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COMMITTED TO  
IMPROVING THE STATE  
OF THE WORLD

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# The Forum of Young Global Leaders Annual Report 2018–2019

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August 2019



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# ADVISORY GROUP



# Preface



**Klaus Schwab,**  
Founder and  
Executive Chairman,  
World Economic  
Forum



**Mariah Levin,**  
Head of Forum  
of Young Global  
Leaders, World  
Economic Forum

As the YGL Community approaches its 15th anniversary, we look back on the remarkable difference this foundation has made in the lives of individuals and the world. Our members have prototyped new business models with positive ripple effects across entire industries, such as the circular production practices and the sharing economy. They have taken up the responsibility of leading their companies and countries through challenging times, violence and political uncertainty with grace and composure. And they have bravely stood up for the practices and policies they feel will help the world prepare for and embrace Globalization 4.0, driven by the worldwide spread of digital technologies, which has the potential to realize more inclusive and sustainable opportunity.

Much has changed in the world. But the core belief that underpins our theory of change at the Forum of Young Global Leaders (YGLs) remains the same: relationships matter. Screens and hardware increasingly mediate human interaction, but our organization holds firm the conviction that the greatest value we can offer is deep human connection. We know that the people in our lives, whether family, friends, neighbours, colleagues, strangers or competitors, not only affect what we do but who we *are*. How we interact and with whom we spend our time determines our quality of life, our ability to realize our potential and our contributions to the rest of the world.

## Our focus on relationships flows to three programmatic objectives:

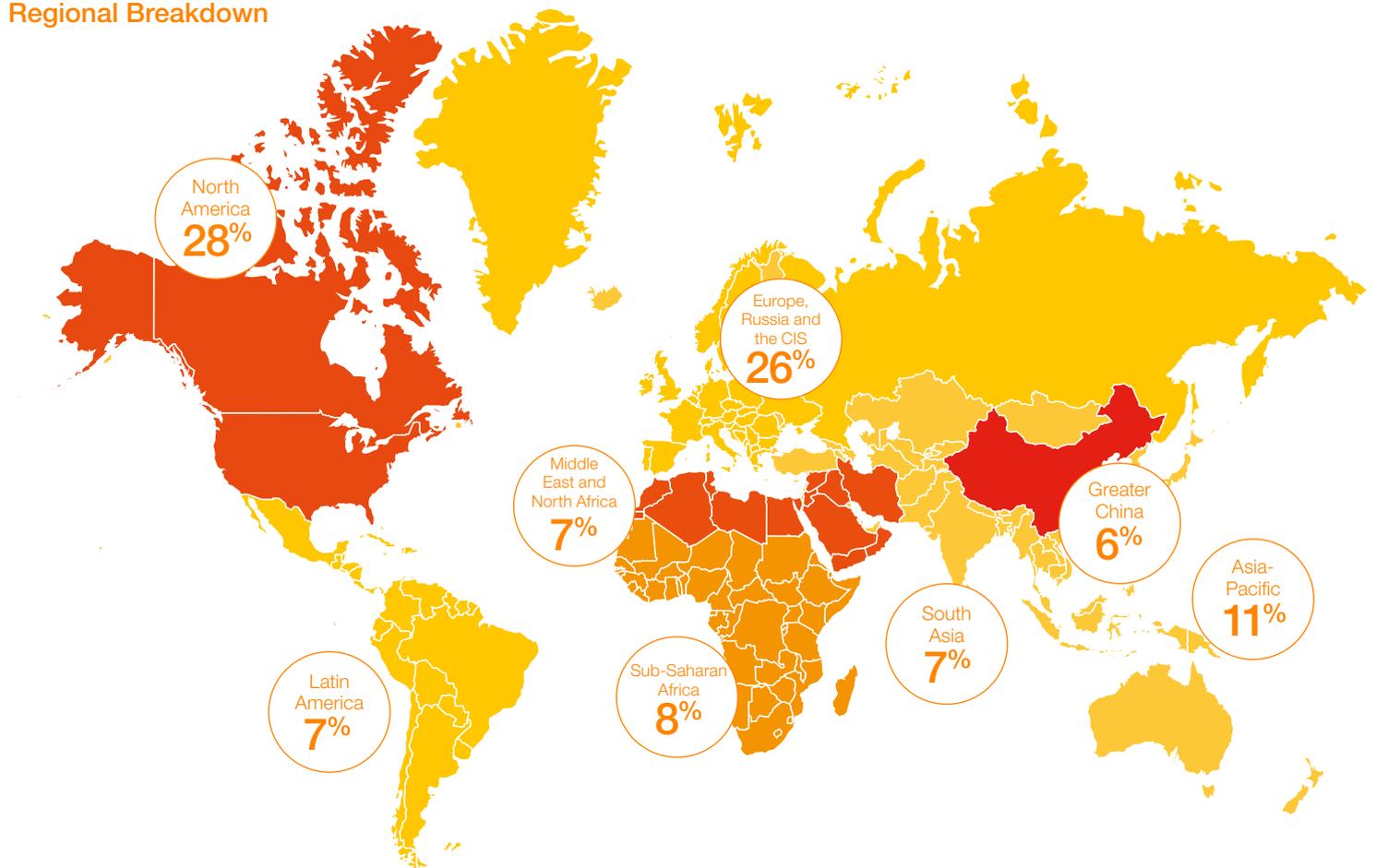
- 1. To inspire:** Our activities expand perspectives by challenging YGLs to think differently, exchange ideas and mobilize the world to act in the public interest. At the World Economic Forum Annual Meeting 2019 in Davos-Klosters, YGL Alumni Caroline Casey, Founder of Binc, and Gina Badenoch, Founder of Capaxia, came together to share stories and evidence to inspire companies to join The Valuable 500, a global effort to put inclusion on the business agenda and unlock the business, social and economic value of people living with disabilities around the world. Their collaboration with the World Economic Forum on this topic exposed thousands of influential business leaders to important approaches to disability inclusion.
- 2. To connect:** Dedicated opportunities for members to form deep bonds result in unimaginable action. When YGL Mina Guli, who was running 100 marathons in 100 days, got injured on day 62, the YGL Community took up her cause to draw attention and action to the water crisis unfolding worldwide. Dozens of YGLs came together to create the global movement #RunningDry, to educate and activate companies and the public to push policies that preserve water sources.
- 3. To transform:** By providing unique opportunities to be immersed in and experience global complexity first-hand, our programme helps leaders transform their approaches to key issues. This year, the YGL Community undertook a social media campaign to promote nature conservation that reached over 25 million people in the month of May alone. A group of YGLs visited Greenland communities in the Arctic to highlight the people's stories and bring messages about the populations in peril back to their organizations and governments to encourage a sea change of nature-friendly policies. Individual YGLs have committed to changing policies at their organizations and governments in 2019 and 2020 to increase the protection of nature.

