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IMPROVING THE STATE  
OF THE WORLD

# The Forum of Young Global Leaders Annual Report 2016-2017

August 2017



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# Preface



**Klaus Schwab,**  
Founder and  
Executive Chairman,  
World Economic  
Forum

2016-2017 was a year of great achievement. The Forum of Young Global Leaders (YGLs) and its members continued to be at the forefront of solution building on major societal challenges. This year brought over 180 YGL collaborations across a wide spectrum of issues, including education for refugees, sustainable business practices and smart solutions to save our planet.

More than 150 YGLs and Alumni members also took part in transformative YGL education modules at Harvard, Stanford and Oxford universities, and over 600 YGLs and Alumni convened during the Young Global Leaders and Alumni Annual Summits in Japan and Argentina. YGLs leveraged these opportunities to start new impact-oriented ventures, prepare for leaps into the public sector and re-energize their organizations with lessons learned and new perspectives.

YGLs continued a long tradition of transforming how leadership is defined and inspiring greater social good.

This Annual Report highlights the remarkable achievements and activities of YGLs this year.

In 2004, I founded the Forum of Young Global Leaders to provide a platform for next-generation leaders to take collective action. More than 10 years later, I am struck by the unique community spirit we've been able to create – one that values social responsibility, integrity and personal and professional growth.

To learn more, visit  
[weforum.org/communities/young-global-leaders/](http://weforum.org/communities/young-global-leaders/).

To nominate a YGL, visit  
[weforum.org/pages/nominate-a-young-global-leader](http://weforum.org/pages/nominate-a-young-global-leader).

# Mission

The Forum of Young Global Leaders is a community of enterprising, next-generation leaders working as a force for social good.

Our goal is to create experiences and programmes for young leaders that enhance their skills, broaden their world views and lead to solutions to pressing local and global challenges.

Young Global Leaders have achieved individual success and now want to build and leverage their talents, experiences and networks to improve the state of the world.

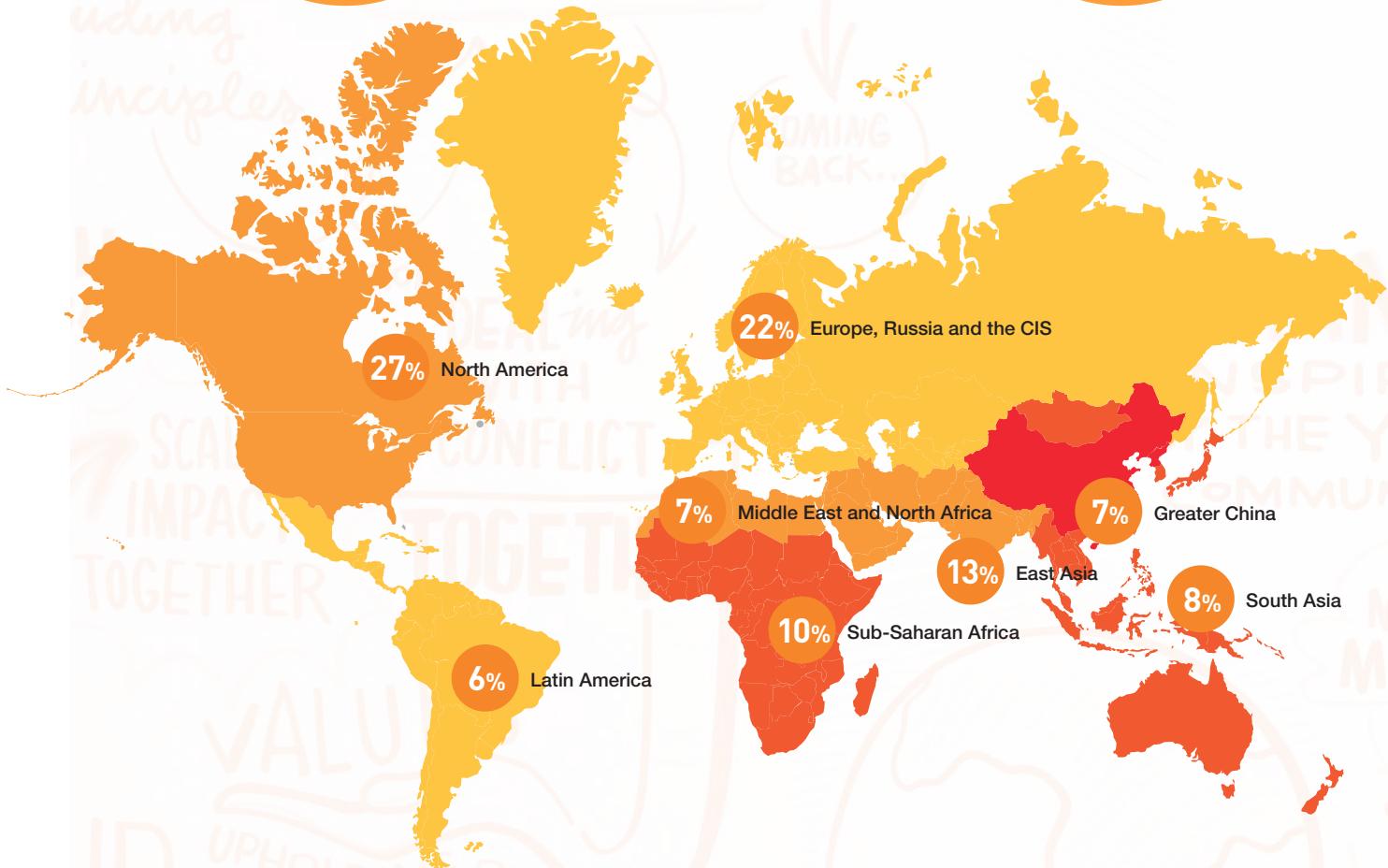
From being challenged at leading universities to engaging with innovative peers and influencers, YGLs are transforming how leadership is defined and inspiring greater social good.

