.30

Dalian International Conference Center - Geneva

35 civil society ecosystem

Strategic Shifts in Societal Ecosystems

What trends, business models and emerging technologies are transforming the relationship between business and civil society?

Dimensions to be addressed:

- Engagement with the rising middle class in emerging markets
- Provision of technical assistance to support business innovation
- Rapid rise in non-governmental delivery of public services
- Shifts in regulatory and funding patterns

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



15.30 - 16.30

Dalian International Conference Center - Lugano

36 growth imperative

Reinventing Growth

How will future growth be delivered with the declining potency of long-standing growth models?

Dimensions to be addressed:

- Limitations of export-led models
- Collapsing high-leverage systems
- Shifting to smart-growth models
- Implementing difficult structural reforms

Simultaneous interpretation in English, Mandarin Chinese, Japanese and Russian

This session is on the record and webcast live.



15.30 - 16.30

Dalian International Conference Center - Davos

37 leadership

Leading in a Complex World

How do leaders succeed amid rapid technological, economic and social shifts?

Dimensions to be addressed:

- Changing decision-making paradigms
- Adapting to new societal norms
- Managing misinformation

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



15.30 - 16.30

Dalian International Conference Center - Forum

39 urban ecosystems

Strategic Shifts in Urban Ecosystems

What trends, business models and emerging technologies are transforming urbanization?

Dimensions to be addressed:

- Quest for resource- and energy-efficient cities
- Societal challenge of urban decay
- Smart building materials and sensor technologies

This session is linked to initiatives and communities of the Forum. Alex Wong is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



15.30 - 16.15

Dalian International Conference Center - Basel

38 mentor/wang jianlin

Successful Strategies for Global Alliances

Wang Jianlin shares insights on the crucial role that corporate culture, values and leadership play in creating fruitful global alliances.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



Wednesday 11 September

17.00 - 17.10

Dalian International Conference Center - Plenary Hall

40 welcome

Welcome to the Annual Meeting of the New Champions 2013

Simultaneous interpretation in English, Mandarin Chinese, Japanese and Russian

This session is on the record and webcast live.



17.10 - 18.00

Dalian International Conference Center - Plenary Hall

41 opening plenary

Opening Plenary with Premier Li Keqiang

Simultaneous interpretation in English, Mandarin Chinese, Japanese and Russian

This session is on the record and webcast live.



Thursday 12 September

07.45 - 08.30

Dalian International Conference Center - Forum

42 news 1

In the News

Join a breakfast discussion with international media leaders to debate the headline issues of the day in business and world politics.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



08.30 - 11.30

Dalian International Conference Center

43 dalian opportunity visit

Dalian Opportunity Visit: IT Industry Tour

This half-day excursion includes site visits to the Ascendas IT Park and Neusoft Software Park in the Dalian Hi-tech Zone.

Please refer to the private area of the website for a detailed excursion programme. Seats are available on a first-come, first-served basis with a maximum of 50 participants. Buses leave from the Dalian International Conference Center.

To reserve a seat, please RSVP to Mr Xin Miao by e-mail at nickshine1012@foxmail.com, or by telephone at +86 411 8363 9627.

09.00 - 10.00

Dalian International Conference Center - Studio

45 betazone/twittamentary

The Truth about Tweeting

Documentary filmmaker Tan Siok Siok shows excerpts from her latest work *Twittamentary*, a crowdsourcing experiment that captures how social media is radically transforming our lives.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



09.00 - 10.00

Dalian International Conference Center - Forum

44 alternative investment

Alternative Investment in Asia

How can alternative investment models help to unlock the growth potential of Asia's emerging markets?

Dimensions to be addressed:

- Revisiting the role of private equity, venture capital and hedge funds
- Diversifying funding opportunities for small and medium-sized enterprises
- Channelling investment into higher value-added sectors

This session is linked to initiatives and communities of the Forum. Michael Drexler is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



09.00 - 10.00

Dalian International Conference Center - Geneva

46 environmental boundaries

Building within Boundaries

How are policies and industries building resilience in the face of environmental boundaries?