The Forum of Young Global Leaders exposes these accomplished individuals to new insights through transformational experiences and encounters with one another. To generate and cultivate these insights, our programme nurtures spaces in which humility thrives. We identify and bring exceptional YGLs together to reignite progress where complexity stagnates it. After all, it is only once we discover our shared humanity that our actions will contribute to a common good.

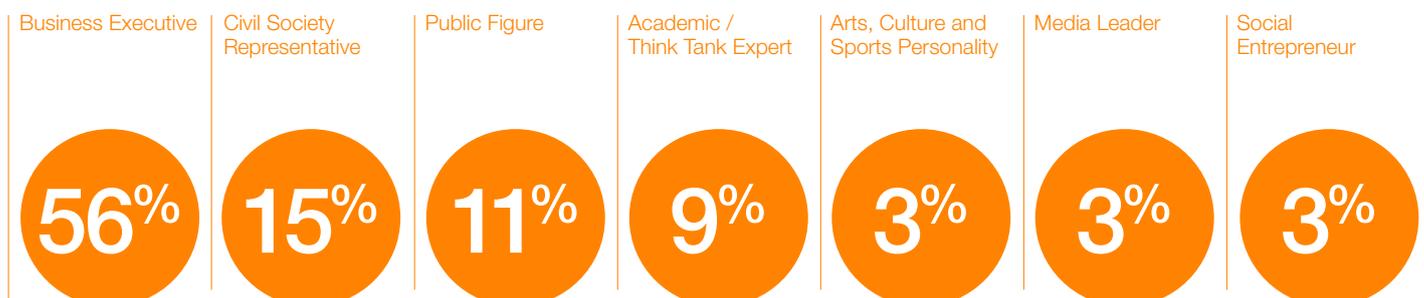
# Global Footprint



## Regional Breakdown



## Industry Breakdown







WORLD  
ECONOMIC  
FORUM

Channel 1: English  
Channel 2: Chinese

WORLD  
ECONOMIC  
FORUM

WORLD  
ECONOMIC  
FORUM

Blockchain is a Team Sport

Dong Sun and Gideon Aho



## Class of 2019

The Forum of Young Global Leaders was founded to fuel new models of leadership. Every year, we seek out change-makers with the grit, foresight and potential to improve the state of the world. We look for individuals who reflect global diversity, innovate to promote public interest and value authentic exchanges towards public-private cooperation.