YGLs connect through technology and face-to-face events to transform ideas into action. In the last decade, the Forum of Young Global Leaders has been a catalyst for global initiatives, political movements, on-the-ground projects and collaborations fuelling social good. By giving YGLs opportunities to expand their networks and ideas, they are challenged to not only do more – but to be more.

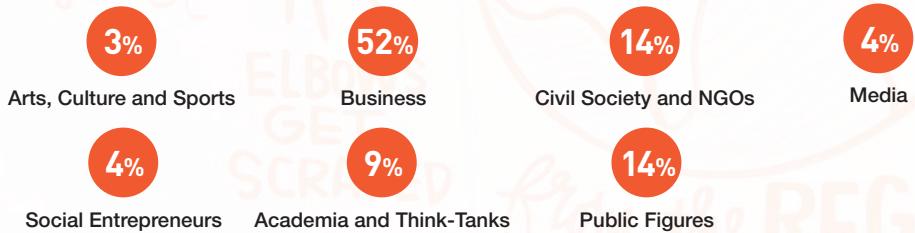
The Forum identifies exceptional next-generation leaders from around the world through a comprehensive selection process. Each year, thousands of candidates are nominated through a qualification process and assessed according to rigorous selection criteria.



# Global Footprint



## Industry Breakdown



# Impact

By maximizing the diversity, expertise and networks of the community, YGLs are often able to achieve more together than they could separately. Over the last year, over 180 inspiring YGL collaborations made a difference in the world.

The following stories highlight a selection of inspiring YGL impact collaborations.



1

## Speedo Diplomacy: Protecting the world's largest marine area

**Initiative:** After five years of protracted negotiations and tireless “speedo diplomacy” from YGL Lewis Pugh, Antarctica’s Ross Sea was declared a marine protected area. With valuable support from fellow YGLs Brian Herlihy, Founder and Chief Executive Officer of Black Rhino Group, South Africa, Dave Duarte, Chief Executive Officer of Treeshake, South Africa, and Enric Sala, Explorer-in-Residence at National Geographic Society, USA, ocean advocate and swimmer Pugh campaigned tirelessly to protect the region, helped negotiate an agreement between two dozen nations and undertook three long-distance swims in freezing waters to raise awareness.

**Impact:** The agreement represents the largest protected area in history – bigger than France, Germany, Italy and the United Kingdom combined. The Ross Sea, one of the most pristine marine ecosystems left on earth, will now be protected for the next 35 years from industrial fishing, which has devastated so many other oceans around the world.



2

## Maverick Collective: Big bets for women and girls

**Initiative:** Eager to redefine what it means to be a philanthropist, YGLs Kate Roberts, Founder of YouthAIDS and Five & Alive, USA, and H.R.H. Mette-Marit of Norway founded Maverick Collective, a community of strategic philanthropists working to end extreme poverty by investing in women and girls. Members commit a minimum of \$1 million over three years to pilot innovative health solutions. The Collective believes that catalytic seed funding is needed to test new approaches, provide evidence of effectiveness and unlock additional resources to bring them to scale.

**Impact:** To date, the Maverick Collective has mobilized \$60 million to help more than 800,000 women and girls live healthier lives through pilot projects in 15 countries.



3

## Irada: Access to education for Syrian refugees

**Initiative:** Irada, Arabic for “strong will”, was created by YGLs from, or working in, the Middle East and North Africa region to identify talented Syrian refugees and provide university scholarships. In return, students are encouraged to commit to finding future opportunities to rebuild Syria.

**Impact:** At the World Economic Forum on Latin America in 2017, the Minister of Education and Sports of Argentina and YGL, Esteban Bullrich, announced 1,000 Argentinean scholarships to Syrian refugees over the next five years. “These scholarships come at a very poignant time. This is an incredible gift and true leadership from Argentina,” said YGL Lorna Solis, Founder and Chief Executive Officer of Blue Rose Compass, USA, who leads Irada in partnership with non-profit Blue Rose Compass.