Dimensions to be addressed:

- Innovative economic models
- Cross-sectoral partnerships
- Breakthroughs in research and development

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



09.15 - 10.30

Dalian International Conference Center - IdeasLab 1

48 ideaslab/oxford

IdeasLab: Avoiding Collective Failure with the University of Oxford

What innovative solutions will help avoid collective failure in addressing global responsibilities?

Discover and debate in the IdeasLab:

Idea 1: Balancing individual needs and global responsibilities

Idea 2: Feeding the world -- tensions and trade-offs

Idea 3: Prescribing the future -- antimicrobial drug resistance

Idea 4: Spotting weakest links -- infrastructure vulnerability and natural hazards

Simultaneous interpretation in English and Mandarin Chinese



Thursday 12 September

09.15 - 10.15

Dalian International Conference Center - Lugano

47 cctv/consumer nation

China's Consumer Nation

How will China's transformation into a "consumer nation" affect the nation and the world?

Dimensions to be addressed:

- Impact on global consumer markets
- Expectations of a growing middle class
- Impact on resources and the environment

This session was developed in partnership with CCTV.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



10.00 - 10.30

Dalian International Conference Center - Village.

49 innovate/day 2

Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

10.30 - 11.45

Dalian International Conference Center - IdeasLab 2

51 ideaslab/fudan

IdeasLab: Solutions for a Healthier China with Fudan University

What actions and innovations could help ensure better health in China?

Discover and debate in the IdeasLab:

Idea 1: Pollution, smog and public health in Chinese cities

Idea 2: Impact of mobile technology and cloud computing on maternal health

Idea 3: Digital healthcare services and public health management

Idea 4: Appropriate public policy measures for an ageing population

Simultaneous interpretation in English and Mandarin Chinese



10.30 - 11.15

Dalian International Conference Center - Geneva

50 conversation/hunt

Transforming Education Models

Nobel Prize-winning biochemist Tim Hunt shares his insights into how to build science education models to foster innovation.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



10.30 - 11.30

Dalian International Conference Center - Davos

52 japan

Abenomics: An Early Assessment

How will Japan's fiscal and monetary strategy play out regionally and globally in the near and long term?

Dimensions to be addressed:

- Boosting growth through fiscal stimulus
- Injecting momentum through monetary easing
- Achieving long-term competitiveness through structural reforms

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



10.30 - 11.30

Dalian International Conference Center - Studio

54 solutions/healthy living

Innovating for Healthy Living

What innovative approaches are revolutionizing healthcare around the world?

Dimensions to be addressed:

- Incentives for prevention and healthy lifestyles
- Innovative treatments and therapies
- New science, synergies and systems

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



10.30 - 11.30

Dalian International Conference Center - Forum

55 value chain

Surviving Value Chain Shocks

How are companies and governments building resilience into global value chains?

Dimensions to be addressed:

- Deploying agile strategies and contingency planning
- Developing policies to address supply chain barriers
- Optimizing information exchange and digital disruption
- Balancing quality assurance, security and efficiency

Simultaneous interpretation in English, Mandarin Chinese and Japanese



10.30 - 11.00

Dalian International Conference Center - Lugano

53 mentor/fabela

The Sustainable Start-up

Augie K. Fabela II shares his experience on how to build a sustainable start-up and turn it into a successful global company.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



11.30 - 12.15

Dalian International Conference Center - Basel

56 mentor/ersek

Financial Inclusion through Innovation

Hikmet Ersek exchanges insights with the New Champions community on how hybrid cash and digital payments are creating new avenues for innovation and accelerating financial inclusion.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



11.45 - 13.00

Dalian International Conference Center - IdeasLab
1

57 ideaslab/nature

IdeasLab: Transformative Science with Nature Magazine

How are breakthroughs in science transforming the world?

Discover and debate in the IdeasLab:

Idea 1: The wired citizen - which technology diet for the 21st century?

