



Global Shapers Community Annual Report 2023-2024



Contents

Foreword	3
Impact model	4
Expanding our reach	5
Building youth leaders	7
Accelerating youth action	9
Amplifying youth voices	13
Looking ahead	15
Active hubs	16
Our leadership	20

Disclaimer

This document is published by the World Economic Forum as a contribution to a project, insight area or interaction. The findings, interpretations and conclusions expressed herein are a result of a collaborative process facilitated and endorsed by the World Economic Forum but whose results do not necessarily represent the views of the World Economic Forum, nor the entirety of its Members, Partners or other stakeholders.

© 2024 World Economic Forum. All rights reserved. No part of this publication may be reproduced or transmitted in any form or by any means, including photocopying and recording, or by any information storage and retrieval system.

Foreword



Klaus Schwab
Founder and Executive
Chairman, World Economic
Forum; Founder and
Board Chair, Global
Shapers Community

At the heart of the Forum's mission lies a commitment to harnessing human ingenuity, innovation and cooperation to enhance the state of the world. Recognizing the pivotal role of young people in this endeavour – the Global Shapers Community stands as an unprecedented force for positive change, comprising 18,000 young leaders driving action in 500 major cities, remote islands and refugee camps in 154 countries and territories.

With a focus on building youth leaders, accelerating youth action and amplifying youth voices, the Global Shapers Community has achieved significant milestones this year. Over 1,800 changemakers were directly equipped with essential leadership skills through targeted initiatives worldwide. Notably, 1,000 young people participated in six regional SHAPE events, promoting global collaboration and driving multi-city movements for change.

The Global Shapers Annual Summit convened 500 young innovators at the World Economic Forum, accelerating values-based leadership and establishing enduring partnerships with over 10 Forum centres and initiatives. The summit attracted the largest virtual audience to date – with over 9,600 young people tuning in to discover how the Forum is working with next-generation leaders to address critical global issues.

As we approach the midpoint of the 2030 Agenda, the Global Shapers Community remains committed to accelerating youth action and improving outcomes for people and the planet.

In 2024, we celebrated a remarkable achievement in our seven-year partnership with The Climate Reality Project, as 1,000 Global Shapers became certified climate action leaders. This is just one example of how we are driving change across our six impact areas, including protecting the planet, strengthening democracy, accelerating reskilling, promoting social justice, improving well-being and safeguarding the most vulnerable.

This year, our changemakers implemented over 400 local social change initiatives, which have engaged more than 1 million people globally. To continue equipping young people with support to scale our impact, we proudly launched an innovation prize, which will recognize top solutions led by hubs in partnership with Accenture and the Global Alliance for YOUTH.

Finally, the Forum used its convening power to amplify influential youth voices at our meetings this year. At the Annual Meeting in Davos, 50 Global Shapers advanced inspiring intergenerational solutions among 3,000 world leaders from diverse sectors.

The following report outlines our strategic activities this year – all achieved in partnership with the Global Shapers Foundation Board. By empowering youth leaders, accelerating youth action and amplifying youth voices, the Global Shapers Community and our valued partners are building a more inclusive and sustainable world for generations to come.

Impact model



Natalie Pierce
Head, Global Shapers
Community

Established by Klaus Schwab in 2011, the Global Shapers Community is an unprecedented network of more than 18,000 inspiring young people and alumni driving dialogue, action and change in more than 500 city-based hubs in over 150 countries and territories.

Located in capital cities, remote islands and refugee camps, hubs represent vibrant teams of passionate young people from all walks of life. Through their diverse perspectives, lived experiences and commitment to working together, Global Shapers design projects to enhance their communities, address local challenges and create a sense of belonging.

Global Shapers arose predominantly from a desire among young people to actively participate in shaping the future. Our community presents a scalable framework for organizing and mobilizing the immense potential of youth. Working alongside local stakeholders, Global Shapers lead social movements and promote innovative civic solutions.

In 2023, we updated our Theory of Change based on a decade of practical experience. Our community's strategic activities can now be summarized as follows:

- **Building youth leaders:** Our hub-based model and learning opportunities offer young changemakers hands-on experiences to develop skills in organizing and leading social change. Global Shapers discover how to build teams, inspire

people, partner with stakeholders and drive collective action through local projects.

- **Accelerating youth action:** From environmental protection to social justice, Global Shapers lead projects to address pressing challenges in their communities and the world. Projects are designed with the input of diverse voices and have a clearly defined problem statement, collective action solution and measurable outcomes.
- **Amplifying youth voices:** Exposure to the World Economic Forum enables young changemakers to have their voices heard and acted upon. Global Shapers work with business, government and civil society leaders on joint initiatives to improve the state of the world and promote intergenerational cooperation.

Global Shapers are aged between 18 and 30. Since 2011, over 30,000 young people have proudly joined our hubs worldwide. During this time, members have implemented over 3,000 projects, improving the lives of over 2.5 million people with improved access to education, employment, housing and healthcare, and engaged 15 million people globally in awareness campaigns and research initiatives on the topics that young people care about most.

This report offers a snapshot of our collective impact this year and invites you to join us on this exciting journey towards positive and lasting change.

Expanding our reach

Our community comprises individual hubs empowered to drive change in their cities and the world.

Since 2020, more than 160 city-based hubs have been opened, surpassing over 500 hubs globally. Today, our network includes nearly 11,000 members and 8,000 active alumni, driving positive change in 502 hubs in 154 countries and territories. Our goal for 2024-2025 is to continue to expand membership globally – while maintaining over 500 hubs worldwide.