**STRATEGISING  
POLITICAL COMPLEXITY**

**TECH**

**CONNECTION &  
CONVERSATION**

**4**

**Druid Collective: R&D start-ups and cutting-edge science**

Initiative: YGLs joined forces to create the Druid Collective, which helps transformational science and R&D-based start-ups to become successful companies. Harnessing the power of the YGL network and World Economic Forum community, its goal is to connect companies with industry expertise and access to capital.

Impact: In 2016-2017, the Druid Collective helped fast-track funding for a cure for paralysis. Partnering with YGL Mark Pollock, the Collective supported NeuroRecovery Technologies and coordinated \$2.5 million in funding for an innovative implantable neuromodulation system to help restore movement in patients with paralysis.

**5**

**#IamtheCode: 1 million female coders by 2030**

Initiative: Mariéme Jamme, Founder and Chief Executive Officer of SpotOne Global Solutions, United Kingdom, with the support of fellow YGLs Belinda Parmar, Founder of the Empathy Business, United Kingdom, and Rina Kupferschmid-Rojas, Head of Sustainable Finance at UBS Switzerland, established the first Africa-led global movement to advance STEAMED education (science, technology, engineering, arts, math, entrepreneurship and design) for women and girls. Through digital clubs, hackathons, teaching curricula and mentorship, #IamtheCode is creating a generation of female digital leaders.

Impact: In 2016-2017, #IamtheCode engaged 100 digital leaders in 34 African countries to promote women and girls in STEAMED. They also set up over 300 tech hubs and supported 400 existing hubs to expand digital training for women and girls. At the Young Global Leaders and Alumni Annual Summit in Buenos Aires, #IamtheCode secured a \$1 million contract to bring digital literacy to young people across Argentina.

**6**

**Apolitical: Transforming the public sector**

Initiative: Apolitical helps public servants tackle urgent challenges by connecting them to the most innovative policies and people worldwide. Founded in 2015 after YGLs Lisa Witter and Robyn Scott met on the tarmac of Nay Pyi Taw Airport in Myanmar (during the YGL Annual Summit 2013), Apolitical connects ideas with people in government. Now with five YGLs as advisers, Apolitical is finding transferrable solutions to today's most pressing problems – from impact bonds for early childhood development in South Africa, to a de-radicalization programme in Denmark.

Impact: Apolitical has already helped public servants in more than 30 countries find viable solutions to address local challenges. Thanks to Apolitical's global platform, Sri Lankan anti-corruption champion Asanga Abeyagoonasekera is now connected to Zubair Bhatta, a Pakistani official who set out to prevent bureaucrats from demanding bribes for providing basic services.

**7**

**AeroFarms: The Third Green Revolution**

Initiative: Inspired during his experience at the YGL Harvard Kennedy School education module, YGL David Rosenberg founded AeroFarms with the goal of transforming agriculture by operating environmentally responsible farms near population centres. Just seven years after its founding, in 2016-2017 AeroFarms is now home to the world's largest indoor vertical farm. It provides produce from its nine farms to major grocers, such as Whole Foods, ShopRite and Fresh Direct.

Impact: AeroFarms' growing method is 130 times more productive per square foot than a traditional field farm, and uses 95% less water, 40% less fertilizer and no pesticides. Crops that usually take 30 to 45 days to grow, such as the leafy greens that make up most of the company's output, take as little as 12 days.

**AFTER the PROTEST**

**COMPLEX**

The Forum of Young Global Leaders Annual Report 2016-2017

7

## 9

**Rising Tide Capital: Growing small-business**

Initiative: YGL Alfa Demmellash co-founded Rising Tide Capital (RTC) to empower underserved urban entrepreneurs in New Jersey to start and develop successful businesses. Rising Tide's signature initiative is an intensive business training programme coupled with year-round consulting and management support. With the help of the Blackstone Charitable Foundation and fellow YGL Sean Klimczak, Senior Managing Director of Blackstone Group, USA, RTC's Start Something Challenge encourages small-business owners to expand their market through social media, craft the perfect pitch and network with fellow entrepreneurs. Entrants compete for cash awards, technology and expert feedback from business professionals.

Impact: Rising Tide Capital's Start Something Challenge has taught entrepreneurs vital marketing skills, enabling them to reach a wider audience; 394 New Jersey businesses across five sectors have generated 200 million media impressions.



## 10

**Greener Cities Challenge: New, digital and smart solutions**

Initiative: YGLs Jane Burston, Head of Climate and Environment at National Physical Laboratory, United Kingdom, and Raphael Schoentgen, Director of Research and Technologies at ENGIE Group, France, founded a global challenge to find new solutions that use IT innovations to reduce the environmental footprint of cities. Finalists have access to coaching and the opportunity to pitch their idea in front of experts and a range of European companies and stakeholders, including the European Union and the World Economic Forum.