Idea 2: New quantum frontiers

Idea 3: What is network science?

Idea 4: Quantum technologies of the future

Simultaneous interpretation in English and Mandarin Chinese



12.00 - 13.00

Dalian International Conference Center - Studio

59 cyber resilience

Protecting the Digital Economy

As people, processes and things become more connected, how should cyber risks be managed?

Dimensions to be addressed:

- Developing effective response mechanisms
- Adopting legal frameworks against cyber criminals
- Protecting critical infrastructure

This session is related to the World Economic Forum's Partnering for Cyber Resilience Initiative. Alan Marcus is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



12.00 - 13.00

Dalian International Conference Center - Davos

60 europe

The Future of Europe

What are the medium-term prospects for European integration and reforms?

Dimensions to be addressed:

- Ensuring economic policy coordination and banking union
- Maintaining momentum for institutional and structural reforms
- Improving market conditions and competitiveness

Simultaneous interpretation in English, Mandarin Chinese, Japanese and Bulgarian

This session is on the record and webcast live.



12.00 - 13.00

Dalian International Conference Center - Forum

61 infrastructure imperative

Unlocking Infrastructure Financing

How can countries stimulate private-sector investment for critical infrastructure development?

Dimensions to be addressed:

- Building new models to reduce investment risk
- Attracting long-term investors and savings from unconventional sources
- Public-private partnerships to support regional infrastructure needs

This session is linked to initiatives and communities of the Forum. Alex Wong is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



12.00 - 13.00

Dalian International Conference Center - Geneva

62 trade

Global Trade Shifts

With the Doha Round stalled, how will the surge in cross-regional trade agreements impact global supply chains, global growth and geopolitics in Asia?

Dimensions to be addressed:

- Impact of the Trans-Pacific Partnership (TPP)
- Impact of the Transatlantic Trade and Investment Partnership (TTIP)
- Impact of Regional Comprehensive Economic Partnership (RCEP)

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



12.00 - 13.00

Dalian International Conference Center - Lugano

58 caijing/china global

China Goes Global

How are Chinese cross-border investments and acquisitions transforming industries and markets?

Dimensions to be addressed:

- Learning from success and failure
- Prioritizing long-term over low-cost strategies
- Understanding policy considerations and business best practices in the Going Out strategy

This session was developed in partnership with Caijing Magazine.

This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



Thursday 12 September

13.00 - 14.15

Dalian International Conference Center - Village

63 thursday lunch

Community Lunch

Participants are cordially invited to a buffet lunch in the Village within the Dalian International Conference Center.

13.30 - 14.00

Dalian International Conference Center - Village.

64 innovate/day 2

Innovate!

Meet and exchange ideas with disruptive innovators from the New Champions community who are demonstrating the power of innovation through their cutting-edge technologies, new products and original ideas at any one of five "Innovate!" zones in the Village.

14.00 - 15.00

Dalian International Conference Center - Davos

67 innovation ecosystem

Building Innovation Ecosystems

How are breakthrough innovations designed, developed and delivered?

Dimensions to be addressed:

- Supporting interdisciplinary and global partnerships
- Balancing basic and applied research needs
- Developing new criteria to evaluate funding
- Rethinking the role of government and industry

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



14.00 - 15.00

Dalian International Conference Center - Forum

68 ip and digital

Intellectual Property in a Digital World

How will intellectual property rights adapt to the explosion in the digital distribution of creative content?

Dimensions to be addressed:

- Enabling new business models with technology
- Blurring lines between creators and consumers
- Closing the gap between global trade and national legal frameworks

Simultaneous interpretation in English, Mandarin Chinese and Japanese



14.00 - 15.00

Dalian International Conference Center - Lugano

65 cnbc/growth compass

The New Growth Compass

As global economic prospects improve, what sectors and economies are driving the recovery?

Dimensions to be addressed:

- Unlocking consumer spending
- Navigating the new normal for macroeconomic policy
- Capitalizing on technology and talent

This session was developed in partnership with CNBC.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



14.00 - 15.45

Dalian International Conference Center - Workspace

66 global success

Achieving Global Success in a Chinese Way

How can Chinese firms succeed in the global marketplace?