Community impact

In 2024

10,922 Global Shapers

7,800 active alumni

502 local hubs

419 local projects

154 countries and territories

Since 2011

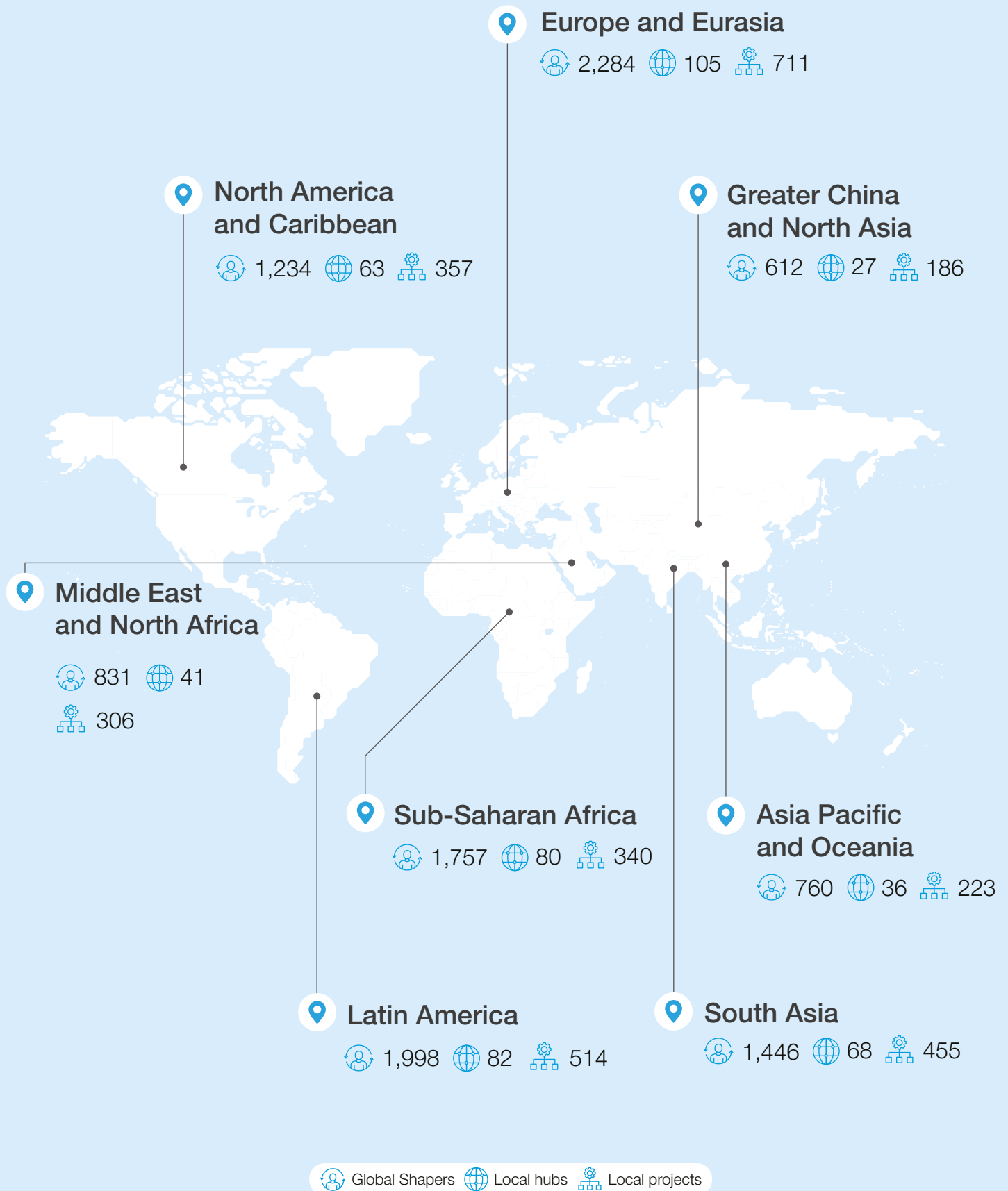
35,300 total members

3,092 local projects

2.5 million
people supported
through local projects

15 million
people reached through awareness
campaigns and research initiatives

World map (numbers per region)



Building youth leaders

Our community offers changemakers hands-on experiences to develop skills in organizing and leading social change.

This year, over 1,800 changemakers were equipped with essential leadership skills through targeted initiatives worldwide. Notably, 1,000 young people participated in six regional SHAPE events, promoting global collaboration and driving multi-city movements for change.

In 2023, 75% of Global Shapers self-reported an increased understanding of local and regional issues thanks to our activities. Notably, 73% of members reported increased self-confidence and self-awareness. Similarly, 73% of members identified new ways to take local action, and 41% were inspired to start their own social enterprises.

We thank this year's SHAPE hosts – **the Abu Dhabi Hub, Bangkok Hub, Kathmandu Hub, Manaus Hub, Tshwane Hub and Washington DC Hubs** – for creating meaningful moments for our members to learn from one another and leading social enterprises in cities around the world. Members will value the insights generated from SHAPEs for years to come.

The Global Shapers Annual Summit also convened 500 young innovators at the World Economic Forum, accelerating values-based leadership and establishing enduring partnerships with over 10 Forum centres and initiatives. The summit attracted

the largest virtual audience to date – with over 9,600 young people tuning in to discover how the Forum is working with next-generation leaders to address critical global issues.

When evaluating the summit's learning outcomes, 98% of Global Shapers reported developing valuable skills to organize social change, including how to build teams, inspire people, partner with stakeholders and lead local projects. Similarly, 96% of Global Shapers shared that their participation helped to enhance their leadership skills, notably improving their self-awareness, empathy, commitment and motivation to mobilize others this year.