This year's class of 127 new members comprises an equal number of business and not-for-profit leaders, more than half of whom are from emerging economies. In line with previous years' classes, the majority are women. The class features three heads of state and nine ministers from every continent. It highlights artists with the courage to spotlight unseen issues worthy of global attention. It also acknowledges leaders changing the future of work, both at established Fortune 500 companies and organizations upending their industries.

The class includes, among many other notable leaders, Kristy Coventry, the most decorated Olympian female swimmer of all time; Ivy Russell, the founder of the first app providing advice on contraception in Bangladesh; Priyanka Bakaya, the managing director of a leading supermarket chain looking to ban plastic packaging; and Christine Ho, a scientist whose work is revolutionizing batteries.

Our expectations of them are high, and we know they have the resolve and ability to foster the new leadership our future requires.



## Graduating Class

Over the five-year programme, YGLs encounter opportunities to exchange leadership experiences with one another and to reimagine their role in the world. Each programme element is designed to bring these exceptional leaders into contact with new ideas, people and environments that expand their perspectives and capabilities. Ultimately, they confront new possibilities that often change the course of their careers. As many as 80% of YGLs affirm that their professional and personal development have been enriched over the course of the programme, which inspires them to be more driven, globally aware, empathetic and sensitive to challenges around the world. In December 2018, the YGL Class of 2013 joined the Alumni Community. A few examples of their exceptional leadership are highlighted below.

In an era of polarization and quick reaction, YGLs are at the forefront of reinforcing civil and measured dialogue in the geopolitical realm. Renée Maria Tremblay, Senior Counsel to the Supreme Court of Canada, drew support from the YGL Community to help advise the International Criminal Court on the world's first trial against the use of child soldiers, which will serve as a precedent to courts globally.

Lindiwe Mazibuko, meanwhile, transitioned from her role as a political leader in South Africa (Democratic Alliance) to become the Founding Director of Apolitical Academy, whose mission is to train and mentor young people entering public service. Initial programmes have begun in Southern Africa and will be expanded to Eastern Europe, and a global curriculum supporting YGLs and Global Shapers will be introduced later this year.

The members of the Class of 2013 have also influenced the Sustainable Development Goals (SDGs) in a powerful way. Ali Adnan Ibrahim, Global Head of Sustainability and Social Responsibility at Al Baraka Banking Group, became deeply involved in the SDGs following his first YGL Annual Summit in 2015. Following the launch of the SDGs later that year, Adnan Ibrahim encouraged Al Baraka to pledge to support the financing of the SDGs. To date, thanks to his leadership, Al Baraka has committed to \$832 million to help finance the SDGs to provide more than 50,000 new jobs.

Another member of the Class of 2013, Marcela Escobari committed to influencing development programmes around the world throughout her time as a YGL. Having started her YGL journey as the Executive Director of the Center for International Development at Harvard University before becoming an Assistant Administrator of the U.S. Agency for International Development's (USAID), Escobari is now leading a formidable project at the Brookings Institute – supported by YGL Alumnus Shamina Singh and the Mastercard Centre for Inclusive Growth – focused on the Workforce of the Future. This initiative provides cities and regions with key recommendations for establishing an inclusive economic development model.

From her first moments as a YGL, Jane Burston pursued opportunities to influence global leaders to act to protect the planet and support the environmentally relevant SDGs. In her final year as a YGL, Burston launched the Clean Air Fund, a philanthropic initiative to tackle air pollution, accelerate decarbonization and improve human health. Incubated alongside YGL leadership at the Children's Investment Fund Foundation (CIFF) Kate Hampton and Sonia Medina, the \$20 million Clean Air Fund is innovating the type of support that can stimulate urban projects that reduce air pollution, trigger improvements in health and decrease the effects of climate change.

Oscar-winning filmmaker Sharmeen Obaid-Chinoy has never been afraid to take on challenging social issues; her documentaries highlight gender inequality, particularly in Pakistan. Obaid-Chinoy has been instrumental in leveraging the Forum's platform to share stories that drive change in society. In 2015, she won the Academy Award for Best Documentary (Short Subject) for *A Girl in the River: The Price of Forgiveness* and, in 2017, she served as Co-Chair of the World Economic Forum Annual Meeting, where she argued that “business and economics must go hand in hand with culture and arts for society to move forward”.