Session objectives:

- Examine the role of global management and marketing strategies
- Understand the importance of talent and HR strategies
- Discuss innovation management
- Explore supply chain management

This session was developed in partnership with the China Europe International Business School (CEIBS).

This session is related to the World Economic Forum's Chinese Globalizers project. Olivier Schwab is available to brief participants.

Simultaneous interpretation in English and Mandarin Chinese



Thursday 12 September

14.15 - 15.15

Dalian International Conference Center - Studio

69 betazone/cognition and design

The Attentional Mind

Graphic designer Beat Baudenbacher and behavioural scientist Eldar Shafir explore cognition and design to reveal the triggers that capture our attention when we are overwhelmed by an overload of information.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



14.15 - 15.15

Dalian International Conference Center - Geneva

71 revival of traditions

Something Old, Something New

How can traditional practices help maintain a creative edge?

Dimensions to be addressed:

- Reviving crafts to encourage local employment
- Preserving cultural heritage
- Revitalizing and promoting traditional neighbourhoods

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



14.15 - 15.00

Dalian International Conference Center - Basel

70 mentor/liu jiren

Meeting the Talent Imperative

Liu Jiren shares his experience with the New Champions community on new approaches to attract and retain the best global human capital in an innovation-driven economy.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



Thursday 12 September

15.00 - 15.10

Dalian International Conference Center - Davos

72 technology pioneers

Celebrating the 2014 Technology Pioneers

Join the New Champions community to celebrate the 2014 class of Technology Pioneers of the World Economic Forum.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



15.15 - 15.45

Dalian International Conference Center - Village.

73 innovate/day 2

Innovate!

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15.30 - 16.45

Dalian International Conference Center - IdeasLab 1

75 ideaslab/hkust

IdeasLab: Breakthroughs in Brain Research with Hong Kong University of Science and Technology

How will breakthroughs in brain research transform our lives?

Discover and debate in the IdeasLab:

Idea 1: Multidisciplinary approaches to combating brain disorders

Idea 2: Viewing brain disorders at the atomic scale

Idea 3: Ancient wisdom of Chinese medicine in brain health

Idea 4: Cognition, extended working life and rethinking the demographic transition

Simultaneous interpretation in English and Mandarin Chinese



Thursday 12 September

15.30 - 16.30

Dalian International Conference Center - Forum

74 consumer ecosystem

Strategic Shifts in the Consumer Ecosystem

What trends, new models and emerging technologies are transforming the consumer industry?

Dimensions to be addressed:

- Understanding Generation Y and Z consumers
- Assessing the impact of social media tides
- Towards a maker movement revolution

Simultaneous interpretation in English, Mandarin Chinese and Japanese



15.30 - 16.30

Dalian International Conference Center - Davos

76 inequality

Reversing Income Inequality

With rising income inequality threatening growth worldwide, what can be done to address this major structural challenge?

Dimensions to be addressed:

- Reconceptualizing the social contract
- Pinpointing critical structural reforms
- Understanding the role of business in improving wealth distribution
- Providing access to quality education and training

Simultaneous interpretation in English, Mandarin Chinese, Japanese and Arabic

This session is on the record and webcast live.



15.30 - 16.30

Dalian International Conference Center - Lugano

77 smart regulation

Building the 21st Century Regulatory System

How can regulatory models be adapted to accelerate technological innovation and diffusion?

Dimensions to be addressed:

- Rethinking regulatory benefits and compliance costs
- Revisiting the role of soft vs hard regulation
- Shifting from national policies to global coordination
- Building evidence-based regulatory frameworks

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



Thursday 12 September

15.45 - 17.00

Dalian International Conference Center - Studio

80 higher education

Forum Debate: Is Online the Future of Higher Education?

With the rapidly rising trend of massive open online courses (MOOCs), is the future of higher education becoming predominantly online?

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.