In 2024, we also celebrated a significant milestone in our seven-year partnership with The Climate Reality Project: 1,000 Global Shapers became certified Climate Reality Leaders with over 200 members trained by US Vice-President Al Gore in Accra, Rome and New York. Through these trainings, Global Shapers gained the skills, know-how and networks to advance practical climate solutions across diverse sectors. Since the Climate Reality Incubator and Innovation Grant Challenge was launched in 2021, we are proud to have supported and funded over 100 diverse youth-led initiatives that have ranged from accelerating reforestation in Abuja, Nigeria, to pioneering sustainable waste management practices in Quito, Ecuador, and addressing the growing environmental risks of e-waste in Brisbane, Australia.

Finally, 100 of our top innovators and activists – Global Shapers committed to addressing the greatest social and environmental challenges of our time – were supported with six months of executive coaching through Coaching.Com Foundation. Coaching enabled young changemakers to increase their social impact while prioritizing personal well-being.

Snapshot of global activities

Global Shapers Annual Summit

Over 500 young innovators, activists and entrepreneurs participated in the Global Shapers Annual Summit – the foremost event for inspiring, mobilizing and organizing next-generation leaders. At the heart of the Global Shapers Community is the idea that the future should be shaped by those who will live in it – **nothing about us without us**. Young changemakers from 145 countries and territories engaged in [more than 70 sessions](#), including inspiring talks, skills workshops and peer groups, to exchange solutions to move the world forward. Members practised our core leadership values, including empathy, service, cooperation and collaboration.



SHAPE Europe

Hosted under the Basque philosophy of “Harreman” – meaning “the more you give, the more you receive” – the Bilbao Hub hosted SHAPE Europe and Eurasia, uniting 250 changemakers from 110 hubs and 40 countries this year. Opening at the iconic Guggenheim Museum with a Global Shaper-led orchestra and closing at the San Mamés Stadium, known as The Cathedral of Football, Bilbao Hub focused on building [meaningful connections for learning and lasting impact](#). Global Shapers exchanged best practices for organizing social change, volunteered with inspiring local organizations transforming the city and discovered ways they could give back.



SHAPE South Asia

SHAPE South Asia was hosted by the Kathmandu Hub and united 130 Global Shapers from over 50 hubs across 20 countries under the theme “Shaping Climate Resiliency”. At the event, Global Shapers launched the [Shaping Climate Resilience towards a Great Himalayan Future for All](#) advocacy paper outlining an united agenda for achieving climate resiliency in the Himalayas, which included a corporate pledge supported by influential industry leaders, scientists and experts in the region. Global Shapers developed skills to raise awareness of the disproportionate impacts of climate change in frontline communities and the need for a clean energy transition.



SHAPE Latin America

Convening under the theme “Qual é sua Amazônia? What is your Amazon?”, Manaus Hub brought together over 130 Global Shapers from 34 hubs in 10 countries to [accelerate climate action and justice](#). Global Shapers connected with Uplink innovators and ecopreneurs to exchange principles and practices for creating more equitable and sustainable outcomes for the Amazon. Participants were joined by Brazil's Minister of Environment and Climate Change, Marina Silva, and visited the riverside community of Acajatuba to gain first-hand exposure to community-led conservation and bioeconomy practices.

Accelerating youth action

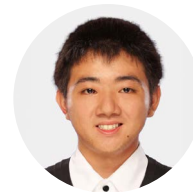
From climate justice to social inclusion, Global Shapers are driving positive and lasting change to shape a better future.

Locally and globally, our inspiring members work together to design local projects that enhance their communities, address pressing challenges and create a sense of belonging.

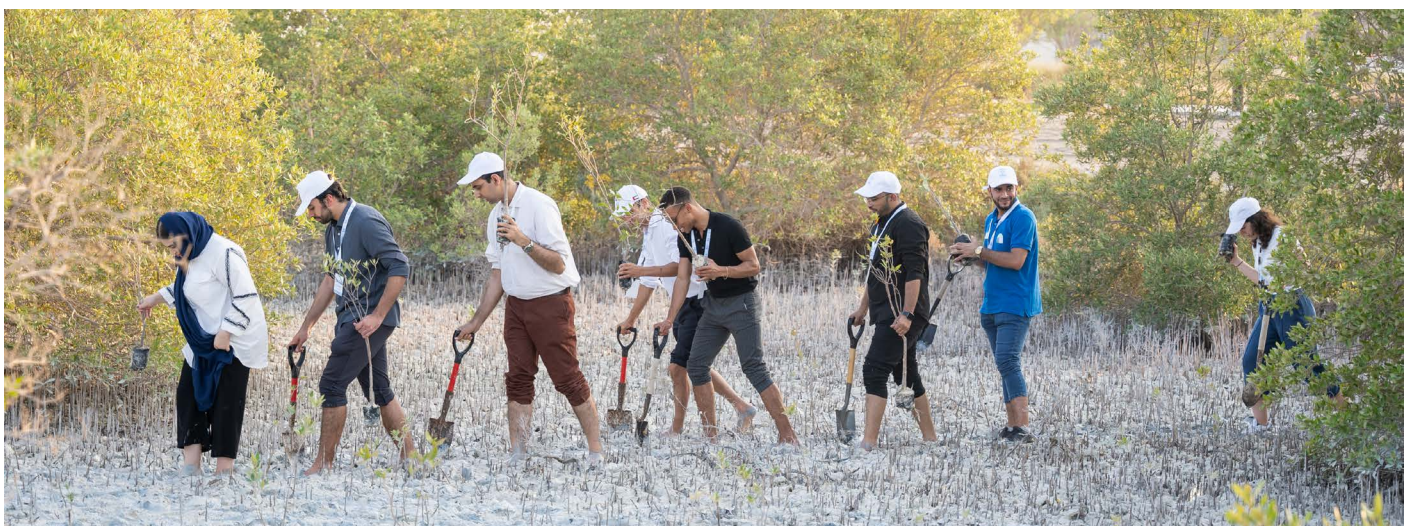
Since 2011, Global Shapers have implemented over 3,000 projects, directly improving the lives of over 2.5 million people with improved access to education, employment, housing and healthcare. During this period, Global Shapers also engaged more than 15 million people in awareness campaigns and research on the topics young people care about most.