We celebrate all those in the Class of 2013 who completed the programme and boldly contributed to global leadership. They now move to a new phase in their leadership development. Their contributions to the world will continue, as will their affiliation with the YGLs through the Alumni Community.





# INSPIRE

## Impact Expeditions

Our increasingly complex world faces intractable and severe challenges: climate change, inequality, drugs and violence, and ongoing strife in too many countries worldwide. Too many leaders are making decisions about issues originating hundreds, if not thousands, of miles away that they have never experienced or witnessed up close. It is more important than ever for our leaders to confront these challenges and take the necessary actions. But how do we transition from learning and understanding to doing and resolving problems?

To accelerate progress on these challenges, people's level of knowledge and understanding must also increase. The members of the Forum of Young Global Leaders have developed a series of Impact Expeditions that incite them to confront, contextualize and assess how they, and the institutions they represent, can make a tangible difference and nudge the world in positive directions. Vivid experiences, such as those experienced during these Impact Expeditions, have been proven to dramatically affect an individual's mindset. They increase engagement levels; they are felt personally and influence emotions as well as enhance knowledge and skills. The participants immediately take ownership of the issue at hand. The Impact Expeditions are linked to the five commitments around which the YGL Community mobilized at the YGL Annual Summit 2018: food security, migration, political entrepreneurship, sanitation and the environment. The YGL Community is well positioned to tackle and help resolve these matters, with the help of a committed partner organization that organizes the expeditions.

### Greenland 2018 and 2019

Greenland has the second largest ice sheet in the world, covering 81% of the island. This sheet is the keeper of roughly 8% of the Earth's freshwater and contains enough ice to raise global sea levels by 7.3 metres (almost 24 feet) were it to melt, which would inundate many of the world's biggest coastal cities. Today, this ice sheet is melting six times faster than four decades ago. In June 2019, over 40%

of Greenland experienced melting, with a total estimated ice loss of more than 2 billion tons in just one day alone. Despite these alarming facts, many global leaders have yet to acknowledge the climate crisis and agree on what needs to be done to mitigate its effects. Strong-willed individuals interested in taking the lead must be championed, to make a difference in this push for human survival. With strong support from the Community, the YGLs have decided it is time to move environmental challenges to the top of the agenda and have transformed the YGL programme and activities to stimulate this shift.

In 2018 and 2019, in partnership with Three Squares Inc. and Active Philanthropy, the Forum of Young Global Leaders organized two YGL Impact Expeditions to Greenland, to understand the effects of climate change first-hand. YGLs visited the city of Ilulissat, where the Jakobshavn glacier is located. The glacier is one of Greenland's 12 protected areas and one of four key glaciers contributing to the loss of freshwater of the overall ice sheet. The YGLs met with Inuit leaders to discuss the consequences of climate change on Greenland's inhabitants. They were challenged to connect what they saw to potential actions in their own sphere of influence at the industry, regional or even global level. The [YGL Greenland Exhibition 2019](#) report highlights aspects of the most recent trip, outlining the commitments made and its outcomes, while mentioning the over 25 million people that were touched through the trip's social media outreach.

### Kakuma 2018 and 2019

Migration and rising rates of forced displacement are contributing to global urbanization trends in a manner that local and global leaders need to better understand. Approximately 60% of the world's refugees and 80% of internally displaced persons now live in urban areas rather than in traditional, confined camps.

In July 2018, YGLs travelled to northern Kenya to promote a pioneering, market-based approach to enhancing livelihoods in Kakuma and Kalobeyei refugee settlements. They witnessed entrepreneurship, creativity and talent in a vibrant refugee community of approximately 185,000 people (from

19 countries), most of whom are refugees from the civil war in South Sudan. Engaging in peer learning and relationship building with local actors, the YGLs devised approaches to complex issues related to adapting urban spaces to integrate refugees, and gained insight into the challenges of increasing desertification and changes in pastoralism, which affect community integration. This YGL Impact Expedition prompted personal as well as collective commitments from the YGLs to make Kakuma the most entrepreneurial refugee camp or settlement in the world.

Since the trip, YGLs have given time, knowledge, expertise and financial support to make a positive difference in the lives of nearly 200,000 refugees. This ongoing YGL commitment focuses on three core workstreams, divided into three “Cs”: connecting, coaching and capital.