Debating this question:



15.45 - 16.45

Dalian International Conference Center - Geneva

79 china influence

China's Cultural Legacy

How will Chinese thinking influence the world?

Dimensions to be addressed:

- Questioning the status quo of international norms
- Contributing to global thought leadership
- Shaping societal aspirations through the "Chinese dream"

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



15.45 - 16.30

Dalian International Conference Center - Basel

81 mentor/tsotsi

Power for Good

Zola Tsotsi exchanges insights with the New Champions community on how business can help to bridge the energy gap in emerging markets.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



Thursday 12 September

16.30 - 18.15

Dalian International Conference Center - WorkSpace

82 future workplace

Reinventing the Workplace

How are companies around the world reinventing the workplace?

Session objectives:

- Evaluate effectiveness of employee well-being programmes
- Share leadership techniques to foster workforce engagement and collaboration
- Explore physical and organizational design to spur creativity

Simultaneous interpretation in English and Mandarin Chinese



17.00 - 18.15

Dalian International Conference Center - IdeasLab 2

83 ideasl原因/erc

IdeasLab: Materials of the Future with the European Research Council

How are advances in materials science transforming industries and improving lives?

Discover and debate in the IdeasLab:

- Idea 1: Large-scale production of high-quality nanomaterials
- Idea 2: Next-generation two-dimensional nanomaterials
- Idea 3: Computing biomaterials to transform biomedical engineering
- Idea 4: Using nanotechnology to manufacture a solar revolution

Simultaneous interpretation in English and Mandarin Chinese



17.15 - 18.15

Dalian International Conference Center - Lugano

84 asia energy outlook

Asia Energy Outlook

What factors are likely to shape Asia's energy outlook in the coming years?

Dimensions to be addressed:

- Resource acquisition and competition in Asia
- Unconventional gas, renewable energy and nuclear power
- Policy implications of environmental pollution
- Energy alliances and strategic regional partnerships

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



Thursday 12 September

17.15 - 18.15

Dalian International Conference Center - Geneva

85 eureka

The Eureka Effect

What inspires leaders to take the risks necessary to achieve their life's ambition?

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



17.15 - 18.15

Dalian International Conference Center - Forum

86 health in emerging markets

Health in Emerging Markets: The Untapped Opportunity

As demographics and lifestyles evolve, how can efficient health systems be built to ensure sustainable healthcare in emerging markets?

Dimensions to be addressed:

- Investing in health as an enabler of growth
- Learning from lean innovation models
- Rethinking delivery and implementation for cost-effectiveness

Simultaneous interpretation in English, Mandarin Chinese and Japanese



17.15 - 18.15

Dalian International Conference Center - Studio

87 solutions/climate

Hot Ideas on Climate

How are climate-smart strategies transforming business and regulatory models?

Dimensions to be addressed:

- Innovating climate finance mechanisms
- Getting creative with carbon credit markets
- Establishing climate science beyond question
- Making green energy profitable

This session is linked to initiatives and communities of the Forum. Dominic Waughray is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



Thursday 12 September

18.15 - 20.00
Dalian International Conference Center

88 transfer to soirée

Transfer to Soirée

Buses will leave from the Dalian International Conference Center every 15 minutes to the Cultural Soirée at the Shangri-La Hotel.

18.30 - 21.00
Shangri-La Hotel

89 cultural soirée

Cultural Soirée

The Dalian Municipal Government invites all participants and their spouses to enjoy delicious local cuisine, folk art demonstrations of paper cutting, miniature engraving, Guqin music and shadow puppetry, and the opportunity to meet with friends from all over the world.

19.30 - 21.30
Shangri-La Hotel

90 transfer back to hotels

Transfer Back to Hotels

Buses will return every 15 minutes from the Cultural Soirée to the Hilton and Conrad hotels.