In 2024, Global Shapers implemented over 400 local social change initiatives, which have engaged more than 1 million people globally. Over 60% of project beneficiaries were young people or vulnerable groups, including young women and girls, people with disabilities and those living in underserved or crisis-affected areas. Global Shapers continue to demonstrate a strong commitment to equity, inclusion and social justice.

“ More than 13 million Filipinos can’t afford three meals a day. Yet, Filipinos also waste 300,000 tonnes of food each year. Being exposed to successful enterprises led by Global Shapers motivated a group in my hub to start Sureplus, a social enterprise to connect excess food from local farmers, groceries and restaurants to consumers. We also accept food subsidy donations for specific individuals, families and charities. Part of our proceeds are given to our partner charities.



Jason Occidental,
Global Shaper, Davao Hub,
Philippines; Founder, Sureplus





In Colombia, the Cartagena hub is tackling climate change impacts on ecosystems and communities. This project addresses critical climate issues by implementing renewable energy systems, promoting sustainable agriculture and conducting extensive public awareness campaigns. In Nigeria, the Global Shapers hub in Calabar is addressing the global plastic waste crisis, a critical environmental issue. They are offering a comprehensive solution that includes a bottle deposit scheme, a city-wide recycling programme and community engagement coupled with partnerships with local stakeholders. The goals range from waste reduction to establishing a waste beneficiation facility and emphasizing sustainable practices.

Other notable projects include a cross-hub initiative to support the record number of people scheduled to vote for leaders and legislatures this year. Global Shapers mobilized young voters to encourage civic participation and strengthen democracies around the world.

To equip young people with new support to scale local solutions, we proudly launched an innovation prize to recognize leading hub projects in partnership with Accenture and the Global Alliance for YOUth. In our inaugural year, 120 solutions from 70 countries were submitted. Winners will be announced at the Global Shapers Annual Summit, which took place between 10- 12 July 2024.

At a global level, our changemakers also advanced the work of select Forum initiatives, driving tangible outcomes to accelerate reskilling, conserve nature and facilitate innovation. Global Shapers are a powerful force for scaling solutions to new geographies, building awareness and mobilizing grassroots movements for change.

“ Being a Global Shaper bolstered my confidence and enabled me to grow my impact by co-founding Foundations for Tomorrow, a youth-led not-for-profit dedicated to safeguarding the interests of Australia’s future generations. Global Shapers have supported us with time, expertise and connections. In three years, we conducted the largest survey of young Australians – garnering 10,000 responses and resulting in the publication of our Awareness to Action Report – delivered a Future Generations Leadership Accelerator for 350 youth and established a Parliamentary Group for Future Generations with Australian Federal Ministers.



Bianca Goebel, Global Shaper, Melbourne Hub, Australia; Founder, Foundations of Tomorrow

Table 1: Snapshot of local projects

Impact area	Global reach	In practice...
 Reskilling for the future	133 projects increased access to education, skills and jobs or promoted entrepreneurship.	Financial literacy poses a significant challenge in Cambodia, with an overall financial literacy rate of less than 12%. In the Phnom Pen Hub , Global Shapers provided 4,000 young people aged 10 to 17 with financial literacy training through their project, Reil Hackathon , empowering students and their families to budget, save and invest. The project challenged traditional barriers, prioritized the participation of young women and girls, and paved the way for a more equitable financial future.
 Protecting the planet	101 projects reduced emissions, conserved nature and biodiversity, or promoted sustainability.	More than 33 million people face hunger in Brazil, many living in favelas (informal settlements), which have nearly doubled in size in the last 10 years. In the Rio de Janeiro Hub , Global Shapers have constructed two keyhole gardens and four mobile greenhouses through their project, Urban Agroecology , to enhance local agricultural capacity. Gardens and greenhouses prioritize traditional farming practices, products and plants – and have supported 60 families in three favelas and trained over 100 regenerative urban agricultural entrepreneurs.
 Responding to disasters	18 projects organized humanitarian aid, responded to natural disasters or fought poverty.	Nine out of 10 children in Gaza are experiencing severe food poverty. Together, Global Shapers around the world established the Connect Palestine initiative to mobilize urgent humanitarian relief for young people in Gaza – including members of the Global Shapers Gaza Hub . \$250,000 was crowdfunded by young changemakers to secure food and medical supplies for vulnerable communities in Gaza, as well as provide youth life-saving relocation support.
 Promoting inclusion	46 projects improved human rights and social justice while promoting equity and inclusion.	Diverse literature faces significant challenges, resulting in the marginalization of stories from underrepresented groups, such as people of colour and the LGBTQIA+ community. In the Orlando Hub , Global Shapers have created two Diverse Little Libraries , reaching hundreds of young people in underserved areas of the city. Each book has a QR code to prevent theft or reselling and provides local community leaders with reports of the books that resonate most with young people in the area.
 Improving health	53 projects improved health and well-being for young people and vulnerable groups.	Lack of access to menstrual hygiene products and health education among adolescent girls is a major challenge in Kwara, Nigeria. Global Shapers in the Ilorin Hub have conducted workshops for 300 young women and girls via the project Safe Space for HER . Global Shapers are working with local stakeholders and schools to distribute needed products and empower students through leadership and self-esteem workshops, equipping young women with the confidence and tools to achieve their goals.
 Shaping policy-making	57 projects strengthened democracy, improved civic engagement or mobilized people to vote locally.	Public spaces have the power to connect people and cities. In the Prague Hub , Global Shapers offered over 200 free public courses on architecture, design and urban planning to young people aged 4-16 via their project UDesign . Many students were newcomers to the city, including refugees or asylum seekers, and classes built a sense of belonging while providing hands-on opportunities to explore design challenges, apply theoretical frameworks and petition for meaningful changes to public spaces.