Impact: Now in its second year, the Decarbonathon Challenge included 230 teams from all over the world competing for prizes and the chance to present at ENGIE Innovation Week. Winners included a smart water sensor that checks water quality and consumption, an internet-of-things solution for fuse boxes monitoring energy usage, and a data-driven device to help drivers offset their carbon emissions.

## 8

**Circular Economy Initiative: Cutting-edge innovations that could save our planet**

Initiative: Inspired to do more, YGLs Peter Lacy, Global Managing Director of Strategy and Sustainability at Accenture, United Kingdom, Ida Auken, Member of Parliament (Folketinget) of Denmark, David Rosenberg, Co-Founder and Chief Executive Officer of AeroFarms, USA, and Rain Newton-Smith, Chief Economist at the Confederation of British Industry (CBI), United Kingdom, founded The Circulars, the world's premier circular economy awards programme. What began as a monthly YGL webinar series now provides annual awards to individuals and organizations making significant contributions to the circular economy. The vision is to create a socially and environmentally prosperous world where businesses provide smart goods and services, and leaders value the circular economy as a viable response to the global resource challenge.

Impact: In 2016-2017, The Circulars received an impressive 235 entries from across 37 countries and seven awards were granted. Winners included pioneers in plastic upcycling, tech entrepreneurs using big data to connect customers and waste haulers, and big corporations like Nike and Patagonia that are leading the way for wider systems change.

# Education

The Forum of Young Global Leaders offers tuition-free educational opportunities for YGLs to continue their leadership journeys at leading institutions around the world. Education modules are designed to challenge perspectives about leadership and provide the necessary skills to effect change. This year, 174 YGLs participated in four education modules.



**“**Our goal is to create programmes and experiences for young leaders that enhance their skills and lead to solutions for local and global challenges. The cumulative effect of our Young Global Leaders Education Modules is invaluable and has led to career transitions to the public sector, impact-oriented businesses and changes in corporate culture.”

**Adrian Monck**, Head of Public and Social Engagement, Member of the Managing Board, World Economic Forum

## Stanford University Education Module *Transformative Leadership for Sustainability and Resilience*

**July 2016 Stanford, USA**

For the first time, 43 YGLs participated in an education module at Stanford University that pushed them to accelerate sustainability through systems change. In lectures led by top academics, YGLs explored the complex roots of disruptive shocks and set objectives for their own leadership journeys.

## Oxford Saïd Business School Education Module *Leadership at the Edge*

**August 2016 Oxford, United Kingdom**

Choral conducting and debates in the Oxford Union were just a few of the experiential sessions in which the YGLs and alumni participated during the third annual Oxford education module. In total, 40 YGLs explored their own motivations, strengths and weaknesses as leaders, which pushed community members beyond their personal and professional boundaries to take credible action to improve the state of the world.

## Wits Business School Education Module *Leading for Transformation*

**December 2016 Johannesburg, South Africa**

A total of 21 YGLs came together for a four-day programme that balanced academic content with cultural immersion. YGLs visited the Cradle of Humankind, the Wits Origins Centre, Maboneng Precinct and Kliptown to learn about local policies, networks and culture. For the first time, a module also included leaders from across the World Economic Forum, including the Global Shapers Community and the Schwab Foundation for Social Entrepreneurship.

## Harvard Education Module *Global Leadership and Public Policy in the 21st Century*

**March 2017 Cambridge, USA**

Building on best practices and lessons learned from more than a decade of YGL education modules at Harvard, this programme focused on key global policy areas, including energy and environmental policy, development, health, sustainability, economics and trade, and security. Leading faculty taught practical leadership skills and tools – from multiparty negotiation to strategy and decision-making – which enabled participants to become stronger, more informed leaders who can take steps towards impacting the future.



**“**The YGL Harvard experience was a true learning journey in every sense of the word. It helped me connect all the pieces of my life puzzle and has provided clarity of direction for my life and leadership going forward. What made the experience particularly unique was spending almost two weeks with some of the most brilliant people I have ever met and making new friends for life.”

**Nina Jensen**, Chief Executive Officer, WWF Norway, Norway

# Dangote Fellowship

The World Economic Forum partnership with the Dangote Foundation, now in its seventh year, continues to play a significant role in developing Africa's next generation of leaders.

In 2016-2017:

- **7 YGLs** were selected as Dangote Fellows from the Class of 2017.
- **53 African YGLs** were sponsored through the fellowship to participate in eight World Economic Forum meetings around the world, including 38 fellows who participated in the Young Global Leaders and Alumni Annual Summits in Japan and Argentina.
- **20 African YGLs** were sponsored to participate in the World Economic Forum on Africa in South Africa.



**“The Dangote Fellowship has been truly life-changing, giving me access to the knowledge, network and training needed to scale up a business that is saving lives across Africa.”**

Ola Orekunrin, Managing Director,  
The Flying Doctors, Nigeria



# Activities

YGL, Alumni and World Economic Forum gatherings provide a unique opportunity for community members to enhance their skills, broaden their perspectives and find collective solutions. This year, more than 1,100 YGLs and alumni participated in events.