07.45 - 08.30
Dalian International Conference Center - Forum

91 news 2

In the News

Join a breakfast discussion with international media leaders to debate the headline issues of the day in business and world politics.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



08.30 - 10.15
Dalian International Conference Center - WorkSpace

92 digital asia

Digital Asia Goes Global

How is the digital landscape in Asia transforming markets, companies and popular culture globally?
Session objectives: - Understand regional issues and drivers - Learn how to capitalize on regional differences - Build a framework for a digital Asian landscape *Simultaneous interpretation in English and Mandarin Chinese*



09.00 - 10.00
Dalian International Conference Center - Geneva

94 learning creativity

Learning Creativity

Can creativity be taught?

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



Friday 13 September

09.00 - 10.00

Dalian International Conference Center - Forum

95 monetary policy

Tapering or Tampering: Monetary Policy and Asian Markets

How will Asian markets weather looming shifts in US monetary policy?

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



09.00 - 10.00

Dalian International Conference Center - Lugano

93 cna/asean innovation

From Trade Centre to Innovation Hub

How can the ASEAN region unleash innovation to build and maintain competitive knowledge economies?

Dimensions to be addressed:

- Rethinking education models
- Investing in people and infrastructure
- Building ecosystems for a creative economy

This session was developed in partnership with Channel News Asia.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



09.15 - 10.00

Dalian International Conference Center - Studio

96 betazone/science 2020

Science 2020

Futurist Marina Gorbis explores the evolution of science and how radical innovation strategies will challenge and overtake traditional approaches to research and discovery by 2020.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



09.15 - 10.30

Dalian International Conference Center - IdeasLab
1

98 ideasl原因/inet

IdeasLab: Economics of Innovation with the Institute for New Economic Thinking

How can new thinking in economics refuel the innovation machine?

Discover and debate in the IdeasLab:

Idea 1: Socializing risk and privatizing reward

Idea 2: Applying the theory of innovative enterprises

Idea 3: Mapping patterns of technological adoption across countries

Idea 4: Managing the unstable relationship among banks, investment and innovation

Simultaneous interpretation in English and Mandarin Chinese



09.15 - 10.45

Dalian International Conference Center - IdeasLab
2

97 decision-making

The Art and Science of Decision-making

How can leaders make better decisions in complex, uncertain and high-velocity environments?

Session objectives:

- Examine implications of hyperconnectivity
- Explore a systems-thinking mindset
- Determine key levers of influence and change

Simultaneous interpretation in English and Mandarin Chinese



10.00 - 10.30

Dalian International Conference Center - Village.

99 innovate/day 3

Innovate!

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Friday 13 September

10.30 - 11.15

Dalian International Conference Center - Studio

100 betazone/quantum information

A Quantum Leap in Quantum Information

Wolf Prize Winner in Physics Peter Zoller uncovers groundbreaking discoveries in the prospering, interdisciplinary field of quantum information.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



10.30 - 11.30

Dalian International Conference Center - Forum

101 china gender and growth

The Heroines of Gender-driven Growth

How can China's female talent be recognized and fully developed to drive competitiveness and innovation?

Dimensions to be addressed:

- Integrating women into leadership and decision-making roles
- Creating an enabling environment for female entrepreneurs and innovators
- Maintaining progress on educational opportunities and social attitudes
- Exploring comparative approaches across East Asia

This session is linked to initiatives and communities of the Forum. Saadia Zahidi is available to brief participants.

This session will be conducted in Mandarin Chinese with simultaneous interpretation in English and Japanese.

This session is open to reporting press.



10.30 - 11.30

Dalian International Conference Center - Geneva

102 digital divide

Addressing the Digital Divide

With access to employment, institutions and markets increasingly reliant on digital infrastructure, how can the growing digital divide be addressed?

Dimensions to be addressed:

- Skills training for the knowledge economy
- Participating in civic dialogue
- Fostering entrepreneurship and employment

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



Friday 13 September

10.30 - 11.30

Dalian International Conference Center - Davos

103 employment

Building Capacity for Employment

Despite 75 million young people out of work worldwide, millions of jobs remain unfilled. What can be done to develop a more employable labour force?