In addition to local projects, Global Shapers support Forum centres and initiatives to expand their reach, maximize grassroots involvement and drive tangible local outcomes.

Table 2: Snapshot of campaigns driving global impact

Centre	Impact
<p>Centre for the Fourth Industrial Revolution</p> <p>The Centre for the Fourth Industrial Revolution helps leaders understand and shape the trajectory of technological change for human-centred outcomes.</p>	<p>Across three cities, with the goal of reaching 50 cities by 2030, Global Shapers led workshops to support the World Economic Forum’s Bridging the Cyber Skills Gap Initiative, with a focus on diversifying cyber talent. Global Shapers in 25 hubs also worked with city leaders to expand internet access to disconnected areas, bridging the digital divide, scaling basic digital solutions and supporting the Forum’s Edison Alliance.</p>
<p>Centre for Nature and Climate</p> <p>The Centre for Nature and Climate seeks to safeguard the global commons by driving climate action and developing a nature-positive economy.</p>	<p>In over 100 cities, Global Shapers conserved, restored and planted trees to accelerate the Forum’s Trillion Trees Initiative. Moreover, Global Shapers constitute 38.5% of the #GenerationRestoration Youth Hub – serving as a powerful force for youth action to combat climate change. Global Shapers also offered intergenerational insights to the Forum’s Civil Society Organization Community and the Alliance of CEO Climate Leaders.</p>
<p>Centre for New Economy and Society</p> <p>The Centre for the New Economy and Society aims to shape prosperous, resilient and equitable economies and societies to create opportunity for all.</p>	<p>In total, over 100 hubs delivered projects this year to build skills, offer career coaching, promote apprenticeships and deliver on-the-job mentorship. Global Shapers also helped diversify and mobilize responses to the Global Risks Perception Survey to identify the most severe risks younger generations may face over the next decade and beyond.</p>



Amplifying youth voices

Each year, thousands of Global Shapers champion the youth agenda and influence key global decision-making outcomes.

The World Economic Forum used its convening power to amplify youth voices at several influential meetings this year. At the Annual Meeting in Davos, 50 Global Shapers from diverse walks of life advanced solutions and calls to action among 3,000 world leaders. This year's youth programme featured 18 influential speaking roles and 20 sessions, including meetings with experts across business, government and civil society.

Global Shapers met with top executives to expand economic opportunities and accelerate progress for the next generation. Accenture's Ellyn Shook and Paul Daugherty joined young changemakers to identify strategies to ensure generative artificial intelligence (AI) can be harnessed for the equitable and human-centred transformation of industries, economies and societies.

AI Gore, Founder of The Climate Reality Project, worked with Global Shapers to strengthen international cooperation on climate, nature and environmental justice. Global Shapers also met with the Forum's Alliance of CEO Climate Leaders, continuing intergenerational dialogue between activists and executives to accelerate decarbonization worldwide.

Similarly, 50 young innovators participated in the Annual Meeting of New Champions in Dalian, and 30 Global Shapers supported regional solution-building at the Special Meeting on Global Collaboration, Growth and Energy for Development in Riyadh, Saudi Arabia. Our members also shaped the agenda at the United Nations Climate Change Conference and General Assembly, where over 200 Global Shapers represented their nations in negotiations.

Finally, in addition to visibility at high-profile events, our community amplified the reach of innovative youth solutions through our digital channels. Over 25 impact stories reached our social media audience, spanning over 1 million followers across platforms. We also published 50 thought-leadership pieces written by youth on the Forum's Agenda.

“Being a Global Shaper has opened doors to extraordinary opportunities, including my participation in the World Economic Forum's Annual Meeting, which was life-changing. Representing Mauritius, a small island state that is often overlooked when addressing global challenges, offered me a profound realization of the impact I can make in my country by using my voice to represent the communities on the frontlines of climate change.”



Chitra Gomanee, Global Shaper, Port Louis Hub, Mauritius



Snapshot of decision-making events

Annual Meeting

Davos, Switzerland



In Davos, Global Shapers engaged with world leaders, who shared personal advice on making it to the top of key industries, evolving their leadership practices over time and what they'd tell their younger selves. This exposure helped expand the perspectives, impact and influence of our members. Fifty Global Shapers from across Switzerland also joined the final day of the meeting to represent youth from across our host country. The Davos Hub met with local stakeholders and global experts to identify new ways to advance sustainable, net-zero development in alpine towns by 2030.

Annual Meeting of the New Champions

Dalian, China



Fifty rising entrepreneurs participated in the Annual Meeting of the New Champions (AMNC). The meeting gathered over 1,500 world leaders under the theme "Next Frontiers for Growth". Global Shapers advanced a youth agenda focused on driving reskilling, increasing AI readiness, advancing gender equity and accelerating a circular economy fit for the future. AMNC was a full circle moment: In 2014, Global Shapers helped shape the United Nations' 2030 Agenda, and a decade later, members reunited with Amina Mohammed, Deputy Secretary-General of the United Nations, to track young people's progress in helping to deliver the UN's Sustainable Development Goals (SDGs).