As a vehicle to achieve the objective of expanding economic and social opportunities for refugees and host community members, the Forum of Young Global Leaders has partnered with the United Nation High Commissioner for Refugees (UNHCR), the Aliko Dangote Foundation and Oxford University’s Refugee Studies Centre to deliver a YGL-led Executive Leadership Educational Programme in Kakuma Refugee Camp from 28 July to 4 August 2019. This [programme](#) aims to connect refugees to the global economy through an Oxford-certified educational module on entrepreneurship for 30 exceptional refugee and host community leaders. Through this module, YGLs seek to exchange knowledge and lessons learned with the course participants, humanitarian workers, and others. In Kakuma, the YGLs also plan to determine ways they can individually help refugees connect to the global economy, through their networks, organizations, resources and innovative ideas.

**“I wish to express my deepest gratitude for the opportunity to have this experience. It has left me reflective, empowered and energized to do more for the greater good.”**

- Billy Mawasha, Member of the Board and Independent Non-Executive Director, Metair Investments, South Africa (YGL 2017)

## Education

The Forum of Young Global Leaders offers tuition-free educational opportunities to YGLs so they can continue their leadership journeys at leading institutions around the world. The education programmes aim to challenge perspectives about leadership and provide the necessary skills to effect change. This year, 160 YGLs participated in four of these programmes. Additional offerings are planned with the Nanyang Technological University (NTU) Institute of Science and Technology for Humanity in Singapore on Smart Cities.

### **Princeton University Andlinger Center for Energy and the Environment, 15-18 July 2018**

During Princeton University’s first ever Executive Education Programme, 30 YGLs from 22 countries took part in a unique programme developed by Lynn Loo (YGL 2012) and other Princeton professors on the complexities of the science, engineering, economics and politics that underlie the challenges of environmental and energy insecurities. Given the gravity of the climate crisis, the goal was to showcase the complexities of the issue and through experiential laboratory settings to provide the group with a hands-on opportunity to think about what they can individually and collectively do to change the situation noticeably.

### **Oxford University Saïd Business School, 12-15 August 2018**

Co-directed by Valerie Keller, Founder of Imagine (YGL 2012) and Andrew White, Associate Dean for Executive Education and Corporate Relations at Saïd Business School, the programme provided space and inspiration for 40 YGLs from 26 countries to reflect and grow beyond boundaries. Drawing on the humanities, sciences and thought leadership, the course featured experiential learning moments across Oxford’s historic campus, real-life simulations and debrief sessions on how the lessons can be applied to everyday leadership roles.

### **University of Cape Town Graduate School of Business, 18-21 November 2018**

This “Leading through Change” module, directed by Martyn Davies, Managing Director for Emerging Markets and Africa at Deloitte (YGL 2010), sought to provide insight into how ethical leadership can build organizations for success. Using the City of Cape Town’s spatial disparities as a case study, a cohort of 20 YGLs from 15 countries reflected on how building inclusive societies can directly benefit society and the economy and is paramount to achieving sustainable development.

### **Harvard Kennedy School, 26 March - 5 April 2019**

This year’s “Global Leadership and Public Policy for the 21st Century” course was co-chaired by Dan Levy, Senior Lecturer in Public Policy, and Iris Bohnet, Director of the Women and Public Policy Program, from the Harvard Kennedy School of Government. It provided 70 YGLs from 32 countries with a deeper understanding of public policy issues in conjunction with leadership skills. Integrating theory and practice, YGLs learned to think more deeply about the major issues facing future generations, and acquired leadership skills to effect significant change.



# CONNECT

## YGL Annual Summits

### 2018

Under the theme “Co Creating a Sustainable Future”, more than 600 YGLs and Alumni came together in October 2018 to explore how to achieve a human- and planet-centred model of the Fourth Industrial Revolution. Over a four-day journey, with leadership from the Summit’s Co-Hosts, Mark Benioff, Chairman and Co-Chief Executive Officer of Salesforce, Marissa Mayer, Co-Founder of Lumi Labs, and Zachary Bogue, Managing Partner of Data Collective, the YGLs took part in more than 100 interactive sessions, workshops and expeditions that helped them to expand their thinking, find opportunities to collaborate and identify new solutions.

They discussed the potential of cutting-edge technologies to transform society and combat such pressing issues as brain disease and paralysis, homelessness, gender bias, social marginalization and sustainable consumption. The programme culminated in collective action. YGLs made common commitments and entered into new collaborations and business partnerships to meaningfully contribute to the public good. This work will be advanced as a Community effort through 2020. The YGL Annual Summit 2018 was also the first World Economic Forum meeting to be organized as a fully **carbon neutral** event.