Dimensions to be addressed:

- Making vocational training relevant
- Maximizing the potential of youth entrepreneurship
- Developing new models of higher education
- Creating a framework for a resilient job market

Simultaneous interpretation in English, Mandarin Chinese, Japanese and Spanish

This session is on the record and webcast live.



11.15 - 12.45

Dalian International Conference Center - IdeasLab 2

104 jazz and improvisation

The Art of Improvisation

How can jazz and artistic improvisation teach us to make quick and effective decisions?

Session objectives:

- Relearn how to listen
- Discover alternative models of collaboration
- Develop nimbleness and flexibility

Led by a quintet of local and international jazz musicians

Simultaneous interpretation in English and Mandarin Chinese



11.45 - 13.00

Dalian International Conference Center - IdeasLab 1

105 ideaslab/nus

IdeasLab: The Future of High-density Cities with the National University of Singapore

What design innovations will improve liveability in Asia's densest cities?

Discover and debate in the IdeasLab:

- Idea 1: Developing new strategies for resource optimization
- Idea 2: Using technology for urban preservation efforts
- Idea 3: Rethinking urban economics and real estate markets
- Idea 4: Creating spaces for civic dialogue and social cohesion

Simultaneous interpretation in English and Mandarin Chinese



Friday 13 September

12.00 - 13.00

Dalian International Conference Center - Studio

106 betazone/architecture thinking

Thinking Like an Architect

What can we learn from architects and their design approach to complex systems?

Dimensions to be addressed:

- Dealing with abstraction and recognizing patterns
- Building a holistic vision from multiple needs
- Managing from creative concept to tangible delivery

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



12.00 - 13.00

Dalian International Conference Center - Davos

108 local multinational

The Local Multinational

How can multinational organizations balance global ambitions and local responsibility?

Dimensions to be addressed:

- Developing responsible expansion strategies
- Customizing business models and incentives
- Finding synergies with public investment and development priorities
- Building human capital capacity across regions

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



12.00 - 13.00

Dalian International Conference Center - Geneva

109 marine resources

Marine Resources: Exploring New Frontiers

How is sustainable ocean management creating new growth and development opportunities?

Dimensions to be addressed:

- Resource frontier: minerals, energy and genetic materials
- Technology frontier: potential disruptive ocean technologies
- Protein frontier: aquaculture and sustainable fisheries
- Security frontier: ocean and coastal security risks

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



Friday 13 September

12.00 - 13.00

Dalian International Conference Center - Forum

111 mobile economy

Embracing the Mobile Economy

How is mobile technology transforming business models and consumer behaviour?

Dimensions to be addressed:

- Harnessing the power of mobile banking
- Mobile marketing and location-based services
- Accessing real-time information

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



12.00 - 12.45

Dalian International Conference Center - Basel

110 mentor/kudelski

Creating an Enduring Family Business

André Kudelski exchanges insights with the New Champions community on how family-owned and controlled companies navigate challenges and opportunities on their path to achieving sustainable long-term growth.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



12.00 - 13.00

Dalian International Conference Center - Lugano

107 cnbc africa/innovation

From Investment to Innovation

How can foreign investment tap into Africa's innovation and entrepreneurship potential?

This session was developed in partnership with CNBC Africa.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



Friday 13 September

13.00 - 14.00

Dalian International Conference Center - Village

112 friday lunch

Community Lunch

Participants are cordially invited to a buffet lunch in the Village within the Dalian International Conference Center.

13.30 - 14.00

Dalian International Conference Center - Village.

113 innovate/day 3

Innovate!

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14.00 - 14.45

Dalian International Conference Center - Studio

114 betazone/data visualization

The Value of Visual Data

Infographic designer Nicholas Felton reveals the power of data visualization by plotting his life to create annual reports that take personal data quantification to new heights.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



Friday 13 September

14.00 - 15.00

Dalian International Conference Center - Geneva

116 food security

The Food Security Imperative

How can innovations in agricultural investment, sustainable food production and distribution be scaled for national and regional impact?