Climate Change Conference

Dubai, United Arab Emirates



Young people are still too often sidelined in the critical fight for the planet's future. To ensure meaningful youth participation, over 120 Global Shapers from 92 cities and 52 countries participated in COP this year. Members represented their nations in negotiations, worked together to advance climate coalitions, and advocated for stronger youth participation in the future. The Global Shapers Community hosted a dedicated youth programme under the theme, "Shaping Resilience Through Dialogue and Action", engaging changemakers across the Forum's diverse foundations, communities and beyond.

Special Meeting

Riyadh, Saudi Arabia



Thirty Global Shapers supported regional solution-building at the Special Meeting on Global Collaboration, Growth and Energy for Development. Global Shapers had 10 influential speaking roles, contributing to regional conversations on accelerating sustainable land use in the region, scaling youth employment and entrepreneurship, and fuelling action for mental health. Sixty Global Shapers from across Saudi Arabia also joined forces during the meeting to showcase tangible ways young people are implementing solutions to support the realization of Vision 2030. Global Shapers are leading youth empowerment projects for a vibrant society and thriving economy.



Looking ahead

While we are proud of our achievements this year, we have ambitious goals for 2024-2025.

To strengthen our global efforts to empower youth leaders, accelerate youth action and amplify youth voices, the Global Shapers Community will aim to fulfil the following goals:

- Expand our membership worldwide to reach rising leaders wherever they are by maintaining 500 hubs and reaching a minimum of 25 members per hub by 2025.
- Mobilize over 2,000 responses to our annual review, soliciting meaningful input from members equitably across all hubs and regions to apply to our future strategy.
- Issue our second annual impact report profiling over 500 hub projects worldwide that are driving lasting results.
- Identify additional partners to scale our Innovation Prize, empowering more local teams than ever before with grant funding, mentorship and storytelling support.
- Systemically integrate Global Shapers into the year-long, impact-oriented work of Forum centres and initiatives, including as experts on Global Future Councils.

In 2024-2025, we will continue delivering innovative summits and activities to advance our community's goals, including those listed opposite.

Year at a glance

27-29 September 2024,	SHAPE South Asia Jaipur, India
1-3 November 2024	SHAPE North America and Caribbean Phoenix, US
14-16 November 2024	SHAPE Africa Addis, Ethiopia
20-24 January 2025	Annual Meeting Davos, Switzerland
14-16 February 2025	SHAPE MENA Khobar, Saudi Arabia
7-9 March 2025	SHAPE Asia-Pacific Adelaide, Australia
25-27 April 2025	SHAPE Latin America Buenos Aires, Argentina
8-10 May 2025	SHAPE Europe and Eurasia Brussels, Belgium
24-26 June 2025	AMNC Tianjin, People's Republic of China
18-20 July 2025	Annual Summit Geneva, Switzerland

Active hubs

A

Abidjan Hub
Abu Dhabi Hub
Abuja Hub
Accra Hub
Addis Ababa Hub
Adelaide Hub
Aden Hub
Agadir Hub
Aguaascalientes Hub
Ahmedabad Hub
Ajmer Hub
Albuquerque Hub
Alexandria Hub
Algiers Hub
Almaty Hub
Amman Hub
Amsterdam Hub
Ankara Hub
Antananarivo Hub
Antwerp Hub
Apia Hub
Arequipa Hub
Armenia Hub
Arusha Hub
Astana Hub
Asuncion Hub
Athens Hub
Atlanta Hub
Auckland Hub
Austin Hub

B

Baku Hub
Baltimore Hub
Bamako Hub
Bandar Seri Begawan Hub
Bandung Hub
Bangkok Hub
Banjul Hub
Baramati Hub
Barcelona Hub
Bari Hub
Barranquilla Hub
Beau Bassin Hub
Beijing Hub
Beijing II Hub
Beirut Hub

Belfast Hub
Belgrade Hub
Belo Horizonte Hub
Bengaluru I Hub
Bengaluru II Hub
Benghazi Hub
Benin City Hub
Berlin Hub
Bern Hub
Bethlehem Hub
Bhopal Hub
Bhubaneswar Hub
Bilbao Hub
Birmingham Hub
Birzeit Hub
Bishkek Hub
Bissau Hub
Bogota Hub
Boston Hub
Boulder Hub
Brasilia Hub
Bratislava Hub
Bridgetown Hub
Brisbane Hub
Brussels Hub
Bucharest Hub
Budaiya Hub
Budapest Hub
Buea Hub
Buenos Aires Hub
Bujumbura Hub
Bulawayo Hub
Bursa Hub

C

Cabinda Hub
Cairo Hub
Calabar Hub
Calgary Hub
Cali Hub
Cambridge Hub
Cambridge-MA Hub
Campinas Hub
Canberra Hub
Cancun Hub
Cape Coast Hub
Cape Town Hub
Caracas Hub
Cartagena Hub

Cartagena-ES Hub
Casablanca Hub
Castries Hub
Cebu Hub
Chandigarh Hub
Charlotte Hub
Chattogram Hub
Chengdu Hub
Chennai Hub
Chicago Hub
Chitungwiza Hub
Christchurch Hub
Cincinnati Hub
Cleveland Hub
Cochabamba Hub
Coimbatore Hub
Colombo Hub
Copenhagen Hub
Cordoba Hub
Corrientes Hub
Cotonou Hub
Cuernavaca Hub
Culiacan Hub
Curitiba Hub
CUSCO Hub