### 2019

A total of 190 YGLs from 64 countries participated in this year’s Young Global Leaders Annual Summit in Dalian, People’s Republic of China, from 30 June to 3 July. Under the theme “Human-Centred Leadership for Globalization 4.0” and supported by Accenture, the Summit provided space for YGLs to reflect on the leadership required for the next era of globalization; to connect and share their expertise on critical issues; and to mobilize their individual and organizations’ influence to achieve positive change in the world.

Specific outcomes included:

- A beta-mentoring platform to connect refugees to the global economy, for refinement during the [YGL Impact Expedition in Kakuma Refugee Camp](#), Kenya, in July 2019; the Community plans to roll out the platform globally in 2020
- Dedicated funds and expertise to apply blockchain technology to environmental monitoring, through the [Global Ledger](#) initiative; Global Ledger will leverage data from sensors, nano-satellites, drones and other technology to transparently track sustainability commitments
- The Patience Premium, a coalition of YGLs working towards an investment approach that values risk through a long-term focus on efficient financial returns and effective environmental, social and governance standards.

## World Economic Forum Annual Meeting

Over **150 YGLs and Alumni** from 40 countries participated in the World Economic Forum Annual Meeting 2019 in Davos-Klosters where they shared insights on the theme “**Globalization 4.0**” with business, government and civil society representatives. YGLs assumed over 100 speaking roles in the programme and worked together to make progress on the Community’s 2020 commitments related to food security, migration, political entrepreneurship, sanitation and the environment.

Thirty YGLs contributed to the Annual Meeting theme and shared their insights via blog posts on the [World Economic Forum’s Agenda](#), which is visited by almost 5 million people every month.



# TRANSFORM

The Forum of Young Global Leaders is at the forefront of mobilizing change, by building on values-based relationships within the network, and beyond. At the Annual Summit in October 2018, 600 leaders from 85 countries came together to chart a shared course of action on certain issue areas, ranging from waste management in India to environmental protection. The YGL Community is applying various multistakeholder methods to transforming traditional approaches to these complex issues. Three of the issue areas are described below. For each, individual YGLs have committed their organizations to concerted efforts, and dozens of YGLs have been mobilized to act.

## Connecting refugees to the global economy

In collaboration with YGLs Jaime de Bourbon de Parme, Senior Adviser for Private Sector Partnerships at UNHCR, Alexander Betts, Professor of Forced Migration and International Affairs at the University of Oxford, and the Aliko Dangote Foundation, YGLs are working to design an Oxford-certified executive education course on leadership and to support economic integration with the residents of the Kakuma Refugee Camp in northern Kenya. Their work initiates a unique approach to connecting refugees to the global economy by building sustained international relationships and providing peer mentoring to camp residents. The lessons from this experience will inform approaches to entrepreneurship training in refugee contexts and deepen understanding about refugee and migration situations among influential YGLs.

## Seeding a new deal for nature

Today, 4% of the oceans and 15% of the land are officially protected, but these levels will not preserve our livelihoods or the planet. YGLs Enric Sala, Explorer-in-Residence, and Nicole Schwab, Director of International Relations, from National Geographic Society, with Kristin Rechberger, Chief Executive Officer of Dynamic Planet, are working with members of the Forum of Young Global Leaders to obtain commitments from governments and businesses to protect 30% of land and sea by 2030. This work builds on research issued earlier in 2019 by Sala and other scientists that underscores the criticality of preserving the future of our planet. YGLs have already come together in key cities across the world to strategize on ways to influence government policy on nature conservation, and embarked on a journey to Greenland where they raised public awareness about this issue among over 25 million people through targeted social media efforts.

## Ending the Indian sanitation crisis

Founded by YGLs Kate Roberts and H.R.H. Crown Princess Mette-Marit of Norway, the Maverick Collective, an initiative of Population Services International, is working with a coalition of YGLs to ensure that every citizen in 10 urban cities across India has access to clean sanitation facilities by 2020. In urban Indian towns, approximately 90% of all faecal waste is left untreated and disposed in public spaces, such as in fields, streams and streets, presenting severe risks to human health. To combat the issue, over the next two years, #AfterTheFlush is mobilizing local governments, private actors and consumers in India and establishing a sustainable sanitation ecosystem. This effort, which draws strategic guidance on logistics, financing and implementation from the YGL Community, ultimately aims to provide healthier outcomes for all Indian citizens.