Dimensions to be addressed:

- Successful collaboration with smallholder farmers
- Innovations in resource and land use
- Improving nutritional value and quality

Simultaneous interpretation in English, Mandarin Chinese, Japanese

This session is open to reporting press.



14.00 - 15.00

Dalian International Conference Center - Forum

119 urban competitiveness

Building Urban Competitiveness

With the majority of the world now living in urban areas, how can cities drive sustainable growth?

Dimensions to be addressed:

- Building smart infrastructure
- Ensuring food, water and energy security
- Creating centres of excellence

This session is linked to initiatives and communities of the Forum. Jennifer Blanke is available to brief participants.

Simultaneous interpretation in English, Mandarin Chinese, Japanese and French

This session is open to reporting press.



14.00 - 14.45

Dalian International Conference Center - Basel

117 mentor/illy

The Art of Branding

Andrea Illy exchanges insights with the New Champions communities on how to blend art, aesthetics and excellence to create a special branding experience.

Simultaneous interpretation in English, Mandarin Chinese and Japanese



Friday 13 September

14.00 - 15.00

Dalian International Conference Center - Lugano

115 bloomberg/economic outlook

Global Economic Outlook: The View from Asia

How robust is the global economic recovery?

Dimensions to be addressed:

- Endgame of "quantitative easing"
- Future of China's credit market
- Possible global shocks
- Positive regional indicators

This session was developed in partnership with Bloomberg Television.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

As this session is televised, please arrive 15 minutes before the start. The door will be closed at the scheduled time. This session is on the record and webcast live.



14.00 - 15.30

Dalian International Conference Center - WorkSpace

118 solutions/circular economy

The Circular Economy in Application

How are leading organizations implementing principles of a "circular economy"?

Session objectives:

- Examine enablers and incentives
- Rethink material flows
- Explore the shift from consumers to users

This session is linked to initiatives and communities of the Forum. Dominic Waughray is available to brief participants.

Simultaneous interpretation in English and Mandarin Chinese



15.00 - 15.30

Dalian International Conference Center - Village.

120 innovate/day 3

Innovate!

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Friday 13 September

15.30 - 16.30

Dalian International Conference Center - Studio

121 betazone/gaming

Winning Strategies in Gaming

What can science teach us about the real-world benefits of gaming?

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



15.30 - 16.30

Dalian International Conference Center - Forum

122 entrepreneurial ecosystems

Creating Entrepreneurial Ecosystems

What drives the emergence and growth of entrepreneurship?

Dimensions to be addressed:

- Early stage financing
- Venture-friendly legislation and taxation
- Role of accelerators and incubators

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



15.30 - 16.30

Dalian International Conference Center - Geneva

124 solutions/social innovation

Enabling Social Innovation in Asia

How is a new generation of entrepreneurs across Asia directing innovation to social development?

Dimensions to be addressed:

- Building a network of social innovators across sectors and other regions
- Engaging policy-makers in shaping development priorities and incentives
- Mobilizing investment and R&D towards societal goals

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is open to reporting press.



Friday 13 September

15.30 - 16.00

Dalian International Conference Center - Lugano

123 mentor/kullman

The Science behind Innovation

Ellen Kullman shares insights on how market-driven science can contribute to corporate and societal success.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



16.45 - 18.00

Dalian International Conference Center - Davos

125 innovating into the future

Innovating into the Future

New Champions share their expectations, aspirations and predictions on the innovations that will drive future global growth.

Featuring a live jazz performance with local and international musicians

In this session, you may pose questions and share comments from your mobile device by e-mailing innovatefuture@wef.ch or posting on Twitter using the hashtag #innovatefuture.

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



18.00 - 18.10

Dalian International Conference Center - Davos

126 closing remarks

Closing Remarks

Simultaneous interpretation in English, Mandarin Chinese and Japanese

This session is on the record and webcast live.



Friday 13 September

18.10 - 19.00
Dalian International Conference Center - Village

127 farewell reception

Farewell Reception

Hosted by the Dalian Municipal Government