D

Daejeon Hub
Dakar Hub
Dalat Hub
Dalian Hub
Dallas Hub
Danang Hub
Dar es Salaam Hub
Davao Hub
Davos Hub
Dehradun Hub
Denpasar Hub
Denver Hub
Des Moines Hub
Detroit Hub
Dhaka Hub
Dharamshala Hub
Dilijan Hub
Dodowa Hub
Doha Hub
Dresden Hub
Dubai Hub
Dublin Hub
Durban Hub

Durham Hub
Dushanbe Hub
Dusseldorf Hub

E

East Jerusalem Hub
Edinburgh Hub
Edmonton Hub
Ensenada Hub
Enugu Hub
Erbil Hub

F

Fairbanks Hub
Faisalabad Hub
Fez Hub
Florence Hub
Florianopolis Hub
Fortaleza Hub
Frankfurt Hub
Freetown Hub
Freiburg Hub
Fribourg Hub
Fukuoka Hub
Funafuti Hub

G

Gaborone Hub
Gainesville Hub
Gatineau Hub
Gaya Hub
Gaza Hub
General Santos City Hub
Geneva Hub
Genoa Hub
Georgetown Hub
Gilgit Hub
Giza Hub
Gold Coast Hub
Goma Hub
Guadalajara Hub
Guangzhou Hub
Guatemala City Hub
Guayaquil Hub
Gurugram Hub
Guwahati Hub

H

Haikou Hub
Halifax Hub
Hamburg Hub
Hangzhou Hub
Hanoi Hub
Harare Hub
Hargeisa Hub
Heidelberg Hub
Helsinki Hub
Hermosillo Hub
Ho Chi Minh City Hub
Ho Hub
Hong Kong Hub
Houston Hub
Huambo Hub
Hulunbair Hub
Hyderabad Hub

I

Ibadan Hub
Iloilo Hub
Ilorin Hub
Imphal Hub
Indore Hub
Islamabad Hub
Istanbul Hub
Ithaca Hub
Izmir Hub

J

Jacksonville Hub
Jaipur Hub
Jakarta Hub
Jalapa Hub
Jalingo Hub
Jammu Hub
Jeddah Hub
João Pessoa Hub
Jodhpur Hub
Johannesburg Hub
Joinville Hub
Jujuy Hub

K

Kaduna Hub
Kakuma Hub
Kampala Hub

Kandy Hub
Kano Hub
Karachi Hub
Kathmandu Hub
Katsina Hub
Khartoum Hub
Khobar Hub
Khuzdar Hub
Kigali Hub
Kingston Hub
Kinshasa Hub
Kisumu Hub
Kochi Hub
Kohima Hub
Kolhapur Hub
Kolkata Hub
Koper Hub
Kozhikode Hub
Krakow Hub
Kuala Lumpur Hub
Kuching Hub
Kumasi Hub
Kutaisi Hub
Kuwait City Hub
Kyiv Hub
Kyoto Hub

L

La Paz Hub
Laayoune Hub
Lagos Hub
Lahore Hub
Lancaster Hub
Las Palmas Hub
Las Vegas Hub
Lausanne Hub
Leh Hub
Leon Hub
Libreville Hub
Lima Hub
Lisbon Hub
Liverpool Hub
Ljubljana Hub
Lomé Hub
London I Hub
London II Hub
London III Hub
Los Angeles Hub
Luanda Hub
Lucerne Hub

Lucknow Hub
Ludhiana Hub
Lugano Hub
Lusaka Hub
Luxembourg City Hub
Lviv Hub
Lyon Hub

M

Machakos Hub
Madrid Hub
Malabo Hub
Malé Hub
Malmö Hub
Managua Hub
Manama Hub
Manaus Hub
Manchester Hub
Manila Hub
Manizales Hub
Maputo Hub
Mar del Plata Hub
Marondera Hub
Marrakech Hub
Marseille Hub
Maseru Hub
Mbabane Hub
Medellin Hub
Meknes Hub
Melbourne Hub
Merida Hub
Mexico City Hub
Miami Hub
Milan Hub
Minneapolis Hub
Mogadishu Hub
Mohammedia Hub
Mombasa Hub
Monrovia Hub
Monterrey Hub
Montevideo Hub
Montreal Hub
Morelia Hub
Multan Hub
Mumbai Hub
Munich Hub
Muscat Hub
Mutare Hub
Mvurwi Hub

N

Nablus Hub
Nagar Hub
Nagpur Hub
Nairobi Hub
Nancy Hub
Naples Hub
Natal Hub
Navi Mumbai Hub
Ndola Hub
NEOM Hub
New Delhi Hub
New Haven Hub
New York Hub
Newark Hub
Niamey Hub
Nice Hub
Noida Hub
NYC - Brooklyn Hub
NYC - Manhattan Hub
NYC - Queens Hub

O

Oakland Hub
Odesa Hub
Okinawa Hub
Orlando Hub
Oruro Hub
Osaka Hub
Osasco Hub
Oslo Hub
Ota Hub
Ottawa Hub
Owerri Hub
Oxford Hub

P

Palermo Hub
Palo Alto Hub
Panaji Hub
Panama City Hub
Paramaribo Hub
Paris Hub
Patna Hub
Pereira Hub
Perth Hub
Peshawar Hub
Philadelphia Hub