**Young Global Leaders and Alumni Annual Summit 2016**  
**October 2016 Tokyo, Japan**

With Tokyo as the backdrop, 550 YGLs from over 70 countries participated in the summit. Through a series of immersive experiences, YGLs explored Japan's past and present to help inform ideas and innovations for the future. From virtual reality demos at Google and Sony to testing the internet of things at the University of Tokyo and participating in a traditional tea ceremony, 55 groups undertook 37 learning journeys throughout Tokyo.

Using data analytics, the most user-driven YGL summit experience to date was created by personalizing each constituent's participation, from the sessions they attended to the peers they met. This made the largest summit to date feel intimate and personal, and laid the groundwork for community relationships with the potential for lasting impact. As many as 87% of YGLs stated they made meaningful connections critical to accelerating their work.

Overall, 97% of YGLs indicated that they would recommend fellow YGLs participate in the next Young Global Leaders and Alumni Annual Summit.



**Young Global Leaders and Alumni Annual Summit 2017**  
**April 2017 Buenos Aires, Argentina**

This is a time of unprecedented polarization. As people grow more entrenched in their beliefs, politics and opinions, the summit in Argentina explored the YGL community's biases and the need for empathetic leadership globally. The Summit focused on building alliances across differences and equipped YGLs with new tools for collaboration.

YGLs went on 15 expeditions throughout the city to support and accelerate the efforts of local organizations, such as a lab printing 3-D prosthetic arms and hands for children. Site visits also included Buenos Aires' largest urban slum, and the National Congress to discuss digital tools to foster public dialogue. YGLs made peer connections and envisioned the next generation of community initiatives, including projects to harness the power of virtual reality, promote gastronomy for solidarity, leverage big data to support farmers, and develop a citizen confidence index.

Overall, 92% of YGLs indicated that they made meaningful connections at this summit and 98% stated they would recommend fellow YGLs participate in the next annual summit.



### World Economic Forum Annual Meeting 2017

January 2017 Davos-Klosters, Switzerland

A total of 180 YGLs from 50 countries participated in the World Economic Forum Annual Meeting 2017, interacting with 1,500 leaders from across business, government, international organizations, academia and civil society. Under the theme, Responsive and Responsible Leadership, YGLs contributed to the large-scale agenda to improve global governance. Lindiwe Mazibuko, Leader of the Opposition in the Parliament of South Africa (2011–2014), proposed strategies to strengthen democracy, Amal Clooney, Barrister at Doughty Street Chambers, United Kingdom, offered ideas on disrupting gender roles, and Brendan Cox, Director of More in Common, United Kingdom, provided insights on the rise of populism, all pushing participants to react credibly to concerns that have been neglected for too long. YGLs met with US Secretary of State John Kerry, NATO Secretary-General Jens Stoltenberg and Canadian Minister of International Trade François-Philippe Champagne in off-the-record working sessions.



### World Economic Forum on Latin America

April 2017 Buenos Aires, Argentina

The 140 YGLs from 40 countries who participated in the World Economic Forum on Latin America focused on the meeting theme of Fostering Development and Entrepreneurship in the Fourth Industrial Revolution. YGLs made commitments to shape a more inclusive future in Latin America. For instance, Pia Mancini, Chair of the Democracy Earth Foundation, USA, and Brian Forde, Senior Lecturer, Massachusetts Institute of Technology (MIT), USA, offered ideas on how to expand the frontiers of technological innovation. Gina Badenoch, Founder and Chief Executive Officer of Ojos que Sienten, Mexico, and Facundo Garreton, Member of Congress of Argentina, outlined a roadmap for accelerating entrepreneurship in the region. And Lorna Solis, Founder and Chief Executive Officer of Blue Rose Compass, USA, and Esteban Bullrich, Minister of Education of the City of Buenos Aires, pledged 1,000 Argentinian scholarships for Syrian refugees.



### World Economic Forum on Africa

May 2017 Durban, South Africa

In all, 71 YGLs from 14 countries participated in the World Economic Forum on Africa, which focused on inclusive growth through responsive and responsible leadership. YGLs shared insights in a private session with South Africa's Minister of Finance, which aimed to identify new solutions to combat the country's rising unemployment and economic instability. They also contributed to the launch of the Durban Agreement on Open Africa, which advocates for an open and border-free continent.



### World Economic Forum on ASEAN May 2017 Phnom Penh, Cambodia

Focused on the theme, Youth, Technology and Growth, 39 YGLs participated in the World Economic Forum on ASEAN. They met with Global Shapers and Schwab Foundation social entrepreneurs in a unique community programme to catalyse new solutions that leverage the region's digital and demographic advantages. YGL Maria Antonia Arroyo, Chief Executive Officer of Hybridigm Consulting, Philippines, facilitated a \$50,000 investment in a Global Shaper's agricultural project, and the communities committed to working together to launch a financial literacy project across ASEAN.