# Aliko Dangote Fellowship

Created in collaboration with Aliko Dangote, President and Chief Executive Officer of the Dangote Group, the Aliko Dangote Foundation aims to promote young African leaders by supporting the engagement of African YGLs in the Community and Forum programming, and helping YGLs from Africa participate in YGL and Forum events. The Fellowship supports the YGL Community effort to raise awareness and mobilize action on critical issues in Africa.

This year, the Aliko Dangote Fellowship provided assistance for over 100 trips to eight key World Economic Forum and YGL events and Impact Expeditions:

- YGL Impact Expedition to Kakuma Refugee Camp
- Executive Education at Oxford University
- Annual Meeting of the New Champions
- Sustainable Development Impact Summit
- YGL and Alumni Annual Summit
- World Economic Forum Annual Meeting
- Executive Education at Harvard Kennedy School
- World Economic Forum on MENA



**“The Aliko Dangote Fellowship changed my life and helped me visit places I would have never been able to go. Today, thanks to Mr Dangote, I have partnered with many organizations, and we are helping young girls from the most deprived places in the world. Our mission is to teach 1 million women and girl coders by 2030. Thank you, Mr Dangote, for supporting us.”**

- Marieme Eve Jamme, Aliko Dangote Fellow; Founder and Chief Executive Officer, iamtheCODE, United Kingdom

# Activities and Events

Community members participated in events run by the Forum of Young Global Leaders and the World Economic Forum, including summits, educational modules and Impact Expeditions. These opportunities to connect help members to grow, be inspired and build their network for greater global impact. Programme offerings in 2018-2019 included:

## 2018

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### **Executive Education: Princeton University**

15-18 July  
Princeton, USA

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### **Kakuma Impact Expedition**

29 July - 3 August  
Kakuma, Kenya

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### **Executive Education: Oxford University**

12-15 August  
Oxford, United Kingdom

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### **World Economic Forum on ASEAN**

11-13 September  
Ha Noi, Viet Nam

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### **Annual Meeting of the New Champions**

18-20 September  
Tianjin, People's Republic of China

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### **Sustainable Development Impact Summit**

23-25 September  
New York, USA

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### **YGL and Alumni Annual Summit**

15-18 October  
San Francisco, USA

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### **Executive Education: University of Cape Town**

18-21 November  
Cape Town, South Africa

## 2019

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### **World Economic Forum Annual Meeting**

22-25 January  
Davos-Klosters, Switzerland

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### **Engadin Ski Marathon**

5-10 March  
Engadin Valley, Switzerland

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### **Executive Education: Harvard Kennedy School**

26 March - 5 April  
Cambridge, USA

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### **World Economic Forum on MENA**

5-6 April  
Dead Sea, Jordan

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### **Greenland Impact Expedition**

22-27 May  
Ilulissat, Greenland

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### **YGL Annual Summit**

30 June - 3 July  
Dalian, People's Republic of China

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### **Annual Meeting of the New Champions**

1-3 July  
Dalian, People's Republic of China

# Annual Meeting of the New Champions 2019

Dalian, 1-3 July

新领军者年会 中国·大连



## Foundation Board

The Forum of Young Global Leaders is led by a board of extraordinary global leaders.

**Klaus Schwab**, Chairman of the Board, Forum of Young Global Leaders; Founder and Executive Chairman, World Economic Forum

**Thor Björgolfsson**, Chairman, Novator Partners, Iceland

**H.R.H. Jaime de Bourbon de Parme**, Senior Adviser, Private Sector Partnerships, United Nations High Commissioner for Refugees (UNHCR), Geneva

**Paula Escobar Chavarria**, Editor-in-Chief, Magazines, Empresa Periodística El Mercurio SAP, Chile

**Tejpreet Singh Chopra**, Founder and Chief Executive Officer, Bharat Light & Power (BLP), India

**Katherine Garrett-Cox**, Chief Executive Officer, Gulf International Bank (UK), United Kingdom

**Ellana Lee**, Senior Vice-President and Managing Editor, CNN International, Hong Kong SAR

**Marissa Mayer**, Co-Founder, Lumi Labs, USA

**Amina Mohammed**, Deputy Secretary-General, United Nations, New York

**Bodour Al Qasimi**, Chairperson, Sharjah Investment and Development Authority - Shurooq, United Arab Emirates

**Nicole Schwab**, Director, International Relations, Last Wild Places, National Geographic Society, USA

**Jimmy Wales**, Founder, Wikipedia.org, USA

**Michelle Zatlyn**, Co-Founder and Chief Operating Officer, Cloudflare, USA

**Zhang Yi-Chen**, Chairman and Chief Executive Officer, CITIC Capital, Hong Kong SAR

## Advisory Group

In addition to our Foundation Board, the Forum of Young Global Leaders is guided by an Advisory Group of more than 40 YGLs. The group reflects the diversity of the YGL Community and provides critical expertise for our long-term strategic planning.