Phnom Penh Hub
Phoenix Hub
Pimpri-Chinchwad Hub
Pittsburgh Hub
Playa del Carmen Hub
Port Harcourt Hub
Port Louis Hub
Port Moresby Hub
Port of Spain Hub
Port-Au-Prince Hub
Porto Alegre Hub
Porto Hub
Posadas Hub
Potosi Hub
Prague Hub
Praia Hub
Prishtina Hub
Providence Hub
Puducherry Hub
Puebla Hub
Pune Hub

Q

Quebec City Hub
Queretaro Hub
Quetta Hub
Quito Hub

R

Rabat Hub
Ramallah Hub
Rawalpindi Hub
Recife Hub
Reykjavik Hub
Reynosa Hub
Ribeirao Preto Hub
Riga Hub
Rio de Janeiro Hub
Riohacha Hub
Riyadh Hub
Rodrigues Hub
Rome Hub
Rosario Hub

S

Sacramento Hub
Salé Hub
Salvador da Bahia Hub

Salzburg Hub
San Francisco Hub
San Jose Hub
San Juan Hub
San Luis Potosi Hub
San Salvador Hub
Santa Cruz de la Sierra Hub
Santa Fe Hub
Santa Marta Hub
Santander Hub
Santiago Hub
Santo Domingo Hub
São Luis Hub
São Paulo I Hub
São Paulo II Hub
Sarajevo Hub
Seattle Hub
Semarang Hub
Seoul Hub
Shamakhi Hub
Shanghai I Hub
Shanghai II Hub
Shanghai Zizhu Hub

Sharjah Hub
Shenyang Hub
Shenzhen Hub
Singapore Hub
Skopje Hub
Sofia Hub
Soweto Hub
Srinagar Hub
Stockholm Hub
Stuttgart Hub
Surabaya Hub
Surakarta Hub
Surat Hub
Suzhou Hub
Sydney Hub

T

Taipei Hub
Taiyuan Hub
Tampa Hub
Tangier Hub
Tanta Hub
Tashkent Hub
Tbilisi Hub
Tegucigalpa Hub
Tel Aviv Hub
Thane Hub

The Hague Hub
Thessaloniki Hub
Thimphu Hub
Thiruvananthapuram Hub
Tijuana Hub
Tirana Hub
Tokyo Hub
Toluca Hub
Toronto Hub
Toulouse Hub
Trento Hub
Tripoli - LB Hub
Tripoli Hub
Tshwane Hub
Tucson Hub
Tucuman Hub
Tunis Hub
Turbat Hub
Turin Hub

U

Uberlandia Hub
Udaipur Hub
Udupi Hub
Ulaanbaatar Hub
Umerkot Hub
Utrecht Hub
Uyo Hub

V

Valdivia Hub
Valencia Hub
Valparaiso Hub
Vancouver Hub
Varanasi Hub
Venice Hub
Victoria Hub
Vienna Hub
Vientiane Hub

W

Wah Hub
Warri Hub
Warsaw Hub
Washington D.C. I Hub
Washington D.C. II Hub

Wellington Hub
West Jerusalem Hub
Windhoek Hub
Winnipeg Hub

X

Xi'an Hub

Y

Yangon Hub
Yaoundé Hub
Yerevan Hub
Yokohama Hub
Yola Hub

Z

Zagreb Hub
Zanzibar Hub
Zurich Hub

Our leadership

Foundation board

The Global Shapers Community thanks its foundation board members, who include remarkable individuals from government, business and civil society, for their extraordinary leadership.



Klaus Schwab
Founder and Executive Chairman, World Economic Forum; Founder and Chair, Global Shapers Foundation



Olajumoike Adekeye
Founder, Young Business Agency; Alumni, Abuja Hub



Tariq Al-Olaimy
Co-Founder, 3BL Associates; Alumni, Manama Hub



Noura Berrouba
President, Council of Swedish Youth Organizations; Stockholm Hub



Thales Dantas
Project Architect, Pre-Scouter; Florianópolis Hub



Jane Ittogi
Chair, Tasek Jurong



David M. Rubenstein
Co-Founder and Co-Chairman, Carlyle Group



Ellyn Shook
Chief Leadership and Human Resources Officer, Accenture

Governance bodies

The Global Shapers Community is run for young people by young people, with the support of inspiring board members. Special thanks go to the Advisory Council, Impact Council, Alumni Council, Community Champions and Curators who strengthened the community's spirit and commitment to joint action in 2023-2024.

Global Shapers team

Appreciation goes to the team members who worked during the year to support the hubs and inspire positive change.

Micael Bermudez

Community Lead, Americas, Global Shapers Community

Adam Gavin

Impact Communications Specialist, Foundations

Katie Hoeflinger

Specialist, North America and Caribbean, Global Shapers Community

Raissa Kanku

Specialist, Sub-Saharan Africa, Global Shapers Community

Albina Krasnodemska

Lead, Growth and Engagement, Europe and Eurasia, Global Shapers Community

Kenza M'Haimdat

Specialist, Middle East, North Africa and Operations, Global Shapers Community

Christa Odinga-Svantesson

Impact Communications Manager, Foundations

Natalie Pierce

Head, Global Shapers Community

Karen Saez

Lead, Asia and Impact, Global Shapers Community

Sophia Simmons

Project Specialist, Climate and Environment, Global Shapers Community

Karine Sizorn

Lead, Events, Forum Foundations

Miao Sun

Community Lead, Greater China and North Asia, Foundations



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

The World Economic Forum, committed to improving the state of the world, is the International Organization for Public-Private Cooperation.

The Forum engages the foremost political, business and other leaders of society to shape global, regional and industry agendas.

World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva
Switzerland

Tel.: +41 (0) 22 869 1212
Fax: +41 (0) 22 786 2744
contact@weforum.org
www.weforum.org