### World Economic Forum on the Middle East and North Africa May 2017 Dead Sea, Jordan

At the World Economic Forum on the Middle East and North Africa, 47 YGLs contributed to the theme of Enabling a Generational Transformation. Notably, YGLs Khadija Idrissi Janati, Founder and Chief Executive Officer of KMK Groupe, Morocco, and Majid Jafar, Chief Executive Officer of Crescent Petroleum, United Arab Emirates, co-chaired the meeting, providing a vision for peace and prosperity in the region. Eyad Alkassar, Chief Executive Officer of Rocket Internet ME, United Arab Emirates, explored how to lead businesses into the future. In addition, Minoush Abdel-Meguid, Co-Founder and Managing Director of Union Capital, Egypt, spoke about trailblazing female entrepreneurs, from leaders in the fashion industry to the founder of MENA's first bitcoin platform, in a session that explored how start-up cultures are being transformed across the region. YGLs also met with leading start-ups from the area to explore collaboration.



### World Economic Forum Annual Meeting of the New Champions 2017 June 2017 Dalian, People's Republic of China

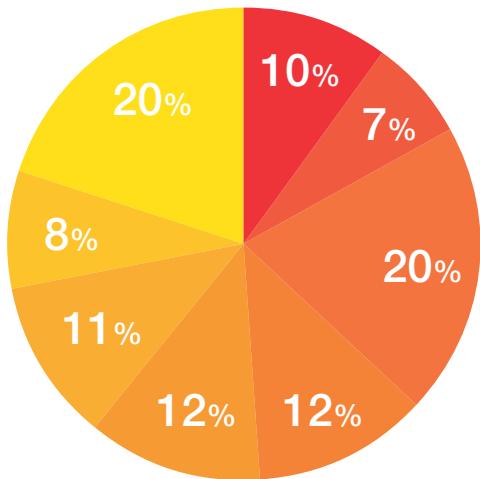
The 85 YGLs who participated in the Annual Meeting of the New Champions, the foremost global gathering on science, technology and innovation, held under the theme of Achieving Inclusive Growth in the Fourth Industrial Revolution, examined new ways to enable emerging technologies to work for the global good. Calvin Chin, Founder of Transist, People's Republic of China, and Claudia Olsson, Chief Executive Officer of Exponential, Sweden, focused on the building blocks of inclusive innovation. Lee Xiaodong, President and Chief Executive Officer of China Internet Network Information Center (CNNIC), People's Republic of China, contributed to the conversation on decoding national digital strategies; and Zachary Bogue, Managing Partner at Data Collective, USA, discussed how the internet of things can drive human-centred design and development. YGLs also pledged with Global Shapers and Schwab Foundation social entrepreneurs to scale YGL initiative #IamtheCode in new regions to reach 1 million women and girls with science, technology, engineering and mathematics training by 2030.

# Class of 2017

Exceptional next-generation leaders are identified worldwide through a comprehensive selection process. In March 2017, 100 new leaders joined the Young Global Leaders community.

The Class of 2017 included a space archaeologist, the youngest female politician in Israeli history, a scientist leveraging technology to detect emotions, the strongest advocate for disability rights in Nigeria and a former White House chef who promotes international diplomacy through gastronomy.

The new class was evenly split between business and non-profits and, for the fourth year in a row, women outnumbered men. Candidate selection represented our community's values: authenticity, generosity, respect and impact. Candidates were celebrated in a successful media launch, which reached a global audience of over 1.5 million viewers.



## Regional Distribution

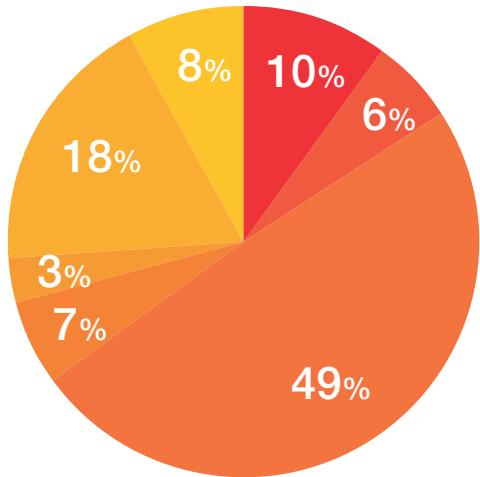
- Greater China
- Latin America
- North America
- South Asia
- Sub-Saharan Africa
- East Asia
- Middle East and North Africa
- Europe, Russia and the CIS



“

*“The Forum of Young Global Leader continues its strong tradition of investing in leaders who take personal and collective responsibility for a more sustainable future. One hundred new YGLs from the Class of 2017 have an unparalleled opportunity to strengthen their impact, grow as leaders and contribute to World Economic Forum projects over the next five years. We will continue to expand our network and innovate and accelerate our efforts to support young leaders.”*

**John Dutton**, Head of Social Engagement and Head of the Young Global Leaders Community, World Economic Forum



## Industry Breakdown

- Academia and Think-Tanks
- Arts, Culture and Sports
- Business
- Civil Society and NGOs
- Media
- Public Figures
- Social Entrepreneurs

# Alumni

In 2016-2017, our alumni community grew to over 470 members, including seven classes of Young Global Leaders.