## Supporters of the Forum of Young Global Leaders

The YGL Endowment Fund provides an opportunity for YGLs to give back and support the long-term viability of the Foundation. We would like to thank the following YGLs for their donations.

Eric and Inessa Anderson  
Thor Björgolfsson  
Niko Canner  
Ron Cao  
Calvin Choi  
Andrew Cohen  
Veronica Colondam  
Jitesh Gadhia  
Katherine Garrett-Cox  
Benjamin Goldsmith  
Ellen Gonda  
John Harthorne  
Georges Kern  
Peter Lacy  
Lily Lapenna  
Corinna E. Lathan  
Ellana Lee  
M. Arsjad Rasjid P. Mangkuningrat  
Henrik Naujoks  
David Novak  
Jill Otto  
Yana Peel  
Alejandro Ramirez Magaña  
Sandro Salsano  
Lara Setrakian  
Mirjam Staub-Bisang  
Richard Stromback  
Jacek Sz wajcowski  
Andrew Wales  
Zhang Yi-Chen

## Executive Education Contributions

Our world-class educational modules are made possible thanks to generous financial and in-kind contributions from the following individuals, companies and organizations.

Howard Cox  
Deloitte  
Bill and Penny George  
Marilyn Carlson Nelson and Glen Nelson  
David Rubenstein  
Willis Towers Watson

# Financial Results

## Actual 2018-2019

Revenues (CHF 000s)

Total Revenues\* 4,275

### YGL Membership Dues

2,566

### Grants and Sponsorship

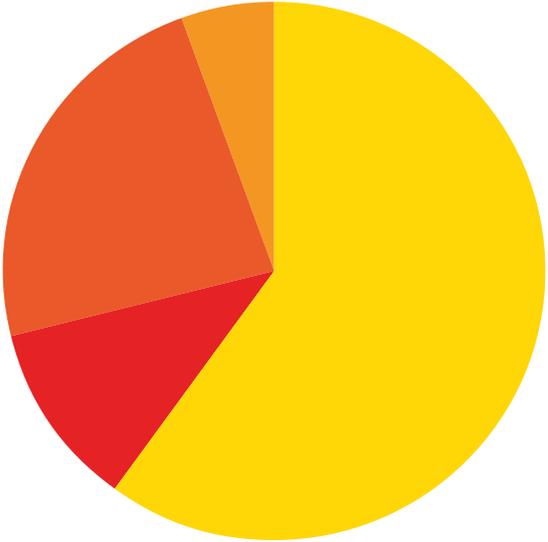
478

### Participation Fees

999

### World Economic Forum In-kind Contribution

232



## Costs

Total Costs 4,275

### Payroll Costs

1,633

### Office Costs

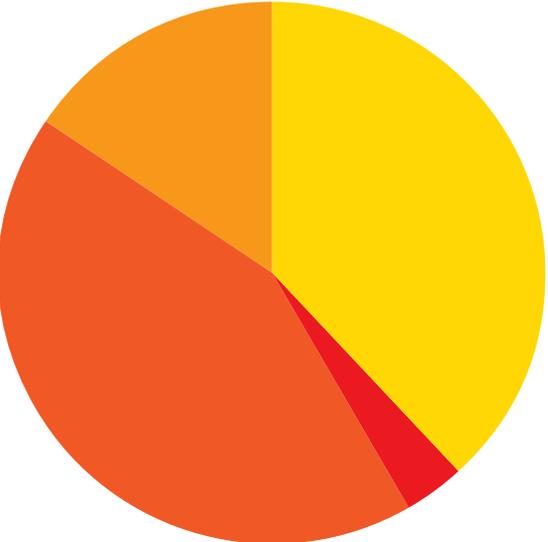
149

### Activity Costs

1,834

### In-kind Overhead Costs

659



\*The Forum of Young Global Leaders recognized CHF 543,000 in uncollectible fees in 2018/2019.







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COMMITTED TO  
IMPROVING THE STATE  
OF THE WORLD

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The World Economic Forum, committed to improving the state of the world, is the International Organization for Public-Private Cooperation.

The Forum engages the foremost political, business and other leaders of society to shape global, regional and industry agendas.

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