All YGLs are eligible to join the Alumni community to continue their leadership journey and maintain their engagement in all World Economic Forum activities. Alumni serve as stewards of the Forum of Young Global Leaders, vetting nominees and serving as mentors to new members. Alumni leadership, especially in preserving the ethos and impact-oriented mindset of the community, is crucial to our ongoing success.

In 2016-2017, many Alumni moved to significant leadership roles, including:

- **François-Philippe Champagne**, Minister of International Trade of Canada
- **Georges Kern**, Chief Executive Officer, Breitling, Switzerland
- **Raju Narisetti**, Chief Executive Officer, Gizmodo Media, USA
- **Mina Oraibi**, Editor-in-Chief, National Newspaper, United Arab Emirates
- **Rajiv Shah**, President, The Rockefeller Foundation, USA

In our 2016-2017 Annual Survey, 63% of alumni indicated that they experienced positive career transitions during their membership, which many attributed to inspiration gained through YGL experiences.

This year, 100 alumni participated in the Young Global Leaders and Alumni Annual Summit 2016 in Japan, which included a graduation ceremony for 44 members of the Class of 2011. More than 80 alumni contributed to the Young Global Leaders and Alumni Annual Summit 2017 in Argentina, where they launched the Board Service Initiative, a campaign to further integrate YGLs into diverse boards to influence systems change.

The highest membership rate to date, 65% of the Class of 2011 joined the Alumni community.



# Governance

## Foundation Board

The Forum of Young Global Leaders is led by a board of extraordinary global leaders from around the world.

- **Klaus Schwab**, Chairman of the Board, Forum of Young Global Leaders; Founder and Executive Chairman, World Economic Forum
- **H.M. Queen Rania Al Abdullah of the Hashemite Kingdom of Jordan**
- **H.R.H. Haakon of Norway, Crown Prince of Norway**
- **Howard Cox**, Director, Brown Advisory, USA
- **Katherine Garrett-Cox**, Member of the Supervisory Board, Deutsche Bank, United Kingdom
- **Ellana Lee**, Senior Vice-President and Managing Editor, CNN International, Hong Kong SAR
- **Marissa Mayer**, Former, Chief Executive Officer, Yahoo! Inc., USA
- **Lorenzo A. Mendoza**, Chief Executive Officer, Empresas Polar, Venezuela
- **Ngozi Okonjo-Iweala**, Chair, Gavi the Vaccine Alliance, USA
- **David Rubenstein**, Co-Founder and Co-Chief Executive Officer, Carlyle Group, USA
- **Jimmy Wales**, Founder and Chair Emeritus, Board of Trustees, Wikimedia Foundation, USA
- **Zhang Yichen**, Chairman and Chief Executive Officer, CITIC Capital, Hong Kong SAR

## Advisory Group

A total of 48 YGLs serve as strategic advisers to the Forum of Young Global Leaders. The Advisory Group reflects the diversity and spirit of the community and provides mission-critical expertise. Together its members challenge our team to innovate, accelerate and refocus our daily work.

To learn more, visit

[www3.weforum.org/docs/YGL/Advisory\\_Group.pdf](http://www3.weforum.org/docs/YGL/Advisory_Group.pdf).



# Financial Statements

## Actual 2016-2017

### Revenues

Total Revenues 4,387

**2,633**

YGL Memberships

**147**

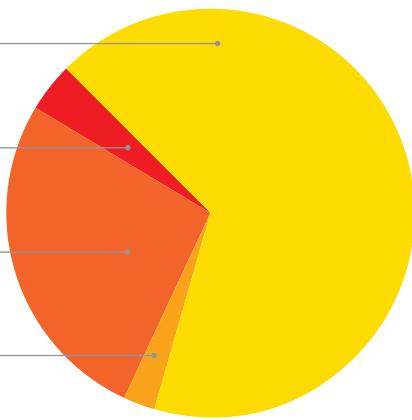
YGL Dangote Fellowship

**1,495**

Contribution from the  
World Economic Forum

**112**

Other Income



## Budget 2017-2018

### Revenues

Total Revenues 3,654

**2,600**

YGL Memberships

**180**

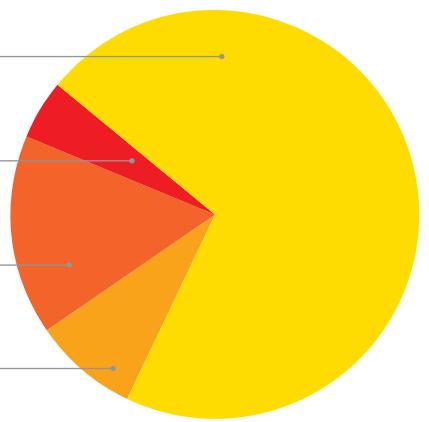
YGL Dangote Fellowship

**300**

Contribution from the  
World Economic Forum

**574**

Other Income



### Expenses

Total Costs -4,387

**-1,412**

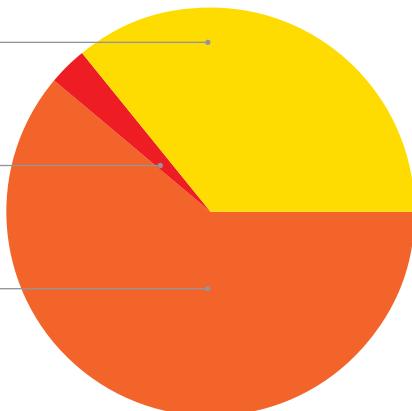
Payroll Costs

**-118**

Office Costs

**-2,857**

Activity Costs



### Expenses

Total Costs -3,654

**-1,815**

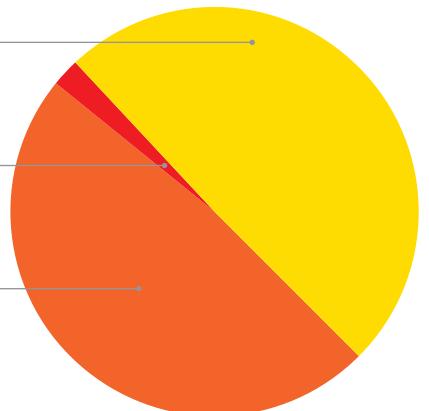
Payroll Costs

**-75**

Office Costs

**-1,764**

Activity Costs



# Supporters

## Endowment Fund

In 2016, the Forum of Young Global Leaders launched an endowment fund to raise capital to innovate and improve our programmes. Donations to this fund support new leadership development opportunities and scholarships, as well as seed funding to selected, tested and proven impact initiatives.

The Forum of Young Global Leaders thanks the following contributors who are helping to empower the next generation of leaders working as a force for social good.

- **Andrew Cohen**, Chief Executive Officer, JPMorgan Private Bank, Hong Kong SAR
- **Andrew Wales**, Visiting Fellow, Smith School for Enterprise and Environment, United Kingdom
- **Arsjad Rasjid P. Mangkuningrat**, President and Group Chief Executive Officer, Indika Energy, Indonesia
- **Benjamin Goldsmith**, Chief Executive Officer, Menhaden Capital, United Kingdom
- **Calvin Choi**, Chairman of the Board of Directors, AMTD Group, Hong Kong SAR
- **Dave Novak**, Partner, Clayton, Dubilier & Rice, United Kingdom
- **Georges Kern**, Chief Executive Officer, Breitling, Switzerland
- **Yana Peel**, Chief Executive Officer, Serpentine Gallery, United Kingdom
- **Thor Björgolfsson**, Chairman, Novator Partners, Iceland

## Strategic Partners

Through their Strategic Partnership with the World Economic Forum, the following organizations support the Forum of Young Global Leaders.

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# Upcoming Activities

<p><b>Forum of Young Global Leaders</b> Oxford Saïd Business School <b>Education Module</b> 13-16 August 2017 Oxford, United Kingdom</p>	<p><b>World Economic Forum on the Middle East and North Africa</b> 27-29 April 2018 TBC</p>
<p><b>Sustainable Development Impact Summit</b> 18-19 September 2017 New York, USA</p>	<p><b>World Economic Forum on Africa</b> 9-11 May 2018 TBC</p>
<p><b>India Economic Summit</b> 4-6 October 2017 New Delhi, India</p>	<p><b>Annual Meeting of the New Champions 2018</b> 26-28 June 2018 TBC, People's Republic of China</p>
<p><b>Young Global Leaders Impact Lab</b> 16-18 October 2017 New York, USA</p>	<p><b>World Economic Forum on ASEAN</b> 11-13 September 2018 TBC, Vietnam</p>
<p><b>World Economic Forum Annual Meeting 2018</b> 23-26 January 2018 Davos-Klosters, Switzerland</p>	<p><b>Forum of Young Global Leaders and Alumni Annual Summit 2018</b> 7-10 October 2018 San Francisco, USA</p>
<p><b>Forum of Young Global Leaders Harvard Education Module</b> 27 February-9 March 2018 Cambridge, USA</p>	
<p><b>World Economic Forum on Latin America</b> 14-15 March 2018 São Paulo, Brazil</p>	



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The World Economic Forum, committed to improving the state of the world, is the International Organization for Public-Private Cooperation.

The Forum engages the foremost political, business and other leaders of society to shape global, regional and industry agendas.

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